



**RFP No. 04-16-25-11**  
**DRC Emergency Services, LLC**  
**Supplier Response**

**Event Information**

Number: RFP No. 04-16-25-11  
Title: Emergency Debris Management Services  
Type: Request for Proposals  
Issue Date: 3/2/2025  
Deadline: 4/16/2025 11:00 AM (ET)  
Notes: The City of Coconut Creek, Florida is inviting qualified Proposer(s) to submit proposals for Emergency Debris Management Services. This initiative must align with the outlined scope of services, terms, and conditions specified in the Request for Proposals, as well as comply with relevant regulations from the Federal Emergency Management Agency (FEMA), Federal Highway Administration (FHWA), Florida Department of Transportation (FDOT), Florida Department of Health (FDH), Natural Resources Conservation Services (NRCS), South Florida Water Management District (SFWMD), and the Florida Department of Environmental Protection (FDEP), while addressing the City's specific requirements.

**Contact Information**

Contact: Lorie Messer Purchasing Analyst  
Address: Purchasing Division  
Government Center  
City of Coconut Creek  
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Email: [lmesser@coconutcreek.net](mailto:lmesser@coconutcreek.net)

## DRC Emergency Services, LLC Information

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Email: lgarcia@drcusa.com

By submitting your response, you certify that you are authorized to represent and bind your company.

Kristy Fuentes

*Signature*

kfuentes@drcusa.com

*Email*

Submitted at 4/15/2025 02:07:32 PM (ET)

## Response Attachments

### DRC RFP No. 04-16-25-11 (Emergency Debris Management Services) Proposal.pdf

DRC Emergency Services, LLC RFP No. 04-16-25-11 (Emergency Debris Management Services) Bid Proposal

## Bid Attributes

### 1 Section I - General Terms and Conditions

I acknowledge reading and understanding the General Terms and Conditions.

☒ Yes

### 2 Section II - Special Terms and Conditions

I acknowledge reading and understanding the Special Terms and Conditions.

☒ Yes

### 3 Section III - Detailed Requirements - Scope of Services

I acknowledge reading and understanding the Detailed Requirements - Scope of Services.

☒ Yes

### 4 Section IV - Required Documents

I acknowledge and understand that all forms shall be completed and notarized (if applicable) and submitted as a requirement of this solicitation.

☒ Yes

### 5 Insurance Requirements

I acknowledge reading and understanding the Insurance Requirements and shall upload with my response a copy of a current Certificate of Insurance as a requirement of this solicitation.

☒ Yes

**6 Visa Credit Card - Preferred Method of Payment**

The City of Coconut Creek has implemented a Visa Procurement Card (P-Card) Program through Truist Bank. The City's preference is to pay for goods/services with the P-Card. This program allows the City to expedite payment to our vendors. Some of the benefits of the P-Card Program to the vendor are: payment received within 72 hours of receipt and acceptance of goods, reduced paperwork, issue receipts instead of generating invoices, resulting in fewer invoice problems, deal directly with the cardholder (in most cases). Vendors accepting payment by the P-Card may not require the City (Cardholder) to pay a separate or additional convenience fee, surcharge or any part of any contemporaneous finance charge in connection with a transaction. Such charges are allowable, however must be included in the total cost of their response. Vendors are not to add notations such as "+3% service fee" in their response. All responses shall be inclusive of any and all fees associated with the acceptance of the P-Card. Vendors agreeing to accept payment by P-Card must presently have the capability to accept Visa or take whatever steps necessary to implement the ability before the start of the agreement term.

**7 Purchase by other Governmental Agencies**

Please indicate if you will permit other governmental entities to purchase from your agreement with the City of Coconut Creek.

**8 Scrutinized Companies and Countries of Concern per Sections 287.135, 215.473, & 287.138, Florida Statute**

By checking "yes" below, Contractor hereby certifies that it: a) has not been placed on the Scrutinized Companies that Boycott Israel List, nor is engaged in a boycott of Israel; b) has not been placed on the Scrutinized Companies with Activities in Sudan List nor the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List; and c) has not been engaged in business operations in Cuba or Syria. If City determines that Contractor has falsely certified facts under this paragraph or if Contractor is found to have been placed on the Scrutinized Companies Lists or is engaged in a boycott of Israel after the execution of this Agreement, City will have all rights and remedies to terminate this Agreement consistent with Section 287.135, Florida Statutes, as amended. The City reserves all rights to waive the certifications required by this paragraph on a case-by-case exception basis pursuant to Section 287.135, Florida Statutes, as amended. Beginning January 1, 2024, the City must not enter into a contract that grants access to an individual's personal identifying information to any Foreign Country of Concern such as: People's Republic of China, the Russian Federation, the Islamic Republic of Iran, the Democratic People's Republic of Korea, the Republic of Cuba, the Venezuelan regime of Nicolás Maduro, or the Syrian Arab Republic, unless the Contractor provides the City with an affidavit signed by an authorized representative of the Contractor, under penalty of perjury, attesting that the Contractor does not meet any of the criteria in subparagraphs (2)(a)-(c) of Section 287.138, Florida Statutes, as may be amended. Beginning January 1, 2025, the City must not extend or renew any contract that grants access to an individual's personal identifying information unless the Contractor provides the City with an affidavit signed by an authorized representative of the Contractor, under penalty of perjury, attesting that the Contractor does not meet any of the criteria in subparagraphs (2)(a)-(c) of Section 287.138, Florida Statutes, as may be amended. Violations of this Section will result in termination of this Agreement and may result in administrative sanctions and penalties by the Office of the Attorney General of the State of Florida.



**9 E-Verify Requirements**

Effective January 1, 2021, public and private employers, contractors and subcontractors must require registration with, and use of the E-verify system in order to verify the work authorization status of all newly hired employees. Contractor acknowledges and agrees to utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of:

a) All persons employed by Contractor to perform employment duties within Florida during the term of the contract; and

b) All persons (including subvendors/subconsultants/subcontractors) assigned by Contractor to perform work pursuant to the contract with the City. The Contractor acknowledges and agrees that use of the U.S. Department of Homeland Security's E-Verify System during the term of the contract is a condition of the contract with the City of Coconut Creek.

By entering into this Agreement, the Contractor becomes obligated to comply with the provisions of Section 448.095 Florida Statutes, "Employment Eligibility," as amended from time to time. This includes, but is not limited to, utilization of the E-Verify System to verify the work authorization status of all newly hired employees, and requiring all subcontractors to provide an affidavit to Contractor attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. Contractor agrees to maintain a copy of such affidavit for the duration of this Agreement. Failure to comply with this paragraph will result in the termination of this Agreement as provided in Section 448.095, Florida Statutes, as amended, and Contractor may not be awarded a public contract for at least one (1) year after the date on which the Agreement was terminated. Contractor will also be liable for any additional costs to City incurred as a result of the termination of this Agreement in accordance with this Section.

☒ I acknowledge and Agree

**10 Conflict of Interest**

Contractor affirms that they read and understand Florida Statute 112.313, Standards of conduct for public officers, employees of agencies, and local government attorneys. For purposes of determining any possible conflicts of interest, all respondents must disclose if any City of Coconut Creek employee is also an owner, or employee of their business. If yes, give person(s) names(s) and position(s) and you must file a statement with the Supervisor of Elections, pursuant to Florida Statutes 112.313 with your business.

☒ I Affirm

**11 Drug Free Workplace**

In accordance with Florida Statutes, Chapter 287, Section 287.087, Vendor hereby affirms that their business does:

1) Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition. 2) Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations. 3) Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1). 4) In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than 5 days after such conviction. 5) Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community by, any employee who is so convicted. 6) Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

Yes

**12 Exceptions to the Request for Proposal**

Proposals that are exceptions to that which are specified and outlined here. However, all alterations or omissions of required information or any change in the solicitation requirements is done at the risk of the Proposer presenting the bid and may result in the rejection thereof. Please list exceptions, if any, in this attribute. If there are no exceptions, type "none".

none

1  
3**Trade Secrets**

a. The Proposer's response to this solicitation is a public record pursuant to Florida law, which is subject to disclosure by the City under the State of Florida Public Records Law, Florida Statutes Chapter 119.07 ("Public Records Law"). The City shall permit public access to all documents, papers, letters or other material submitted in connection with this solicitation and the Contract to be executed for this solicitation, subject to the provisions of Chapter 119.07 of the Florida Statutes.

b. Any language contained in the Proposer's response to the solicitation purporting to require confidentiality of any portion of the Proposer's response to the solicitation, except to the extent that certain information is in the City's opinion a Trade Secret pursuant to Florida law, shall be void. If a Proposer submits any documents or other information to the City which the Proposer claims is Trade Secret information and exempt from Florida Statutes Chapter 119.07 ("Public Records Laws"), the Proposer shall clearly designate that it is a Trade Secret and that it is asserting that the document or information is exempt. The Proposer must specifically identify the exemption being claimed under Florida Statutes 119.07. The City shall be the final arbiter of whether any information contained in the Proposer's response to the solicitation constitutes a Trade Secret.

c. EXCEPT FOR CLEARLY MARKED PORTIONS THAT ARE BONA FIDE TRADE SECRETS PURSUANT TO FLORIDA LAW, DO NOT MARK YOUR RESPONSE TO THE SOLICITATION AS PROPRIETARY OR CONFIDENTIAL. DO NOT MARK YOUR RESPONSE TO THE SOLICITATION OR ANY PART THEREOF AS COPYRIGHTED. ALL DOCUMENTS THAT THE FIRM PURPORTS TO BE CONFIDENTIAL, PROPRIETARY OR A TRADE SECRET SHALL BE UPLOADED TO THE IONWAVE WEBSITE AS A SEPARATE ATTACHMENT, IN THIS SECTION, CLEARLY IDENTIFYING THE EXEMPTION BEING CLAIMED UNDER FLORIDA STATUTES 119.07.

d. The city's determination of whether an exemption applies shall be final, and the proposer agrees to defend, indemnify, and hold harmless the city and the city's officers, employees, and agent, against any loss or damages incurred by any person or entity as a result of the city's treatment of records as public records.

Material marked "Confidential and Proprietary Trade Secret Information" is made in accordance with and is protected under the Florida Uniform Trade Secrets Act, Florida Statutes § 688.001 et seq., and the Defend Trade Secrets Act of 2016, 18 U.S.C. § 1836 et seq.

**Bid Lines****1 Package Header**

Heavy Equipment

Total: 

Item Notes: Hourly Rate - Time and Materials, Push Services Only, Operators Included

**Package Items****1.1 Skid Steer Loader, Bobcat**Quantity: 1 UOM: HR Unit Price:  Total: **1.2 Backhoe, Cat 416**Quantity: 1 UOM: HR Unit Price:  Total: **1.3 Wheel Loaders, Cat 950**Quantity: 1 UOM: HR Unit Price:  Total: **1.4 Wheel Loaders, Cat 966**Quantity: 1 UOM: HR Unit Price:  Total: **1.5 Wheel Loaders, Cat 980**Quantity: 1 UOM: HR Unit Price:  Total:

**1.6 Tracked Loader, Cat 955**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.7 Towed Loader w/Tractor**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.8 Self Loading Knuckle Boom Truck, 25 - 35 CY Body**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.9 Self Loading Knuckle Boom Truck, 35 - 45 CY Body**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.10 Dozer, Cat D4**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.11 Dozer, Cat D5**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.12 Dozer, Cat D6**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.13 Dozer, Cat D7**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.14 Dozer, Cat D8**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.15 Excavators, Cat 320**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.16 Excavators, Cat 325**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.17 Excavators, Cat 330**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.18 Tractor w/Box Blade, 80 HP**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.19 Motor Grader, Cat 120G**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.20 Crane, 30 TON**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.21 Bucket Truck, Up to 50' Reach**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.22 Bucket Truck, 50' to 75' Reach**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.23 Bash Transfer Trailer w/ Tractor, 110 Yard**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.24 Mechanized Broom**

Quantity:   1   UOM: HR Unit Price:  Total:

**1.25 Street Sweeper**Quantity: 1 UOM: HR Unit Price:  Total: **1.26 Water Truck, 2000 Gallon**Quantity: 1 UOM: HR Unit Price:  Total: **1.27 Stump Grinder, Vermeer 252**Quantity: 1 UOM: HR Unit Price:  Total: **1.28 Chipper w/2 Man Crew, Morbark Storm**Quantity: 1 UOM: HR Unit Price:  Total: **1.29 12-Foot Tub Grinder, Morbark 1200**Quantity: 1 UOM: HR Unit Price:  Total: **1.30 13-Foot Tub Grinder, Morbark 1300**Quantity: 1 UOM: HR Unit Price:  Total: **1.31 14-Foot Tub Grinder, Diamond Z-1463**Quantity: 1 UOM: HR Unit Price:  Total: **1.32 Equipment Transport w/ Tractor, 50 Ton**Quantity: 1 UOM: HR Unit Price:  Total: **1.33 Truck Mounted Winch, Tow Truck**Quantity: 1 UOM: HR Unit Price:  Total: **2 Package Header**

Haul Vehicles

Total: 

Item Notes: Hourly Rates - Operators Included

**Package Items****2.1 Dump Truck, 10 to 15 CY**Quantity: 1 UOM: HR Unit Price:  Total: **2.2 Dump Truck, 16 to 20 CY**Quantity: 1 UOM: HR Unit Price:  Total: **2.3 Trailer Dump w/Tractor, 30 to 40 CY**Quantity: 1 UOM: HR Unit Price:  Total: **2.4 Trailer Dump w/Tractor, 41 to 50 CY**Quantity: 1 UOM: HR Unit Price:  Total: **2.5 Trailer Dump w/Tractor, 51 to 60 CY**Quantity: 1 UOM: HR Unit Price:  Total: **2.6 Trailer Dump w/Tractor, 61 to 70 CY**Quantity: 1 UOM: HR Unit Price:  Total: **2.7 Walking Floor Trailer w/Tractor, 100 CY**Quantity: 1 UOM: HR Unit Price:  Total:

### 3 Package Header

Transportation Vehicles

Total:

Item Notes: Price per day (daily rates)- Operators Not Included

#### Package Items

##### 3.1 Pickup Truck, 1/2 Ton

Quantity:   1   UOM:   DAY   Unit Price:  Total:

##### 3.2 Pickup Truck, 3/4 Ton

Quantity:   1   UOM:   DAY   Unit Price:  Total:

##### 3.3 Pickup Truck, 1 Ton

Quantity:   1   UOM:   DAY   Unit Price:  Total:

##### 3.4 Box Truck, 3/4 Ton

Quantity:   1   UOM:   DAY   Unit Price:  Total:

##### 3.5 Utility Van, 3/4 Ton

Quantity:   1   UOM:   DAY   Unit Price:  Total:

##### 3.6 Passenger Van, 9 Passenger

Quantity:   1   UOM:   DAY   Unit Price:  Total:

##### 3.7 Passenger Car, Full Size

Quantity:   1   UOM:   DAY   Unit Price:  Total:

### 4 Package Header

Personnel

Total:

Item Notes: Hourly Rates - Individual

#### Package Items

##### 4.1 Superintendent w/Pickup Truck

Quantity:   1   UOM:   HR   Unit Price:  Total:

##### 4.2 Supervisor w/Pickup Truck

Quantity:   1   UOM:   HR   Unit Price:  Total:

##### 4.3 Safety or QC Manager w/Pickup Truck

Quantity:   1   UOM:   HR   Unit Price:  Total:

##### 4.4 Mechanic w/Truck and Tools

Quantity:   1   UOM:   HR   Unit Price:  Total:

##### 4.5 Climber w/Gear

Quantity:   1   UOM:   HR   Unit Price:  Total:

##### 4.6 Operator w/Chainsaw

Quantity:   1   UOM:   HR   Unit Price:  Total:

##### 4.7 Laborer w/Tools

Quantity:   1   UOM:   HR   Unit Price:  Total:

**4.8 Traffic Control Personnel**Quantity:   1   UOM: HR Unit Price:         \$60.00         Total:         \$60.00        **4.9 Ticket Writers**Quantity:   1   UOM: HR Unit Price:         \$30.00         Total:         \$30.00        **4.10 Clerical**Quantity:   1   UOM: HR Unit Price:         \$30.00         Total:         \$30.00        **4.11 Administrative Assistant**Quantity:   1   UOM: HR Unit Price:         \$30.00         Total:         \$30.00        **5 Package Header**

## All-Inclusive Services

Total:                     \$948.00                    

Item Notes: The Contractor shall provide services and expenses necessary for debris pickup and hauling, processing of debris at the TDMS (if required), and delivery for disposal for a fixed unit price at a cost per cubic yard for the debris types noted below, but excluding debris designated as hazardous waste. This cost is inclusive of all related expenses including Contract administration, technical assistance to the City, personnel training and certification, TDMS management, services for security, safety and traffic management, and associated actions necessary for implementation of debris management operations by the Contractor as defined in the Agreement. Final Disposal Fees shall be passed through to the City without Markup.

**Package Items****5.1 Vegetative debris - Right of Way / Public Property**Quantity:   1   UOM: Cubic Yard Unit Price:         \$17.22         Total:         \$17.22        **5.2 Tree Debris: Hangers**Quantity:   1   UOM: EA Unit Price:         \$125.00         Total:         \$125.00        **5.3 Tree Debris: Leaners**Quantity:   1   UOM: EA Unit Price:         \$395.00         Total:         \$395.00        **5.4 Tree Debris: Stumps**Quantity:   1   UOM: EA Unit Price:         \$395.00         Total:         \$395.00        **5.5 Construction and demolition debris, including white goods**Quantity:   1   UOM: CY Unit Price:         \$15.78         Total:         \$15.78        **5.6 Disposal Fee of Processed vegetative debris (Final Disposal Site)**Quantity:   1   UOM: CY/Per Ton Unit Price:         No response         Total:         No response        Supplier Notes: at cost**5.7 Disposal Fee of Compacted C & D mixed and other non-vegetative materials (Final Disposal Site)**Quantity:   1   UOM: CY/Per Ton Unit Price:         No response         Total:         No response        Supplier Notes: at cost**6 Package Header**

## Optional Services

Total:                     \$8,160.25                    

Item Notes: To be determined responsive, Contractor shall bid each optional service listed. (See Section III, Item 7.

**Package Items****6.1** Debris removal from lakes and canals

Quantity:   1   UOM:   CY   Unit Price:  Total:

**6.2** Restoration of canal banks and slopes

Quantity:   1   UOM:   LF   Unit Price:  Total:

**6.3** Removal of motor vehicles including towing, processing and disposal

Quantity:   1   UOM:   EA   Unit Price:  Total:

**6.4** Removal of boats including towing, processing, and disposal

Quantity:   1   UOM:   LF   Unit Price:  Total:

**6.5** Hazardous Waste and contaminated debris removal and disposal

Quantity:   1   UOM:   CY   Unit Price:  Total:

**6.6** Provision of emergency potable water

Quantity:   1   UOM:   GL   Unit Price:  Total:

**6.7** Provision of emergency ice

Quantity:   1   UOM:   LB   Unit Price:  Total:

**6.8** Temporary bathrooms/port-o-lets

Quantity:   1   UOM:   Unit   Unit Price:  Total:

**6.9** Provision of temporary satellite phone

Quantity:   1   UOM:   EA   Unit Price:  Total:

**6.10** Provisions of emergency generators - 25kw to 50kw

Quantity:   1   UOM:   EA   Unit Price:  Total:

**6.11** Provisions of emergency generators - 50kw to 100kw

Quantity:   1   UOM:   EA   Unit Price:  Total:

**6.12** Provisions of emergency generators - 100kw to 150kw

Quantity:   1   UOM:   EA   Unit Price:  Total:

**6.13** Provisions of emergency generators - 250kw

Quantity:   1   UOM:   EA   Unit Price:  Total:

**6.14** Sewer, culvert and catch basin cleaning including transportation and disposal

Quantity:   1   UOM:   CY   Unit Price:  Total:

**Response Total: \$20,223.25**



City of Coconut Creek  
Procurement Division  
4800 West Copans Road  
Coconut Creek, FL 33063

**ORIGINAL**

The background of the top half of the flyer is a photograph of a residential neighborhood. In the foreground, a yellow excavator is partially visible on the left. In the background, there are several houses. One house has a large pile of debris in front of it, and another house has a person standing on its porch. The text is overlaid on this image.

**RFP NO. 04-16-25-11  
EMERGENCY DEBRIS  
MANAGEMENT SERVICES**

***APRIL 16, 2025, AT 11:00 AM***



**Evan Fancher**  
*Regional Manager*  
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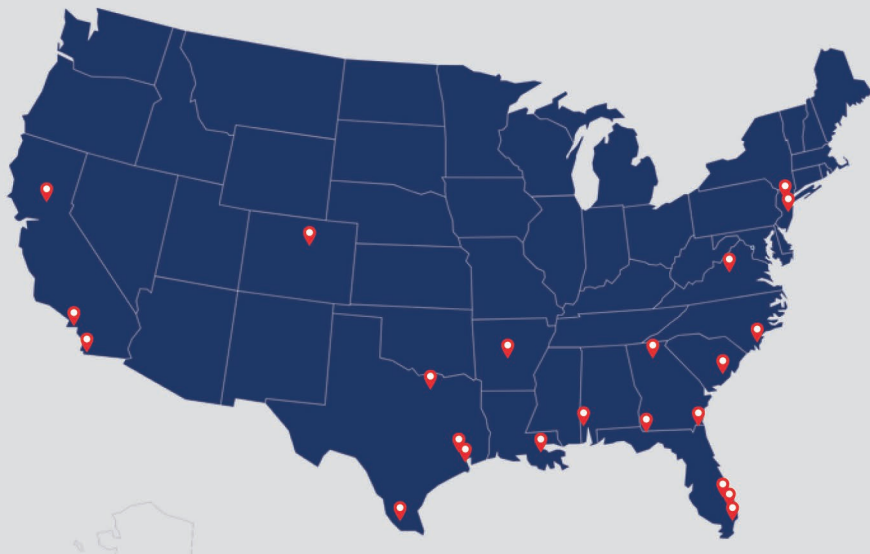
**Kristy Fuentes**  
*Vice President of Compliance  
and Administration*  
kfuentes@drcusa.com  
www.drcusa.com



*Proposal By*  
**DRC Emergency Services, LLC**  
111 Veterans Boulevard, Ste. 1420  
Metairie, Louisiana 70005

**Florida Contractors License:**  
**CRC1331307**





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#### DRC CONTACT ADDRESSES

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## DRC CONTACTS



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April 15, 2025

City of Coconut Creek  
Procurement Division  
Linda Jeethan, Procurement Manager  
4800 West Copans Road  
Coconut Creek, FL 33063

Re: Emergency Debris Management Services  
RFP No. 04-16-25-11

Dear Linda Jeethan,

DRC Emergency Services, LLC (DRC) is grateful for the opportunity to present our proposal to provide Emergency Debris Management Services for Coconut Creek. DRC has had the pleasure of holding this contract with the City since 2013, and we have also held the contract for Emergency Food Services for Coconut Creek since 2015. We were activated on both in response to Hurricane Irma in 2017. During these activations, we provided emergency food services and collected and disposed of both vegetative and construction and demolition debris for the City.

DRC has the largest presence across the Gulf States in the disaster response and recovery industry, which brings market leverage and a greater control of assets that will be needed in a disaster that affects the region. In response to Hurricanes Helene and Milton in 2024, DRC was activated on 38 contracts for disaster debris removal and logistics, 27 of which were in Florida. Our 2024 Florida hurricane response included the removal of more than 4.3 million cubic yards of debris, including more than 77,000 hazardous trees. In response to Hurricane Ian in 2022, DRC was activated on 20 contracts for debris removal and meal services. We removed nearly five million cubic yards of debris during those operations, including more than 3.3 million cubic yards of vegetative debris—100% of which we recycled.

DRC has seen firsthand how natural disasters have impacted communities such as Coconut Creek in the past; as such, DRC can now more accurately predict project debris volumes, storage acreage, equipment, and manpower needed for the project in the face of an impending disaster. DRC has established prestaging areas, push routes, collection grids, DMS and final disposal sites which have been successfully tested in the aftermath of real natural disasters. We have established working relationships and partnerships with local and state government agencies and business owners, such as subcontractors and DMS landowners. These proven relationships have grown over the years, giving DRC the unique ability to respond immediately and efficiently to disaster events affecting Coconut Creek.

DRC Emergency Services boasts unparalleled experience in responding to both natural and man-made disasters, solidified by extensive partnerships with state agencies. Our expertise is demonstrated through our comprehensive and effective disaster recovery efforts, ensuring that affected communities receive prompt and proficient assistance. We pride ourselves on our long-standing relationships with local, state, and federal agencies, which enhance our ability to mobilize swiftly and efficiently in the wake of any disaster. If awarded, DRC pledges to deploy all necessary manpower and equipment to ensure project requirements are met. We have local Florida subcontractors and are committed to engaging additional local businesses. Upon award, DRC will conduct a subcontractor outreach program in Coconut Creek to identify additional local subcontractors.

With DRC's personnel having more than 50 years of combined experience, DRC has a proven track record in disaster recovery and emergency management services for federal, state, and local governments. Acquired by the Sullivan brothers from Galveston,



Texas, in 2016, DRC joined the Sullivan Family of Companies, which includes Sullivan Land Services, SLSCO, Forgen, and Callan Marine. Our comprehensive services encompass emergency debris removal, disaster management (including temporary housing and workforce support), FEMA documentation, debris management, right-of-way maintenance, marine debris salvage, vehicle and vessel removal, dredging, technical assistance, project management, construction, demolition, and final disposal management. Employing more than 40 full-time staff, DRC has access to over 1,000 employees through our family of companies, making us a trusted partner for cities, counties, and state agencies nationwide in disaster recovery services.

Corporate officers with legal signing authority to bind DRC to the terms and conditions of this proposal include John Sullivan, President, and Kristy Fuentes, Vice President/Secretary-Treasurer. Evidence of their authority is attached.

The Regional Manager for Coconut Creek is Evan Fancher who can be reached at (888) 721-4372, by cell: (205) 478-6400 or by email: [Efancher@drcusa.com](mailto:Efancher@drcusa.com).

This proposal is in all respects fair and in good faith, without collusion or fraud, and conforms to the specifications of your Request for Proposal. If we may offer any additional information or clarifications, please let us know. Thank you for the opportunity to offer our services and we look forward to working with Coconut Creek in the future.

Sincerely,



Kristy Fuentes,  
Vice President/ Secretary/ Treasurer

**ACTION IN LIEU OF  
A MEETING OF THE  
MEMBERS OF  
DRC EMERGENCY SERVICES, LLC**

This action is taken in accordance with the Alabama Limited Liability Company Act, as amended (the “Act”), in lieu of a meeting of the Members of DRC EMERGENCY SERVICES, LLC, an Alabama limited liability company (the “Company”), and is made effective as of January 1, 2018.

**WHEREAS**, Section 9.01 of the Company’s Third Amended and Restated Operating Agreement dated January 1, 2018 (as amended, the “LLC Agreement”) and the Act permit the Members of the Company to take the following actions; and

**WHEREAS**, the undersigned, constitutes the Members of the Company (the “Members”).

**NOW, THEREFORE**, the undersigned hereby make the following resolutions and consents to the following actions in lieu of a meeting of the Members of the Company:

1. The following persons, in their respective capacities indicated below, are hereby authorized and empowered for the express purpose of signing all contracts, agreements, bid documents, filings and other documents necessary for execution between Company and any third-party in the ordinary course of the Company’s business, subject to any restrictions of limitations on authority as set forth in the Company’s governing documents:

<u>Name</u>	<u>Office/Capacity</u>
John R. Sullivan	President
Todd P. Sullivan	Vice President
William W. Sullivan	Vice President and Secretary
Kristy Fuentes	Vice President of Administration and Compliance, Secretary and Treasurer

2. The officers listed above after giving effect to this written consent are hereby authorized and directed on behalf of the Company to execute and deliver such agreements and instruments, make such filings and give such notices, and take any and all such other actions, and to do or cause to be done, such acts as such officers may deem necessary or advisable to accomplish or otherwise implement the purposes of the foregoing resolutions or to cause the Company to perform its obligations under any of the foregoing, until his or her successor is duly elected and qualified, his or her resignation, his or her removal from office by the Members of his or her death.

3. All actions taken by any officer of the Company in connection with any of the transactions contemplated by these resolutions are hereby authorized, approved, ratified and confirmed in all respects.

4. This written consent may be executed in counterparts, and all so executed shall constitute one action notwithstanding that all of the undersigned are not signatories to the original or to the same

*Signature Page to Action in Lieu of Meeting*

counterpart. This written consent shall be filed with the minutes of the proceedings of the Members of the Company.

Dated effective as of the date first written above.

**DRC EMERGENCY SERVICES, LLC**



---

By: John R. Sullivan  
Its: Member



---

By: Todd P. Sullivan  
Its: Member



---

By: William W. Sullivan  
Its: Member





Ron DeSantis, Governor

Melanie S. Griffin, Secretary



**STATE OF FLORIDA**  
**DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

**CONSTRUCTION INDUSTRY LICENSING BOARD**

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE  
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

**SMITH, HAMILTON BEVERIDGE**

DRC EMERGENCY SERVICES, LLC  
P.O. Box 170 P.O. BOX 17017  
GALVESTON TX 36608

**LICENSE NUMBER: CRC1331307**

**EXPIRATION DATE: AUGUST 31, 2026**

Always verify licenses online at [MyFloridaLicense.com](https://myfloridalicense.com)

ISSUED: 09/04/2024

Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.





# *State of Florida*

## *Department of State*

I certify from the records of this office that DRC EMERGENCY SERVICES, LLC is an Alabama limited liability company authorized to transact business in the State of Florida, qualified on July 18, 2005.

The document number of this limited liability company is M05000003946.

I further certify that said limited liability company has paid all fees due this office through December 31, 2014, that its most recent annual report was filed on June 10, 2014, and its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the  
Great Seal of the State of Florida  
at Tallahassee, the Capital, this  
the Twenty-seventh day of  
January, 2015*



*Ken Detmer*  
**Secretary of State**

Authentication ID: CU5800449263

To authenticate this certificate, visit the following site, enter this ID, and then follow the instructions displayed.

<https://efile.sunbiz.org/certauthver.html>



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

## Detail by Entity Name

Foreign Limited Liability Company  
DRC EMERGENCY SERVICES, LLC

### Filing Information

<b>Document Number</b>	M05000003946
<b>FEI/EIN Number</b>	63-1283729
<b>Date Filed</b>	07/18/2005
<b>State</b>	AL
<b>Status</b>	ACTIVE
<b>Last Event</b>	LC AMENDMENT
<b>Event Date Filed</b>	09/29/2015
<b>Event Effective Date</b>	NONE

### Principal Address

6702 BROADWAY STREET  
Galveston, TX 77554

Changed: 11/13/2018

### Mailing Address

111 Veterans Memorial Blvd  
Suite 401  
METAIRIE, LA 70005

Changed: 04/23/2024

### Registered Agent Name & Address

COGENCY GLOBAL INC.  
115 North Calhoun Street  
Suite 4  
Tallahassee, FL 32301

Name Changed: 10/29/2013

Address Changed: 04/16/2019

### Authorized Person(s) Detail

## Name & Address

Title Manager, VP

Sullivan, William  
6702 BROADWAY STREET  
Galveston, TX 77554

Title VP, Secretary, Treasurer

Fuentes, Kristy  
6702 BROADWAY STREET  
Galveston, TX 77554

Title Manager, President

Sullivan, John R.  
6702 BROADWAY STREET  
Galveston, TX 77554

Title Manager, VP

Sullivan, Todd  
6702 BROADWAY STREET  
Galveston, TX 77554

## Annual Reports

Report Year	Filed Date
2022	04/28/2022
2023	04/20/2023
2024	04/23/2024

## Document Images

<a href="#">04/23/2024 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/20/2023 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">06/10/2022 -- AMENDED ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/28/2022 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/27/2021 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/09/2020 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/16/2019 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/18/2018 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/14/2017 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/28/2016 -- AMENDED ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/25/2016 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/29/2015 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">12/03/2014 -- LC Amendment</a>	View image in PDF format

<a href="#"><u>06/10/2014 -- AMENDED ANNUAL REPORT</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>01/13/2014 -- ANNUAL REPORT</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>10/29/2013 -- Reg. Agent Change</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>01/21/2013 -- ANNUAL REPORT</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>04/11/2012 -- ANNUAL REPORT</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>03/15/2011 -- ANNUAL REPORT</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>10/15/2010 -- REINSTATEMENT</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>03/27/2009 -- ANNUAL REPORT</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>03/13/2008 -- ANNUAL REPORT</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>04/02/2007 -- ANNUAL REPORT</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>08/03/2006 -- ANNUAL REPORT</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>03/16/2006 -- ANNUAL REPORT</u></a>	<a href="#">View image in PDF format</a>
<a href="#"><u>07/18/2005 -- Foreign Limited</u></a>	<a href="#">View image in PDF format</a>

## Company Information

Company Name  
DRC Emergency Services, LLC  
DUNS Number  
--

Company ID Number  
99249

Doing Business As (DBA) Name  
--

### Physical Location

Address 1  
6702 Broadway

Address 2  
--

City  
Galveston

State  
TX

Zip Code  
77552

County  
GALVESTON

### Mailing Address

Address 1  
P O Box 17017

Address 2  
--

City  
Galveston

State  
TX

Zip Code  
77552

### Additional Information

Employer Identification Number  
631283729

Administrator  
--

Total Number of Employees  
20 to 99

Parent Organization  
--

### Organization Designation

Employer Category  
--

[View / Edit](#)

NAICS Code  
561 - ADMINISTRATIVE AND SUPPORT  
SERVICES

[View / Edit](#)

Total Hiring Sites  
1

[View / Edit](#)

Total Points of Contact  
1

[View / Edit](#)

[View Original MOU Template](#)

[View MOU](#)



# CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

04/10/2025

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

**IMPORTANT:** If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

**PRODUCER**  
McGriff, a Marsh & McLennan Agency LLC Company  
10100 Katy Freeway, #400  
Houston, TX 77043

CONTACT NAME: Turner Murphy

PHONE (A/C, No, Ext): 713-877-8975

FAX (A/C, No): 713-877-8974

E-MAIL ADDRESS: turner.murphy@mcgriff.com

**INSURER(S) AFFORDING COVERAGE****NAIC #****INSURER A:** Crum & Forster Specialty Insurance Company

44520

**INSURER B:** United States Fire Insurance Company

21113

**INSURER C:** Texas Mutual Insurance Company

22945

**INSURER D:** Argonaut Insurance Company

19801

**INSURER E:** Vantage Risk Specialty Insurance Company

16275

**INSURER F:**

**INSURED**  
DRC Emergency Services, LLC  
P.O. Box 17017  
Galveston, TX 77552

**COVERAGES****CERTIFICATE NUMBER:** UWEWULT9**REVISION NUMBER:**

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR  GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:		X	ECG107202	03/31/2024	04/30/2025	EACH OCCURRENCE \$ 5,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 200,000 MED EXP (Any one person) \$ 10,000 PERSONAL & ADV INJURY \$ 5,000,000 GENERAL AGGREGATE \$ 5,000,000 PRODUCTS - COMP/OP AGG \$ 5,000,000 \$
B	<input checked="" type="checkbox"/> AUTOMOBILE LIABILITY <input checked="" type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> NON-OWNED AUTOS ONLY		X	1387802214	03/31/2025	03/31/2026	COMBINED SINGLE LIMIT (Ea accident) \$ 2,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
A	<input type="checkbox"/> UMBRELLA LIAB <input checked="" type="checkbox"/> EXCESS LIAB <input checked="" type="checkbox"/> OCCUR <input type="checkbox"/> CLAIMS-MADE DED RETENTION \$		X	EFX125034	03/31/2024	04/30/2025	EACH OCCURRENCE \$ 5,000,000 AGGREGATE \$ 5,000,000 \$
C D	<b>WORKERS COMPENSATION AND EMPLOYERS' LIABILITY</b> ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N N	N/A	0001307608 WC929208471754	03/31/2025	03/31/2026	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
E	Contractors Pollution & Errors & Omissions			P03CP0000055601	03/31/2025	03/31/2026	Contractor's Pollution \$ 5,000,000 Errors & Omissions \$ 5,000,000 Policy Aggregate \$ 5,000,000 \$ \$

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Re: Emergency Food Services pursuant to RFP NO. 04-16-25-11

The Certificate Holder is included as Additional Insured as required by written contract. Alternate Employer Endorsement with blanket coverage as required by written contract is attached to the Workers Compensation policy.

**CERTIFICATE HOLDER**

The City of Coconut Creek  
4800 West Copans Road  
Coconut Creek, FL 33063

**CANCELLATION**

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

*R. Michael Broadlove, Jr.*

## A. TYPES OF DISASTERS AND RECOVERY EFFORTS

Since 1995, DRC Emergency Services, LLC and its affiliated companies (DRC) has been the leader in disaster recovery. We are the largest provider of disaster recovery and emergency management services in the United States, with a bonding capacity of over \$1 billion and more than 100 full-time staff dedicated to disaster recovery. Every year, DRC responds quickly and effectively to multiple disasters across the US, helping communities recover and return to normalcy following all types of disastrous events. Whether we are called upon to clean up after a flood, fire, ice storm, hurricane, or tornado; to protect wildlife in ecologically sensitive areas; or to restore beaches using our industry-leading sand screening and beach restoration techniques, DRC's experienced leadership has what it takes to get the job done.

*Whenever disaster strikes a community, DRC is ready to strike back.*

### *Leadership At a Glance*



**Evan Fancher,**  
**Regional**  
**Manager**

Evan Fancher is the Regional Manager for Coconut Creek and will serve as a direct government liaison between the City and the DRC operations team. Joe Newman, Vice President of Operations, will direct and manage the project, leveraging DRC's experienced operations team. Mr. Newman and his team have over 30 years of experience in disaster recovery management, including but not limited to the following:

**2024 Hurricanes** – DRC was activated on 76 contracts in six states in response to Hurricanes Beryl, Francine, Helene, and Milton. We have removed more than 13,000,000 cubic yards of debris during these activations.

**2022 Hurricane Ian** – DRC managed multiple activations across the state of Florida, including three Florida Department of Transportation Regional contracts. DRC recycled 100% of the 3.3 million cubic yards of vegetative debris collected in Sarasota County and surrounding municipalities.

**2021 Hurricane Ida** – DRC managed multiple Louisiana Department of Transportation district contracts, removing debris in all FEMA-declared parishes across the state, while managing 38 additional local activations in Louisiana, Alabama, and Pennsylvania.



**Joe Newman,**  
**Vice**  
**President of**  
**Operations**

Since its inception, the DRC team has responded to major natural and man-made disasters occurring within the continental United States and its territories. DRC's personnel are trained, motivated, and available for immediate deployment in an emergency response. All assigned personnel will be available to the City as needed. Personnel are NIMS-certified and/or have specialized training in safety and asbestos management. They are equipped with utility vehicles; digital, handheld, multi-state, two-way radios; cellular communications; and handheld computers; as well as a DRC supervisor handbook including required reports and forms for successful disaster response and management. DRC personnel have the experience and/or training to respond **immediately** to disasters.



## B. AVAILABLE EQUIPMENT

DRC will use owned equipment, subcontractor equipment, and/or lease/rent equipment based upon the disaster scenario. **DRC has the most expansive collection of rolling stock and equipment in the disaster services industry.** The company has 2,568 trucks and 1,657 pieces of support equipment, either owned or under agreement, available for immediate use. As part of the company's Corporate Mobilization Plan, a monthly inventory of available equipment is performed, recorded, and readily available. DRC has actively demonstrated the ability to quickly amass and mobilize significant quantities of equipment. **During the 2021 hurricane season, DRC operated more than 4,000 pieces of equipment simultaneously while responding to Hurricane Ida.**



Additionally, DRC has Master Service Agreements in place with national equipment suppliers, such as Herc, Sunbelt, Bottom Line, United, Caterpillar, William Scotsman, etc., to supplement our equipment needs.

### DRC Emergency Services Asset List

Equipment Type	Description	Quantity
Bucket Trucks	Various Models with Booms	110
Chip Trailers	Various Models and Horsepower	14
Chip Vans	Receptacle Vehicles	2
Dump Trucks	Various Models with Dual and Tri Axles	353
End Dump Trailers	Various Models and Capacity	298
Flat Bed Semis	Various Models for Equipment Movement	6
Flat Beds	53' Equipment Trailers	20
Fuel Trucks	Multiple Model and Gallon Capacity	46
Low Boys	Equipment Movement Trailers	53
Pickups	Half and Three-Quarter Ton of Various Makes and Models	45
Roll Off Trucks	Primarily Galbreath 60,000-Pound Hoist on Various Makes	82
Rolls Off Containers	20, 30 and 40 Cubic Yard Containers	337
Self-Loaders	Various Makes with Buckets Ranging from 2-10 Cubic Yards	343
Semi Dumps	Various Makes and Models with Various Capacity	240
Semi Tractors	Various Makes	232
Service Trucks	Fully Stocked Road Ready Service Vehicles	79
Slingers	Various Models	5
Straight Trucks	Various Makes and Models	8
Sweepers	Various Models Used for DMS Operation	3
Tankers	Various Models	125
Tractor /Trailers Combos	Various Models	29
Tractors	Various Makes and Models	43
Trailers	25-Foot Travel Trailer	1
Utility Trailers	15 and 20-Foot Utility Trailers	2
Vacuum Trailer	Various Makes	30
Vacuum Trucks (Wet)	Various Makes	13



Walking Floors	48-Foot Automated Trailers	46
Water Trucks	Various Capacity Used for DMS Operation	3
Attachments - various	Buckets, Hoists, Slings, etc.	157
Back Hoes	Various Models and Capacity	40
Bobcats	Skid-Steer with Multiple Attachments	53
Bull Dozers	Various Makes and Sizes	45
Conveyors	Used for Material Movement	2
Crushers	Metal Compaction and Volume Reduction	24
Excavator	Various Makes and Models	164
Feller Buncher	Various Makes and Models Used for Clearing Projects	27
Front End Loaders	Various Makes, Models and Bucket Capacity	127
Generators	Various	41
Grinders	Horizontal and Tub Grinders	36
Jarraf Tree Trimmers	High-Capacity Trimming Equipment	3
Jersey Barriers	Used for Highway Projects and Within DMS	200
Light Plants	Various Used for Night Operation	100
Material Handlers (Tele Boom)	Loading Equipment	3
Mobile Kitchens	Various Models	13
Off Road Dumps	Volvo High Capacity	2
Pumps	Various Sizes	5
Safety Signs, Cones and PPE/arrow boards/message boards	Used for Highway Operations	503
skid steers	Various Sizes with Multiple Attachments	96
Screens	Shaker Screens and Sand Screens	4
Water Trucks	Various Models and Capacity	12

**Total: 4225**

## Marine Vessels/Equipment

Equipment Type	Quantity
Inland Marine Harvester	1
Air Boat	3
Amphibious Aquatic Excavator	1
Tugboat	14
Underwater ROV	1
Utility Boat	1
Work Boat	15
JON Boats	10
500 CRANE (120 X 54 X 10)	1
510 CRANE (100 X 52 X 9)	1
524 CRANE (250 x 64 x 12)	1
526 CRANE (293 X 80 X 19)	1
527 CRANE (176 X 75 X 13)	1
529 CRANE (250 X 64 X 12)	1
531 CRANE (420 X 98 X 25)	1
532 CRANE (300 X 90 X 19)	1
533 CRANE (310 X 100 X 20)	1
534 CRANE (111 X 45 X 11)	1
535 CRANE (250 x 64 x 12)	1
536 CRANE (250 x 64 x 12)	1
541 CRANE (200 X 60 X 12)	1
566 CRANE (140 X 70 X 12)	1
Hopper Barge (EX NYC DOS)	16
Hopper Barge (260 X 52.5 X 12)	7
Hopper Barge (200 X 40 X 17.75)	2
Hydra Sport	1

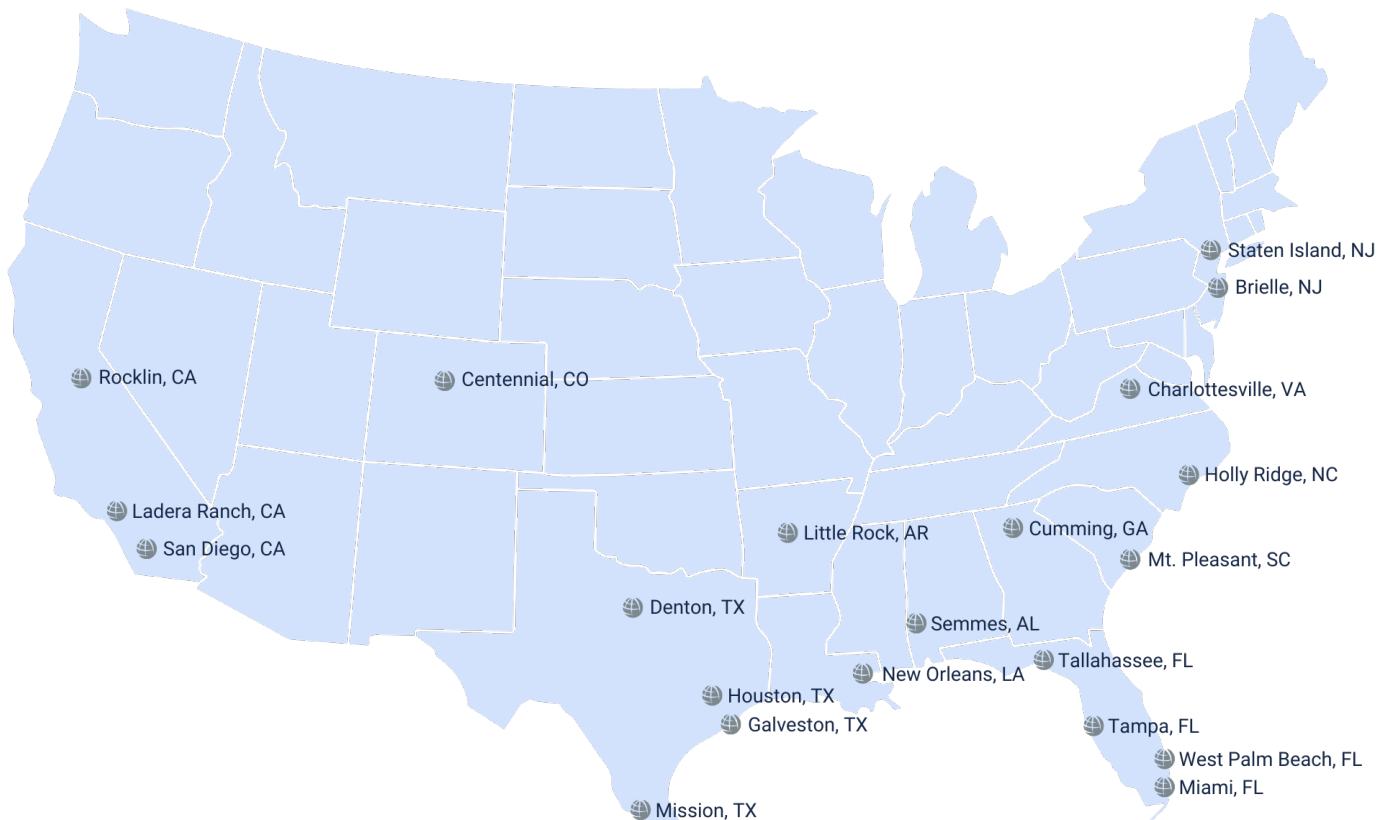
Hydraulic Driven Propelled Pushers	1
Pontoon Boats	9
Poseidon Barges	3
Push Boats	2
Rescue Skiff	2
Sectional Barges	28
Side Scan Sonar	2
Deck Barge	32
Deck Barge with 9' Bin Walls	2
Deck Barge with Spuds	7
Deck Barge with Steel Box Rails	19
Go Devil Boat	1
<b>Total:</b>	<b>61</b>



## C. AVAILABILITY OF PERSONNEL

### *Office Locations*

---



### *Management Support*

---

DRC employs more than 30 Regional and Project Managers. Regional Managers are assigned to specific geographic locations throughout the United States to assist, monitor and lead the project teams in response to emergency situations. In the event of a large-scale disaster, Regional Managers may be mobilized to support recovery efforts in any area of the country, as directed by Joe Newman, Vice President of Operations.

Evan Fancher, the Regional Manager for Coconut Creek, is capable of responding to the needs of the City 24 hours a day, 7 days a week.

## D. SUBCONTRACTORS: LOCATION AND WORKING RELATIONSHIPS

**RPF Emergency Services, LLC**

Hunter Fuzzell  
 520 Mineral Trace, Unit C  
 Hoover, AL 35244  
 (205) 637-6949

DRC has teamed with RPF Emergency Services, LLC, a turnkey subcontractor in the Emergency Services industry. Based out of Mobile, Alabama, RPF is ready to respond within 24 hours to any of Coconut Creek's needs. RPF has handled tens of millions of cubic yards of debris, taking it "cradle to grave" from the public ROW, to the TDMS, through the reduction process, to final disposal. RPF is one of DRC's primary subcontractors, having worked with us on hundreds of contracts over the past 10 years.

### *Local Teaming Partners*

The use of local resources is vitally important to a successful disaster recovery operation. We pride ourselves in facilitating local involvement during recovery efforts and encourage local knowledge and experience. DRC utilizes local vendors to the maximum extent possible to minimize load times, transportation costs, and schedule risk. DRC proposes to work with the following local subcontractors in the event of contract activation.

Name	Address	City	Phone	Area	Push or Collection
Signature Tree and Palms	14290 SW 232nd St	Miami, FL 33170	(305) 233-3139	Miami	Push
Deep South Tree Care	19610 SW 89th Ave	Cutler Bay, FL 33157	(305) 281-5536	Miami	Push
Bobmar	10774 Southwest 188th St	Miami, FL 33157	(305) 253-7374	Miami	Push
Big Rons Tree Care	16221 SW 98th Ave	Miami, FL 33157	(305) 588-3091	Miami	Push
Golden Palm Tree	17010 S Dixie Hwy	Palmetto Bay, FL 33157	(305) 602-4061	Miami	Push
Franks Lawn Svc	13150 SW 124th Ave	Miami, FL 33186	(305) 233-9369	Miami	Push
True Tree	1733 NW 21st Ter	Miami, FL 33142	(305) 842-3581	Miami	Both
J.A Roman Tree experts	1553 SW 102 Ct	Miami, FL	(305) 213-2777	Miami	Push
Sunshine Tree Trimming	1879 SW 16th St	Miami, FL 33145	(305) 431-4477	Miami	Push
Arbor Tree Care	2519 NW 95th St	Miami, FL 33147	(786) 422-9402	Miami	Both
Affordable Tree Service	19867 NW 65 Ct	Hialeah, FL 33015	(305) 823-2345	Miami	Push
Jireh Tree	6092 W 26th Ct	Hialeah, FL 33016	(305) 216-8809	Miami	Push
Just Right Tree Svc	3640 NW 195th Te	Miami Gardens, FL 33056	(305) 625-9852	Miami	Push
Tree Pros	18450 W Dixie Hwy	North Miami Beach, FL 33160	(305) 928-6890	Miami	Push
Paul Simas	363 NE 98th St	Miami Shores, FL 33138	(305) 758-6118	Miami	Push

All American Arbor Svc	8581 NW 11th St	Pembroke Pines, FL 33024	(305) 748-8153	Ft Lauderdale	Push
Parson's Tree	2326 Roosevelt St	Hollywood, FL 33020	(954) 920-1646	Ft Lauderdale	Push
All About Trees Tree Svc	4933 SW 44th Ave	Fort Lauderdale, FL 33314	(954) 608-8837	Ft Lauderdale	Push
Arbor Squad tree Services	5500 SW 70th Ave	Davie, FL 33314	(954) 583-3156	Ft Lauderdale	Push
Royal Tree Svc	6631 Meade St	Hollywood, FL 33024	(954) 839-7128	Ft Lauderdale	Push
Royal Tree Services and Landscaping LLC	1664 SW 28th Ter	Fort Lauderdale, FL 33312	(954) 773-6668	Ft Lauderdale	Push
Tree 91 Team	4581 Weston Rd Ste 368	Weston, FL 33331		Ft Lauderdale	Push
EDJ Services	4861 SW 106th Ave	Davie, FL 33328	(855) 566-9335	Ft Lauderdale	Push
Big Pine Tree Services	1801 SW 75th Ter	Plantation, FL 33317	954-318-8733	Ft Lauderdale	Push
Sherlock Tree	697 SW 9th Ter	Pompano Beach, FL 33069	(954) 788-4000	Ft Lauderdale	Both
Southern Arbor Services	2651 NE 52nd St	Lighthouse Point, FL 33064	(954) 603-7878	Ft Lauderdale	Both
Phil's Tree	4221 NW 71st St	Coconut Creek, FL 33073	(561) 995-7777	Ft Lauderdale	Push
Rick's Tree Service	934 N University Dr Ste 328	Coral Springs, FL 33071	(954) 415-1405	Ft Lauderdale	Push
Chop Chop Tree Service	2424 N Federal Hwy	Boca Raton, FL 33431	(561) 203-4117	Ft Lauderdale	Push
Migano Tree Services	1127 SE 2nd St	Boynton Beach, FL 33435	(561) 738-2850	Ft Lauderdale	Both
Eastern Waste Systems	1660 NW 19th Ave,	Pompano Beach, FL 33069	(954) 543-9800		



### E. EMPLOYEE PERFORMANCE AND TRAINING

#### Employee and Subcontractor Training Programs

- Smith System Driver Training
- Hazardous Materials Training
- Demolition Safety
- Asbestos Abatement Training
- Power Line Awareness
- Hazardous Communication
- Lockout/Tagout
- Fire Prevention Training

As one of the leading disaster response companies in the United States, DRC has developed one of the most comprehensive employee training modules in the industry. Every staff member is continuously trained in the following:

- Online FEMA doctrine
- Safety performance and practice
- Certifications relative to individual disciplines

All personnel records (including those of management, supervisors, foremen, and laborers) are maintained to ensure all personnel have current training and certification relative to their job assignments. All DRC's personnel receive specialized training in emergency management and are encouraged to further their education.

### F. SAFETY PLAN

DRC maintains an unwavering commitment to the health and safety of our employees, subcontractors, customers, and the communities that we serve.

Our goal is to ensure that all projects operate under the safest possible conditions and, as such, DRC maintains a robust in-house safety program. Headed by a dedicated team of Project Managers and Regional Managers, DRC's safety programs and practices include:

- Morning project safety toolbox meetings
- Weekly "better ideas for improvement" meetings
- Weekly formal safety meetings
- Constant safety training certifications
- Safety recognition through our "challenge coin" award program



DRC follows all OSHA regulations and other federal and state agency guidelines when conducting an operation. DRC's Corporate Safety Plan includes Safety Policies, an Accident Prevention Plan, and a Substance Abuse Policy. It is the policy of this organization to provide and maintain work environments and procedures which will achieve the following:

- Safeguard the public and government personnel, as well as property, materials, supplies, and equipment
- Provide a safe work environment for employees and subcontractors
- Avoid interruptions to operations and delays involving project completion
- Increase morale
- Reduce costs

DRC's staff includes Sam Dancer, Safety Officer, and Jarod Tassin, Taylor Jumonville, Andy Allshouse, and Scott Matthews, Maintenance of Traffic (MOT) Specialists who bring invaluable skill and expertise to each project. With over 100

FEMA/OSHA certifications, Mr. Dancer oversees training and safety procedures. A copy of DRC's Corporate Safety Plan is available for review upon request.



***"Your attention to safety is to be commended."***

- Cynthia Halsey,  
Environmental Services,  
Okaloosa County, Florida

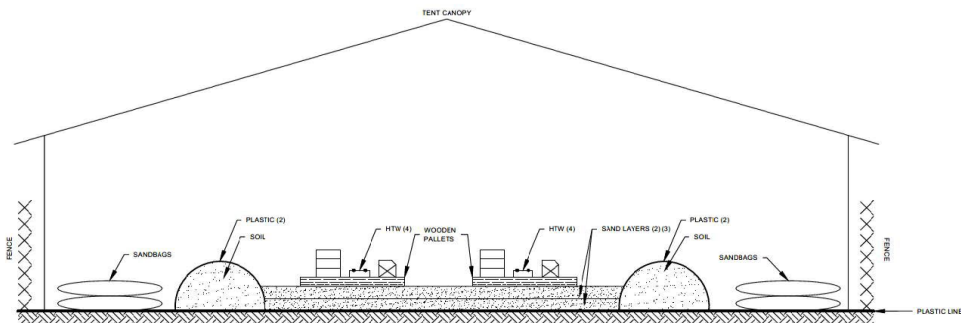
## Drug Free Workplace

It is the goal of DRC to maintain a drug-free workplace in accordance with the Drug-Free Workplace Act of 1988. DRC has adopted the following policies on a case-by-case basis:

1. The unlawful manufacture, possession, distribution, or use of controlled substances is prohibited in the workplace.
2. As an ongoing condition of employment, employees are required to abide by this prohibition and to notify their supervisor, the Managing Director, or Vice President in writing and within five (5) days of the violation of any criminal drug statute arrest or conviction they receive.
3. Employees who violate this prohibition or receive such a conviction are subject to corrective or disciplinary action as deemed appropriate, up to and including termination.
4. DRC provides information about drug counseling and treatment.
5. DRC reserves the right to search and inspect for the maintenance of a safe workplace.

## Handling of Hazardous Material

Hazardous Waste, Infectious Waste, and Chemical, Biological, Radioactive & Nuclear Contaminated Debris must be handled with the utmost of care by qualified professionals using the proper personal protective equipment (PPE) and containment procedures. DRC will work only with qualified subcontractors who specialize in handling these types of waste and debris, such as **NxGen Environmental** of St. Martinville, Louisiana. Below is an overview of procedures utilized by NxGen:



NxGen Environmental  
1095 Joel Blanchard Rd  
St. Martinville, LA 70582  
337-832-9770  
www.nxgenenv.com



Date: March 6, 2025  
Attn: Kristy Fuentes  
Subject: Nxgen Biowaste Handling

Dear Kristy,

Nxgen Environmental, a woman owned company, is one of North America's premier providers of environmental focused disaster and emergency services. Nxgen has the resources, expertise and compliance policies to assure maximum protection to the environment and the customers we serve. We have provided household hazardous waste collection, packaging, transportation and disposal services to public and private clients across North America.

Nxgen responders are all 40-hour OSHA Hazwoper trained and fit tested, enabling them to respond to many different constituents, including biohazards. The on-site supervisor is responsible for creating a hot zone, warm zone and cold zone along with a decontamination station for personnel and equipment. Personal protection equipment includes full face respirators with either a GMC/E or GMC/E -P100 cartridge and a MINIMUM of poly-coated coverall with attached hoods and boots and taped seams.

Once these zones are established and the material is packaged according to the following:

Bio-Hazard Bags (Labeled with the Bio-Hazard Marking)

Bio-Hazard Boxes (Labeled with the Bio-Hazard Marking)

Secondary Containment: i.e. doubled bagging placed inside a 55-gallon "poly-drum".

Disposal will be managed by Nxgen and will likely be incinerated. Biohazards like pharmaceutical waste or DEA waste may have other avenues, but Incineration is standard practice.

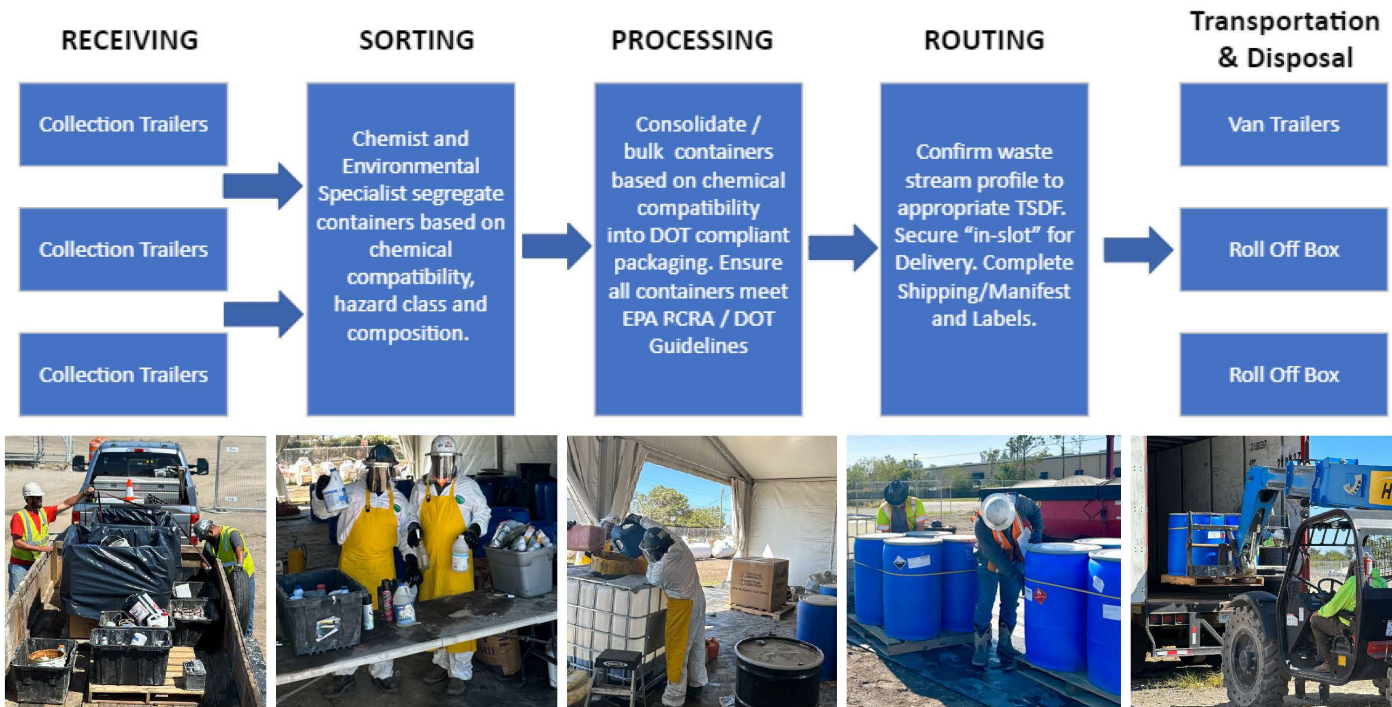
If there is a larger biohazard even such as an etiological outbreak such as the avian influenza or carcass management after a natural disaster, the above processes will still be followed, but the packaging and disposal may change as the material will have to be loaded into plastic lined roll off boxes.

Thank you for your consideration.


TJ Engstrom, CEP  
NxGen Environmental  
1095 Joel Blanchard Rd  
St. Martinville, LA 70582  
406.370.6565





## G. COMMUNICATION AND IN-FIELD TECHNOLOGY

### *Communication Technology*

Real-time communication is used to facilitate the field team's access to project resources and allow reporting by the field teams to program management. Radios/cell phones are used to initiate mobilization, support communication between the off-site and on-site personnel before utilities are established, and provide a means of ongoing communication with the site management team. Cellular technology has been fortified and reinforced over the past decade, and recent events have proven that even if cellular telephone capability is impacted, text messaging is almost always available due to the minimal bandwidth required. Should this technology fail, DRC has satellite radios, which can be deployed in a matter of hours.

### *In-Field Technology*

#### Project Manager's Toolbox

In the field, Project Managers utilize iPads to access DRC's Project Manager's Toolbox, an automated system which provides seamless real-time information exchange between office and field, no matter the size and scale of the project(s). The tool applies to all aspects of project management, including the following:

1. Real-time damage and complaint reporting and resolution
2. TDMS reporting and site close out documentation
3. Operations planning and daily reporting for client, monitor, and office
4. Zone assignments and progress tracking
5. Push Crew Tracking complete with time-stamped, geotagged photo backup

The toolbox replaces paper and endless emails with a secure database that utilizes Microsoft Multifactor authentication (MFA) and HIPAA compliant digital signatures.

### Mapline

DRC utilizes innovative digital mapping technology to create custom maps specific to each project and jurisdiction. Maps may include any or all of the following:

- Equipment Staging Areas
- Collection Grids
- Landfills and TDMS Locations
- Milage Radius for Tiered Hauling Distances

Mapline is utilized to optimize routing and send precise coordinates to operators in the field. Maps are updated in real time and are readily accessible in the field through phones and iPads.

## H. TECHNOLOGY INFRASTRUCTURE FOR TRACKING OPERATIONS AND COSTS

### *Invoicing Procedure*

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DRC's invoicing procedure is as follows:

- Load tickets are received, logged, and then scanned into DRC's database system. Tickets are then entered and audited for accuracy.
- An invoice is created, along with the ticket data backup.
- The reconciliation process then takes place with either the Monitoring Firm or the reconciliation contact with the City.
- Once the invoice and ticket data have been 100% reconciled, the Monitoring Firm, or the reconciliation contact with the jurisdiction, then recommends the invoice to FEMA for payment.
- Frequency: invoicing is usually performed on a weekly basis.

### *Data Center*

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DRC maintains a fully staffed, fully operational Data Center at its headquarters all year. The Data Center is staffed by experienced personnel with extensive knowledge of recording, reporting, contract, and reimbursement requirements. The Data Center is equipped with state-of-the-art information technology and is prepared to meet and exceed the reporting requirements of each client. All servers and networked computers are backed up both on and off-site every day. The urgent nature of DRC's work requires that the Company remain online and in contact across its network at all times.

### *Daily Reports*

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DRC shall submit daily progress and quality control reports to the City for all activities. Each report will contain, at a minimum, the following information:

- 🌐 Letterhead with DRC name and contact information
- 🌐 Report Date
- 🌐 Location of completed work
- 🌐 Location of work for the next day
- 🌐 Daily and cumulative hours for each piece of equipment and crew (Emergency Clearance)
- 🌐 List of roads that were cleared (Emergency Clearance)

- 🌐 Number of Crews (including number of trucks and loading equipment)
- 🌐 Daily and cumulative totals of debris removed, by category
- 🌐 Daily and cumulative totals of debris processed, to include method(s) of processing and disposal location(s)
- 🌐 Daily estimate of hazardous waste debris segregated, and cumulative amount of hazardous waste placed in the designated holding area
- 🌐 Number of hazardous trees and hanging limbs removed
- 🌐 Problems encountered or anticipated and proposed solutions

Daily Reports are co-signed by the City's inspector to verify work performed. In addition, the City receives an original copy of all load tickets and receives and verifies for co-signature a Daily Reconciliation Sheet listing each load ticket, truck number, crew number, street, truck volume, percent full, credited volume of debris removed, and the total volume removed for the day. This Daily Reconciliation Sheet can become the invoicing document for the contract.

### *Documentation and Recovery Process*

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Prior to the beginning of hurricane season, DRC will meet with the City and the Debris Management Monitor to finalize and test the processes for inspection and documentation that are to be used during the response and recovery phases of debris removal. At all times, DRC will provide the City access to all work sites and disposal areas. DRC and the Debris Management Monitor will have personnel in place to verify and maintain records regarding the contents and cubic yards of the vehicles entering and leaving the site. The Debris Management Monitor will coordinate data recording and information management processes, including but not limited to the following:

- 🌐 Prepare detailed estimates and submit to FEMA for use in Project Worksheet preparation.
- 🌐 Implement and maintain a disaster debris management system linking load ticket and TDMS information, including reconciliation and photographic documentation processes.
- 🌐 Provide daily, weekly, or other periodic reports for the City managers and DRC, noting work progress and efficiency, current/revised estimates, project completion and other schedule forecasts/updates.

DRC will provide the following assistance:

- 🌐 Create recovery process documentation plan
- 🌐 Maintain documentation of recovery process
- 🌐 Provide written and oral status reports as requested to the City and the Debris Management Monitor
- 🌐 Review documentation for accuracy
- 🌐 Assist in preparation of claim documentation

DRC understands that complete and accurate records are required for the receipt of federal funds. We will provide the Debris Management Monitor with all requested information that is necessary for proper documentation. DRC will work closely with FEMA and other applicable State and Federal agencies to ensure that eligible debris collection and data documenting appropriately address likely concerns of the reimbursement agencies.

### *Client Interaction Program*

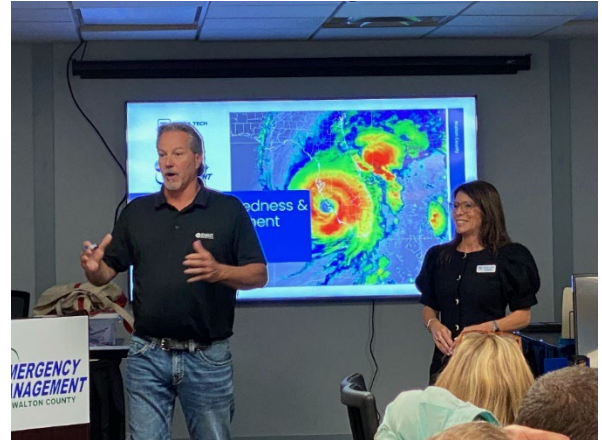
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At DRC we take very seriously the faith placed in our team upon selection by Coconut Creek as the Disaster Debris Management Provider. Having been the primary provider of services on some of the largest and most destructive events to ever impact our country, we appreciate and recognize the amount of information and interaction necessary for us to be completely prepared to provide the most effective debris removal program to Coconut Creek.

It is for this reason that the DRC Management and Operations Team spends as much time as is necessary working with local government leaders in times of non-event to gain that essential, in-depth understanding of local issues, priorities,

concerns, and objectives, to provide a level of responsiveness that is unmatched in the industry. DRC's Regional Manager will meet regularly with Coconut Creek to discuss items such as Disaster Debris Management Site viability, priority roadways, critical access, and infrastructure concerns.

In any post-event scenario, participation by select City staff is critical. City employees, generally from Public Works or Solid Waste, provide direction and support pertaining to project approach, prioritization of push and collection routes, critical roadways and facilities, and physical nuances DRC might otherwise not know. DRC will begin to develop relationships with those responsible within the local government immediately upon contract award to establish and gain a deep understanding of the unique needs, concerns, and priorities of the City.



At no cost to the City, DRC will provide an annual "Pre-Season Debris Response & Readiness Workshop" whereby members of the City Debris Team, Public Works, and Finance & Administration can be updated on policy and guidance changes, roles and responsibilities of your debris management provider, and overall disaster debris educational training. These annual workshops have been immensely successful throughout the country, allowing the DRC team to interact with clients, share important information, and refresh local points of contact in the months leading up to hurricane season.

During times of post-event activation, DRC will engage the State staff and seek input continually, by way of daily meetings with all project participants, field interaction, and comprehensive daily reporting. This consistent interaction has successfully proven on past activations to keep critical lines of communication in place, provide complete transparency into the daily process, progress, challenges, and accomplishments, and provide early answers to the public and local government officials.

DRC firmly believes in serving clients year-round and not just at the time of an event or activation. Whether we are needed to respond to a minor contract activation or a large-scale catastrophic event, DRC believes that adequate planning and preparation are key to a successful and fully reimbursable debris removal program.

### *Relationship between DRC and the Debris Management Monitor*

Building a positive working relationship between DRC and the debris management monitoring firm is crucial to the success of any project. For more than 20 years, DRC has worked with third party debris monitoring firms to achieve success in projects of all sizes. We have worked with most major debris management monitoring firms in the United States. Thus, it is very rare that DRC begins a debris project without already being familiar with the firm and their personnel.

As such, DRC has worked with the systems and software of all the major third-party monitoring firms. From manual ticketing to the more technical electronic tracking and ticketing systems, DRC has experience with every iteration existing today. DRC's understanding of the key elements of 44 CFR and FEMA 325 also enables DRC to operate congruently with the monitoring firm. DRC's team is prepared to work effectively with the City's chosen monitor.

## I. WORK PLAN AND METHODOLOGY

To avoid duplication, please see Section 2, Operational Plan for the City, for a clear description of DRC's ability to perform the scope of services proposed, including a detailed work plan and methodology.



## J. FIRM RESUME AND FACT SHEET

# MAJOR PROJECTS

### 2025

- California Wildfire
- Kentucky Flooding
- Winter Storm Enzo
- Mississippi Tornadoes

### 2024

- Hurricane Milton
- Hurricane Helene
- Hurricane Francine
- Hurricane Beryl
- Texas Severe Storm (Derecho)
- New Mexico South Fork & Salt Fires and Flooding
- State of Washington Gray & Oregon Road Wildfires

### 2023

- Texas Winter Storm Mara
- Alabama Tornadoes
- Oklahoma Tornadoes
- Oregon Road and Gray Wildfires
- Hurricane Idalia
- Tennessee Severe Weather
- Sargassum Removal Event
- Arkansas Tornadoes
- Mississippi Tornadoes
- Maui Wildfires

### 2022

- Hurricane Nicole
- Hurricane Ian
- Louisiana Tornadoes
- Colorado Marshall Wildfires
- Colorado Severe Storms and Floods

### 2021

- Kentucky Tornadoes
- Hurricane Ida
- Alabama Tornadoes
- Red Tide Event
- Texas Winter Storm
- Winter Storm Uri

### 2020

- Hurricane Zeta
- Washington Babb Fire
- Hurricane Delta
- Hurricane Sally
- Hurricane Laura
- Iowa Severe Storms (Derecho)
- Hurricane Isaias
- Hurricane Hanna
- California Wildfires
- COVID-19 Pandemic

### 2019

- Tropical Storm Imelda
- Hurricane Dorian
- Hurricane Barry
- Red Tide Event

### 2018

- Hurricane Michael
- Hurricane Florence
- Alabama Tornado Outbreaks

### 2017

- Hurricane Maria
- Hurricane Irma
- Hurricane Harvey

### 2016

- Hurricane Matthew
- Hurricane Hermine
- Louisiana Severe Storms & Flooding
- Texas Severe Storms & Flooding
- Winter Storm Jonas

### 2015

- Texas Flood Event
- Louisiana Storm Event

### 2014

- Winter Ice Storms: North Carolina, South Carolina & Virginia
- Winter Storm Pax

### 2013

- Alabama Midwestern Tornado Outbreak

### 2012

- Superstorm Sandy
- Hurricane Isaac

### 2011

- Hurricane Irene
- Tornado Outbreak

### 2010

- Tennessee Severe Flooding
- Deepwater Horizon Oil Spill

### 2009

- Maryland & Virginia Ice Storms

### 2008

- Hurricane Ike
- Hurricane Gustav
- Mother's Day Tornadoes
- IA F5 Tornado

### 2007

- Missouri Ice Storms

### 2006

- New York Ice Storms

### 2005

- Hurricane Katrina
- Hurricane Rita

## K. KEY STAFF RESUMES

**Please see the attached key staff resumes.**


# JOHN SULLIVAN


## President


Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 26 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process.



 (888) 721-4372

 Jsullivan@drcusa.com

 111 Veterans Boulevard, Ste. 1420,  
Metairie, LA 70005

## EDUCATION

**Texas A&M University** – College Station, Texas  
Bachelor of Science – Construction Science

## WORK EXPERIENCE

### **NYC Build It Back Program, New York, NY**

- Program/construction management for the reconstruction, rehabilitation and elevation of over 700 homes in Staten Island. CDBG-DR funded project for New York City restoring homes damaged by Hurricane Sandy.

### **New York City Rapid Repairs Program– New York, NY**

- Over 1,700 homes were repaired throughout the five boroughs of New York following Hurricane Sandy. All repairs were performed in a four-month period and included mechanical, electric, and plumbing.

### **FEMA Galveston County Emergency Housing– Galveston County, TX**

- Involved the complete development of two former athletic fields into fully-functional manufactured home communities totaling 106 units. Both projects were completed in 28 days.

### **USACE GIWW Willacy County Dredging– Harlingen, TX**

- Dredging of approximately 423,000 cubic yards of material in the Gulf Intracoastal Waterway and disposal in designated USACE placement areas.

### **Port of Harlingen Maintenance Dredging– Harlingen, TX**

- Maintenance dredging of Port of Harlingen dock facilities. Dredging of approximately 58,000 cubic yards of material and disposal in POH placement areas.

## NOTABLE PROJECTS

### **2022**

Hurricane Ian

### **2021**

Kentucky Tornadoes, Hurricane Ida, Alabama Tornadoes, Texas Severe Winter Storms

### **2020**

Hurricane Zeta, Hurricane Delta, Hurricane Sally, Hurricane Laura, Hurricane Isaias, Hurricane Hana

### **2019**

Hurricane Dorian, Tropical Storm Barry, Tropical Storm Imelda

### **2018**

Hurricane Michael, Hurricane Florence

### **2017**

Hurricane Maria, Hurricane Irma, Hurricane Harvey

### **2016**

LA Severe Storms & Flooding

### **2015**

Winter Storm Jonas, Houston, TX Flood

## PROMINENT CERTIFICATIONS

- Introduction to Incident Command System, ICS-100
- ICS for Single Resources and Initial Action Incident
- FEMA IS-100.b
- FEMA IS-200.b

## OTHER CERTIFICATIONS

- OSHA Safety Certification
- USACE Contractor Quality Mangement




# KRISTY FUENTES

## Vice President of Compliance and Administration


Kristy Fuentes, DRC's Vice President of Compliance and Administration, offers over 19 years of experience in disaster recovery projects, client expansion, and government relations. Throughout the years, Ms. Fuentes has been an essential element in the management of all of DRC's disaster relief projects. Some of these major hurricane projects include Hurricanes Ian, Ida, Michael, Florence, Irma, Harvey, Ike, Wilma, Katrina. Other major projects consist of the 2023 Hawaii Wildfires, Colorado Marshall Wildfires, 2021 Kentucky Tornadoes, California Wildfires, State of Washington Fire Cleanup, Texas Severe Winter Storms, Louisiana Severe Storms and Flooding, and the BP Oil Spill. Most recently, she managed 24 simultaneous activations in response to Hurricane Ian; this project involved the removal and disposal of a combined total of over 4,900,000 cubic yards of debris. Ms. Fuentes has been an instrumental asset to the company by acting as the designated liaison for clients and ensuring consistency and quality in performance while managing various projects.

Ms. Fuentes has implemented changes and improvements to the methods and procedures for contracts, licensing, and pre-qualification processes to guarantee contractor compliance with Federal and State regulations. Ms. Fuentes continues to aid clients across the United States in planning, program management, disaster response, demolition contracting, and regulatory compliance while maintaining a key administrative role for every disaster and project DRC performs. Ms. Fuentes' unique oversight and creativity in every role she has assumed has significantly improved DRC's ability to flourish in increasingly more demanding disaster recovery environments.



 (888) 721-4372

 Kfuentes@drcusa.com

 111 Veterans Boulevard, Ste. 1420,  
Metairie, LA 70005

## EDUCATION

**University of New Orleans – New Orleans, LA**  
Marketing – 1993

**Southeastern Louisiana University – Hammond, LA**  
Marketing–1992–1993

## WORK EXPERIENCE

**DRC Emergency Services, LLC – New Orleans, LA**

**Chief Executive Compliance Officer**, October 2014 – Present  
• Overall day-to-day responsibility for directing the DRC ES ethics, business conduct, and government contraction compliance programs ("Programs"). Ensure that all executives and employees have ethics training on an annual basis and that the code provides compliance guidance appropriate to the size and nature of DRC ES business.

**Vice President of Business Development**, 2013–Present

• Management of DRC's marketing, sales, and communications functions, providing client relations and assistance in planning, program management, disaster response, demolition, contracting, and regulatory compliance.

**Regional Manager**, 2005– 2013

## NOTABLE PROJECTS

**2021**

Kentucky Tornadoes, Hurricane Ida, Alabama Tornadoes, Texas Severe Winter Storms

**2020**

Hurricane Zeta, Hurricane Delta, Hurricane Sally, Hurricane Laura, Hurricane Isaias, Hurricane Hana

**2019**

Hurricane Dorian, Tropical Storm Barry

**2018**

Hurricane Michael, Hurricane Florence

**2017**

Hurricane Maria, Hurricane Irma, Hurricane Harvey

## PROMINENT CERTIFICATIONS

- Hazardous Waste Operations & Emergency Response – Initial
- FEMA IS-100.b
- FEMA IS-632.a
- FEMA IS-633
- FEMA IS-634
- FEMA IS-700
- FEMA IS-702.a

## OTHER CERTIFICATIONS


*Can be provided upon request.*

# JOE NEWMAN


## Vice President of Operations

Mr. Newman has over 2 decades of experience overseeing large-scale construction and disaster-related debris management projects. As Vice President of Operations, Mr. Newman maintains business relationships and offers hands-on participation and incident command on all operations. Mr. Newman plays a key role in every major activation, providing operational oversight to measure progress, and adjusting processes to ensure the success of the project. Mr. Newman works closely with management personnel and oversees all project managers to maintain efficient team structure during an activation. Mr. Newman has managed teams across multiple types of disasters including Hurricanes, Tropical Storms, Floods, Ice Storms, Tornadoes, Winter Storms, Fires, and Earthquakes with a cumulative contract value of over \$1.5 billion. Mr. Newman is a strong leader whose organization, critical thinking, and communication skills are integral to the success of the team.



 (888) 721-4372

 jnewman@drcusa.com

 111 Veterans Boulevard, Ste. 1420,  
Metairie, LA 70005

## EDUCATION

**United States Army**  
**Army Ranger 1995-2000**

## WORK EXPERIENCE

**DRC Emergency Services, LLC – New Orleans, LA**

**Vice President of Operations** March 2017 – Present

**Program Manager** 2003 – March 2017

- On-ground execution of projects
- Crew oversight
- Schedule adherence
- Resource utilization
- Qualify/safety and regulatory compliance

**United States Army**

**Army Ranger 1995 – 2000**

- Ranger Indoctrination Program (RIP)
- Primary Leadership Development Course (PLDC)
- Airborne School

## PROMINENT CERTIFICATIONS

- Hazardous Waste Operations & Emergency Response – Initial
- FEMA IS-100.b  
Introduction to Incident Command System, ICS-100
- FEMA IS-632.a  
Introduction to Debris Operations
- FEMA IS-702.a  
NIMS Public Information Systems

## OTHER CERTIFICATIONS

- FEMA IS-33.17 • FEMA IS-35.17 • FEMA IS-2900

## NOTABLE PROJECTS

**2021**

Kentucky Tornadoes, Hurricane Ida, Alabama Tornadoes, Texas Severe Winter Storms

**2020**

Hurricane Zeta, Hurricane Delta, Hurricane Sally, Hurricane Laura, Hurricane Isaias, Hurricane Hana

**2019**

Tropical Storm Imelda, Hurricane Dorian, Tropical Storm Barry

**2018**

Hurricane Michael, Hurricane Florence

**2017**

Hurricane Maria, Hurricane Irma, Hurricane Harvey

**2016**

Hurricane Matthew, Louisiana Severe Storms and Flooding (DR-4277)

**2015**

Houston, TX Flood

**2011**

Tornado Outbreak

**2008**

Hurricane Gustav

**2007**

Missouri Ice Storm

**2006**

New York Ice Storm

**2005**

Hurricane Katrina, Hurricane Dennis


# TONY FURR

## Director of Technical Assistance and Training


Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program since 2005 (Hurricane Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr's knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services, and all clients while navigating the FEMA Disaster grants programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.



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## EDUCATION

### **Mitchell Community College – Statesville, North Carolina**

*Technical or Occupational Certificate in Engineering– 2002*

### **Stanley Community College– Albemarle, North Carolina**

*Technical or Occupational Certificate– 1980*

## WORK EXPERIENCE

### **DRC Emergency Services, LLC – New Orleans, LA**

#### **Director of Technical Assistance & Training, 2021 – Present**

- Provide ongoing education to DRC Personnel and Jurisdictions through training and workshops.
- Attend meetings with FEMA.
- Consult with Clients to help identify and suggest equipment, products, or services they may need
- Perform a key role in project planning and identification of resources needed

#### **Department of Homeland Security–Federal Emergency Management Agency (FEMA)**

#### **Public Assistance Task Force Lead/Debris Task Force Lead, 2016–2021**

- Regional Debris Subject Matter Expert (SME)
- Managed United States Army Corps of Engineers (USACE) mission assignment (MA) for Federal Operational Support (FOS) for a debris mission consisting of ten debris SMEs conducting field operations.
- Coordinate the Debris Task Force, which consists of state, federal, and local agencies, to promote an efficient and effective debris removal mission consisting of an excess of 5,000,000 cubic yards of debris across 26 Parishes.

- Liaison to the Governor's Office of Homeland Security and Emergency Preparedness (GOHSEP) for debris issues.

## NOTABLE PROJECTS

• Designed and implemented the Chambers County Audit Program (DR-1791-TX) as requested by the Office of Inspector General (OIG). Specific program elements included research and analysis of OIG findings, guidance to the seven-person FEMA/State Audit Team on the necessary steps and methodology of the audit process, interpretation of statutory regulation and policy, and communication and coordination between all stakeholders on the project progress and results.

• At the request of Senior Management, designed and developed the current Region 6, Debris Management Plan (DMP) templates to aid the Grantee / Subgrantees in the development of their own comprehensive DMP

• Serving as Region 6 Debris Subject Matter Expert (SME), reviewing all applicant submitted Debris Management Plans

• Performed technical review of the City of Dayton's (subgrantee) second appeal for FEMA HQ and provide White Paper technical analysis of programmatic compliance

## CERTIFICATIONS


ICS-100 • ICS-200 • FEMA IS-24 • FEMA IS-632.a • FEMA IS-634 • FEMA IS-800.b • FEMA IS-821 • FEMA IS-00022 • FEMA IS-00230 • FEMA IS-00317 • FEMA IS-00393.a • FEMA IS-00631 • FEMA IS-00632 • FEMA IS-00821 • FEMA IS-1812 • National Wildlife Coordinative Group Certifications L-381 and L-480 • EO193 Certified Appeal Analyst • Various field training, including CEF, Hazard Mitigation, PA Ops 1, PA Ops 2, and Debris • Project Management (Certified Project Manager (CPM) URS Corporation

# WES HOLDEN


## Director Of Government Relations

As a co-founder and leader of multiple companies, including Thompson Consulting Services, Wes Holden is a subject matter expert with over 22 years of expertise driving innovation & advancement in the Disaster Recovery industry and managing FEMA programs. Mr. Holden is skilled in architecting innovative software to replace outdated management solutions for natural disasters & emergencies. Over his career, Mr. Holden was instrumental in securing over \$4B in FEMA reimbursed funding, enabling clients to recover and rebuild in the aftermath of disasters. Having pioneered groundbreaking solutions in the Disaster Recovery industry, Mr. Holden brings incredible knowledge and experience to every project.



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## EDUCATION

**Florida State University** – Tallahassee, FL  
Bachelor of Science in Management Information Systems

## WORK EXPERIENCE

**DRC Emergency Services, LLC** – New Orleans, LA  
**Director of Government Relations**, February 2024–Present

**Thompson Consulting Services**– Lake Mary, Florida  
**Senior Vice President/ADMS Operations**, 2011 – 2023

## TECHNOLOGY EXPERTISE

- Enterprise Web, Accounting and Document Management Applications
- ASP.Net, VB Net, C#, JavaScript, HTML, Visual Studio, Source Control
- QL Server, T-SQL, Stored Procedures, Index Tuning, Performance Management

## PROGRAM EXPERIENCE

- FEMA Public Assistance Emergency Work (Categories A-B) and Permanent Work (Categories C-G)
- FEMA Hazard Mitigation Grant Program (404 and 406)

## NOTABLE PROJECTS

**2023**

New Mexico Wildfires/Flooding, Hurricane Idalia

**2022**

Hurricane Ian

**2021**

Hurricane Ida

**2020**

Hurricane Isaias, Hurricane Laura, Hurricane Sally, Hurricane Delta, Hurricane Zeta, California Wildfires, Midwest Derecho

**2019**

Hurricane Dorian

**2018**

Hurricane Michael

**2017**

Hurricane Harvey, Hurricane Irma, Hurricane Maria

**2016**

Hurricane Matthew, Louisiana Flooding

**2015**

South Carolina Severe Flooding

**2014**

Winter Storm Pax

**2012**

Hurricane Sandy, Hurricane Issac

**2011**

Tuscaloosa Tornadoes

**2008**

Hurricane Ike

**2005**

Hurricane Katrina, Hurricane Rita

**2004**

Hurricane Ivan, Hurricane Charley

**2002**

Typhoon Chataan




# LISA WALSH

## Contracts Manager


Prior to joining DRC, Ms. Walsh provided administrative assistance for emergency response projects involving FEMA protocol. Since joining DRC in 2010, she gained experience in data management operations following some of the largest debris generating natural disasters in recent history, and she became an integral part of DRC's data department. Ms. Walsh was responsible for overseeing data collection for state and federally-funded projects, helping to recover \$1.9 billion in data collection since 2016. Ms. Walsh is very important to DRC's continued success in data.

Since 2013, Ms. Walsh has overseen all contracts for DRC as Contracts Manager. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence, managing the pre-events contracts database, and coordinating with new and existing clients in establishing pre-event contract awards, contract renewals, and contract extensions. Ms. Walsh has provided continuous administrative aid to DRC's management personnel on all major disasters since 2010 by assisting and maintaining close relationships with each jurisdiction to ensure that all documentation is received and sent in a timely manner.



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## EDUCATION

### **Our Lady of Holy Cross College – New Orleans, LA**

Bachelor's Degree in Accounting – May 2015

### **Nunez Community College – Chalmette, LA**

Associates Degree in Business Technology – 2010

## WORK EXPERIENCE

### **DRC Emergency Services, LLC – New Orleans, LA**

#### **Contracts Manager** *November 2013 – Present*

- Maintain contractual records and documentation such as receipt and control of all contract correspondence.
- Ensure that signed contracts are communicated to all relevant parties to provide contract visibility and awareness and interpretation to support implementation.
- Responsible for applying, renewing, and activating general contractor's licenses nationwide; prequalification with Department of Transportation offices nationwide
- Responsible for Secretary of State annual filings and authorizations to do business

#### **Project Administrator**, *July 2010–November 2013*

- Provided administrative assistance to the Chief Operating Officer, Regional Manager, and several Project Managers for projects in Louisiana, including, but limited to:
  - MC52 BP Oil Spill Clean Up
  - St. Bernard Road Project
  - Orleans Parish Sheriff's Office
  - Hurricane Isaac Recovery – Assisted project managers in several contracts, coordinated and managed personnel to scan and submit tickets to the Mobile office)
- Project Administrator for two demolition projects for the City of New Orleans; responsibilities included filing permits, making LA One Calls, reviewing all packets for demolition paperwork before demolition, attending monthly meetings with the City of New Orleans and providing invoicing reconciliation
- Researched bids and RFPs throughout the United States

### **Law Offices of Christian D. Chesson – New Orleans, Louisiana**

#### **Paralegal/Office Manager**, *September 2006–January 2009*

- Assisted in Chapter 7 Bankruptcy and Lemon Law documentation for clients
- Provided overall office management, including:
  - Client relations
  - Accounts payable/receivable
  - Administrative support to ten attorneys in the New Orleans office location
  - Liaison between the New Orleans office and the Lake Charles office locations

### **Advanced Cleanup Technologies, Inc. – Rancho Dominguez, California**

#### **Administrative Manager**, *October 2005–May 2006*

- Director of Human Resources for the Southeastern Branch of ACTI
- Administrative office manager duties included documentation and operational support for operations manager and project managers; invoicing for emergency response projects following FEMA protocol

## PROMINENT CERTIFICATIONS

- Hazardous Waste Operations & Emergency Response – Initial

## OTHER CERTIFICATIONS

Can be provided upon request.

# LISA WALSH

Contracts Manager

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## NOTABLE PROJECTS

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### 2021

Kentucky Tornadoes, Hurricane Ida, Alabama Tornadoes, Texas Severe Winter Storms

### 2020

Hurricane Zeta, Hurricane Delta, Hurricane Sally, Hurricane Laura, Hurricane Isaias, Hurricane Hana

### 2019

Tropical Storm Imelda, Hurricane Dorian, Tropical Storm Barry

### 2018

Hurricane Michael, Hurricane Florence

### 2017

Hurricane Maria, Hurricane Irma, Hurricane Harvey

### 2016

Hurricane Matthew, Louisiana Severe Storms and Flooding (DR-4277)

### 2015

Winter Storm Jonas, Houston, TX Flood

### 2014

Winter Storm Pax

### 2013

Midwestern Tornado Outbreak

### 2012

Super Storm Sandy, Hurricane Issac

### 2011

Hurricane Irene

### 2010

BP Oil Spill

### 2008

Hurricane Gustav, Hurricane Ike

### 2006

Hurricane Wilma

### 2005

Hurricane Rita, Hurricane Ophelia, Hurricane Katrina, Hurricane Dennis




# EVAN FANCHER

## Regional Manager


Mr. Fancher comes to DRC with more than seven years of relevant experience, a dual Bachelor's Degree in Sociology and Political Science from the University of Alabama at Birmingham, and a Master's Degree in Applied American Politics and Public Policy from Florida State University. Mr. Fancher serves as Regional Manager for South Florida for DRC, and he is responsible for helping to secure pre-event contracts with jurisdictions; facilitating communication with clients to coordinate appropriate disaster planning before and after an event; identifying local subcontractors and DMS sites; and assisting other Regional Managers with mobilization and response post-disaster when not in his region. Prior to working with DRC, he led several infrastructure projects for local governments throughout South Florida. He also has experience handling FEMA, and as such, he conducts training courses with local governments, helping them understand FEMA guidelines and best practices.

Mr. Fancher managed 24 simultaneous activations in response to Hurricane Ian; this project involved the removal and disposal of a combined total of over 4,900,000 cubic yards of debris, with a total contract value of \$341,918,951.



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## EDUCATION

**Florida State University** – Tallahassee, Florida  
Master's in Applied American Policy and Politics –  
2014

**University of Alabama at Birmingham** – Birmingham,  
AL

Bachelor's Degree in Political Science and Sociology –  
2011

## WORK EXPERIENCE

### DRC Emergency Services, LLC

**Regional Manager**, South Florida 2021–Present

- Specializing in client services, incident command and command center operations.
- Extensive knowledge of federal disaster and emergency response-related programs, policies and operations.
- Hands-on participation and incident command in response and recovery operations for numerous major disasters and emergencies.

## CERTIFICATIONS

FEMA IS-5.a • FEMA IS-10.a • FEMA IS-37.23 • FEMA IS-111.a • FEMA IS-235.c • FEMA IS-241.c • FEMA IS-242.c • FEMA IS-317.a • FEMA IS-325 • FEMA IS-559 • FEMA IS-632.a • FEMA IS-633 • FEMA IS-700.b • FEMA IS-800.d • FEMA IS-1001 • FEMA IS-1010

## NOTABLE PROJECTS

**2021**  
Hurricane Ida


# STEVE CRAWFORD

## Operations / Regional Manager


Mr. Crawford joined DRC with 25 years of operational and sales experience in the Waste and Recycling Industry. Mr. Crawford is a Florida resident and has lived in the state since 1990. He previously worked in the organic recycling and compost industry in Florida, where he was responsible for municipal and federal contracting, operations management, disposal management, transportation, logistics, and commodity marketing. Mr. Crawford is a previous Board of Director Member and Chairman of the Sponsorship Committee for Recycle Florida Today, a nonprofit organization dedicated to recycling education and improvements throughout Florida. Mr. Crawford now works for DRC as an Operations Manager for the East United States and a Regional Manager for North Florida and Georgia. His duties as a Regional Manager consist of helping to secure pre-event contracts with jurisdictions, facilitating communication with clients to coordinate appropriate disaster planning before and after an event, identifying local sub-contractors and DMS sites, and assisting other Regional Managers with mobilization and response post-disaster when not in his region. As an Operations Manager, his duties consist of contributing operations information and recommendations for strategic plans and reviews, preparing and completing action plans, implementing production, productivity, quality, and customer service standards, resolving problems on the field, completing audits, identifying trends, analyzing and improving organizational processes and workflows, maintaining safe and healthy work environments by establishing, following, and enforcing standards and procedures, and complying with legal regulations.

In response to Hurricanes Ian and Ida, Mr. Crawford managed several jurisdictions in Florida, Georgia, and Louisiana, removing a total of 9.3 million cubic yards of debris. In response to Hurricane Ida, Mr. Crawford oversaw the removal of over 4.3 million cubic yards of debris. In response to Hurricanes Delta, Laura, and Sally, Mr. Crawford worked as the Operations manager in 4 jurisdictions in Louisiana; during this time, he helped operate 10 DMS sites and removed and disposed of a combined total of over 1.4 million cubic yards of debris throughout these areas.



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## EDUCATION

**Mead Technical Institute**, Meadville, PA -1990

**Maplewood High School**, Meadville, PA -1988

## WORK EXPERIENCE

**DRC Emergency Services, LLC – Fernandina. Florida**  
**DRC Emergency Services, LLC – Fernandina. Florida**  
**Operations Manager/Regional Manager Florida, Apr 2018–Present**

- Overall day-to-day responsibility for managing all client customer needs, including contracts, maintenance, training, and planning for disaster events

### McGill Environmental Systems

**Senior Project Manager– Southeast US, Jul 2016–Apr 2018**

- Reported to the CEO, responsible for all sales and operational growth projects for multiple organic recycling facilities in the Southeast.
- Directly managed Florida startup operation in 2017, improving net profit by 36% and sales revenue by 900K.
- Account manager for a large municipal and commercial customer base within Florida.
- Strategic member of the company leadership team with involvement in major capital projects, facility improvements, and sales growth.

### Waste Pro USA

**Division Manager– Jacksonville, FL, June 2014–July 2016**

- Reporting to Regional Vice President and responsible for operations and safety of 115 employees, 75 vehicle fleet and 18 million in annual revenue. This included culture, training, improvement and all special projects.
- Directly responsible for all aspects of municipal contracting to include negotiating terms, public meeting presentations, implementation and operational execution.
- Accountable for growth & development of division revenue including success of staff, and management of sales staff development.
- Built rapport and interacted with internal and external customers, employees, businesses and municipal staff.
- Developed budgeting objectives for operations, shop and capital expenditures.

### Waste Management

**Strategic Business Director– Lombard, IL, Aug 2009– Jun 2014**

- Reporting to Segment Vice President responsible for all federal sales and contracting nationwide.
  - Increased net revenue in federal sales by 10 million in 16 months.
  - Increased renewal rate on federal contracts from 43% to 85% within six months.
  - Developed processes and procedures for properly responding to RFP opportunities.
  - Implemented a strategic sales strategy to capitalize on sustainability efforts within government.
36. Grew sales team by 200%, managing sales goals, HR functions, marketing and expenditures

# STEVE CRAWFORD

## Operations / Regional Manager

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### **District Manager– Florida, Oct 2001–Jan 2009**

- Reporting to the Market Area VP, responsible for managing all aspects of District recycling functions.
- Implemented a District-wide parts inventory system in 2002, eliminating shipping delays from parts suppliers.
- Managed high-profile contracts with Broward County, Orange County, City of Tampa, and Seminole County.
- Instrumental in creating trust relationships with Waste Management leadership throughout the District.
- Served as Team Leader on the Florida Growth Team, responsible for doubling Florida's EBIT in 20 months.
- Voted to the Board of Directors for Recycle Florida Today in 2006 and also served as Chairman of their sponsorship committee.
- Extensive hands-on experience with the municipal RFP process, ranging from direct bid procedures to complete contract negotiations.
- Achieved District-wide, one-year accident-free status in 2004/2005.

### **Smurfit Stone Recycling**

#### **General Manager– Jacksonville, FL, Dec 1998–Oct 2001**

- Recognized by corporate for operating in 1999, 2000, and 2001 with zero recordable injuries.
- Reported to the Market Area Manager and was responsible for a 6000-ton per month facility with 45 employees.
- Directed the movement of 15,000 tons per month of brokerage OCC and High Grades.
- Received "Plant of the Year" award in 2000 for excellence in safety and profit.
- Increased export shipments from plant by 20% capturing the higher margins utilizing domestic homes for brokerage.
- Recaptured major high-grade suppliers using relationships and excellent service reputation.
- Managed P&L budget responsible for 25 million in annual revenue.

#### **Account Manager– Tampa, FL, May 1997–Dec 1998**

- Reporting to General Manager, responsible for securing and retaining all major accounts in excess of 500 tons per month.
- Recognized as 1998 Money Maker of the Year for the development of non-fiber tonnage with new suppliers and ten-year contract extensions with two high-margin customers.
- Served the lead role in the sale of non-performing facilities in Florida and received corporate acknowledgment for professionalism and thoroughness during this project.
- Responsible for the sale of two customer-recycling systems in excess of \$100,000 each.

#### **General Manager– Memphis, TN, Mar 1996–May 1997**

- Reported to Market Area Manager, responsible for a 4,000-ton-per-month facility with 30 employees.
- Directed the movement of 9,000 tons per month of brokerage OCC and High Grades.

### **Continued–**

- Created partnerships with local safety organizations to host health fairs, conduct disaster training, and improve safety training.
- Increased monthly EBIT by 90,000 dollars in 12 months by improving operating efficiencies and reducing maintenance downtime.
- Managed the renegotiation of a poor union contract, improving the company's position.
- P&L and budget responsibility for 15 million in annual revenue.
- Negotiated exclusive supply contracts with two Nike Distribution centers for 1,500 tons per month.

## PROMINENT CERTIFICATIONS

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- Louisiana Solid Waste Workshop Certificate

## OTHER CERTIFICATIONS

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• FEMA IS-5.a • FEMA IS-8.a • FEMA IS-11.a • FEMA IS-15.b • FEMA IS-15.a • FEMA-1010 • FEMA-1001 • FEMA-800.d • FEMA-700.b • FEMA-633 • FEMA-632.a • FEMA-559 • FEMA-325 • FEMA-317.a • FEMA-242.c • FEMA-241.c • FEMA-235.c • FEMA-10.a • FEMA-100.c • FEMA-111.a • FEMA-200.c

## NOTABLE PROJECTS

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### **2020**

Hurricane Delta, Hurricane Sally, Hurricane Laura

### **2019**

Hurricane Dorian

### **2018**

Hurricane Michael, Hurricane Florence

### **2017**

Hurricane Irma


# SAM DANCER

## Project Manager/Safety Officer


After more than a decade in military and law enforcement, Mr. Dancer joined DRC as a Field Supervisor and Project Manager. His responsibilities as Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance, ensuring that personnel are properly trained and equipped to carry out their duties, investigating incidents and accidents in the field and taking appropriate corrective action, coordinating with other departments to ensure that field operations are running smoothly, coordinating daily meetings and reports, and coordinating subcontractors.

Mr. Dancer managed 6 Louisiana contracts for Hurricane Ida with a cumulative contract total of over \$99,200,000.



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## EDUCATION

**Southeastern Louisiana University** – Hammond, LA  
Some College in Computer Science

## WORK EXPERIENCE

**DRC Emergency Services, LLC** – New Orleans, LA

**Field Supervisor/Project Manager**, 2013 – Present

- Manages all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite. Projects include St. Louis County and the City of Bridgeton, MO, tornado debris removal; Tuscaloosa, AL (ALDOT) residential demolition of tornado-damaged residences; Terrebonne Parish, LA, St. Louis Bayou Cleanout project; City of New Orleans, LA, Strategic Demolition for Economic Recovery project.

**Cahaba Disaster Recovery**– Mobile, Alabama

**Project Manager**, 2008–2012

- Directed all phases of disaster-related projects from contract activation to final closeout; coordinated mobilization of subcontractors and ensured crews in the field operated in accordance with OSHA and DEQ regulations; maintained effective communication with local governing bodies, FEMA, Army Corps of Engineers, and monitoring firms. Recovery projects included areas impacted by Hurricanes Gustav and Ike, the City of Fayetteville, AR ice storm; the City of Nashville, Tennessee flooding; BP Oil Spill; and the Port au Prince, Haiti earthquake.

**Omni-Pinnacle Emergency Response** – Slidell, LA

**Field Supervisor**, 2005–2008

- Managed the day-to-day activities of crews and employees in the field, including operations involving tree cutting, debris removal, debris disposal, waterway clearing and residential and commercial demolition; ensured that FEMA, OSHA, DEQ and contractual obligations are met; project involvement included Hurricanes Katrina and Rita in unincorporated St. Tammany Parish, LA and Wilma in Indian River County, FL.

## MILITARY EXPERIENCE

**Louisiana Army National Guard (Infantry)** – Houma, Louisiana

**Squad Leader**, 1989–1991

- Accountable for the proper training and the well-being of an eleven-person infantry squad; maintained combat readiness of the squad and all assigned weapons and equipment to ensure mission completion; unit was activated for Desert Storm.

**United States Army (Infantry)** – Multiple Locations

**Senior Custodial Agent, Fire Team Leader/Track Commander**, 1983–1986

- Controlled entry of US and German personnel into the limited and exclusion areas of a remote nuclear missile site and provide tactical response in the event of a perimeter breach; ensured that the soldiers in the fire team were properly trained and all assigned equipment was maintained; participated in Bright Star, Egypt (1985).

# SAM DANCER

Project Manager/ Safety Officer

## PROMINENT CERTIFICATIONS

- Hazardous Waste Operations & Emergency Response – Initial
- LDEQ Asbestos Contractor/Supervisor
- FEMA IS-100.c Introduction to Incident Command System, ICS-100
- FEMA IS-100.pwb Introduction to the Incident Command System
- FEMA IS-632.a Introduction to Debris Operations
- FEMA IS-633 Debris Management Plan Development
- FEMA IS-634 Introduction to FEMA's Public Assistance Program
- FEMA IS-700.b National Incident Management System (NIMS), An Introduction
- FEMA IS-702.a NIMS Public Information Systems

## NOTABLE PROJECTS

### 2021

Hurricane Ida, Alabama Tornadoes, Texas Severe Winter Storms

### 2020

Hurricane Delta, Hurricane Laura

### 2019

Hurricane Dorian, Tropical Storm Barry

### 2018

Hurricane Michael, Hurricane Florence

### 2017

Hurricane Irma, Hurricane Harvey

### 2016

Louisiana Serve Storms and Flooding (DR-4277)

### 2015

Houston, TX Flood

### 2014

Winter Storm Pax

### 2013

Midwestern Tornado Outbreak

### 2012

Hurricane Isaac

### 2011

Hurricane Irene

### 2010

BP Oil Spill

### 2008

Hurricane Gustav, Hurricane Ike

### 2005

Hurricane Rita, Hurricane Katrina, Hurricane Dennis

## CERTIFICATIONS

FEMA IS-5.a • FEMA IS-10.a • FEMA IS-11.a • FEMA IS-20.24 • FEMA IS-21.21 • FEMA IS-35.21 • FEMA IS-36 • FEMA IS-37.17 • FEMA IS-37.21 • FEMA IS-37.24 • FEMA IS-42 • FEMA IS-60.b • FEMA IS-75 • FEMA IS-100.a • FEMA IS-100.b • FEMA IS-100.c • FEMA IS-111.a • FEMA IS-200.a • FEMA IS-200.b • FEMA IS-200.c • FEMA IS-201 • FEMA IS-230.e • FEMA IS-230.d • FEMA IS-235.c • FEMA IS-240.b • FEMA IS-241.b • FEMA IS-241.c • FEMA IS-242.c • FEMA IS-244.b • FEMA IS-315 • FEMA IS-315.a • FEMA IS-317 • FEMA IS-317.a • FEMA IS-324.a • FEMA IS-325 • FEMA IS-360 • FEMA IS-368.a • FEMA IS-394.a • FEMA IS-403 • FEMA IS-405 • FEMA IS-453 • FEMA IS-559 • FEMA IS-632.a • FEMA IS-634 • FEMA IS-660 • FEMA IS-700.a • FEMA IS-700.b • FEMA IS-800.b • FEMA IS-800.d • FEMA IS-904 • FEMA IS-905 • FEMA IS-906 • FEMA IS-907 • FEMA IS-909 • FEMA IS-912 • FEMA IS-914 • FEMA IS-1000 • FEMA IS-1001 • FEMA IS-1010 • FEMA IS-1150 • FEMA IS-1151 • FEMA IS-1172 • FEMA IS-2002 • FEMA IS-2200 • FEMA IS-2900.a • FEMA IS-2901 • OSHA-105 • OSHA-107 • OSHA-108 • OSHA-112 • OSHA-113 • OSHA-115 • OSHA-116 • OSHA-121 • OSHA-122 • OSHA-144 • OSHA-150 • OSHA-151 • OSHA-152 • OSHA-161 • OSHA-162 • OSHA-602 • OSHA-603 • OSHA-605 • OSHA-612 • OSHA-614 • OSHA-618 • OSHA-700 • OSHA-701 • OSHA-702 • OSHA-704 • OSHA-707 • OSHA-716 • OSHA-718 • OSHA-719 • OSHA-722 • OSHA-750 • OSHA-806 • OSHA-807 • OSHA-808 • OSHA-809 • OSHA-815 • OSHA-852

## ACCESS AND AWARDS

- TWIC Card
- Access to the Homeland Security Information
- Network for LA, MS, TX, AL and the EM Site
- Louisiana War Cross
- National Defense Service Medal
- Good Conduct Medal
- Army Achievement Medal




# TAYLOR JUMONVILLE

## Project Manager


Mr. Jumonville has six years of experience in project management. His responsibilities as a Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors. Mr. Jumonville is also asbestos certified, technician and traffic control support certified for Louisiana, and a certified arborist. Mr. Jumonville presently resides in Lafayette, Louisiana.

His most notable projects are the Hurricane Ida Cleanup, which resulted in the removal and disposal of over 3.2 million cubic yards of debris, and the ALDOT Hurricane Zeta and Tornado, which resulted in the removal and disposal of 750,000 cubic yards of debris.



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## WORK EXPERIENCE

### **DRC Emergency Services, LLC**

#### **Project Manager, 2019 – Present**

- Managed all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite.

### **SLSCO, LLC – Galveston, TX**

#### **Superintendent/Operations Manager, 2016–2019**

- Managed all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite.

## NOTABLE PROJECTS

### **2024**

Hurricane Laura Hazardous Tree Removal

### **2023**

Hurricane Ida Hazardous Tree Removal

### **2022**

Boulder, CO Wildfires, Lafourche Parish PPDR Demos

### **2021**

Hurricane Ida, Alabama Tornadoes

### **2020**

Hurricane Zeta, Puerto Rico Housing Recovery Program, Commonwealth of the Northern Mariana Islands Homeowner Assistance Program

### **2017**

Hurricane Harvey

### **2016**

South Carolina Disaster Recovery Homeowner Assistance Program, Baton Rouge/Victoria MHU Group Site, Louisiana Shelter at Home Program (GOHSEP)

## CERTIFICATIONS

ASBESTOS CONTRACTOR /SUPERVISOR • TRAFFIC CONTROL TECHNICIAN • TRAFFIC CONTROL SUPERVISOR • CERTIFIED ARBORIST • 40-HOUR OSHA HAZWOPER • FEMA IS-5.a • FEMA IS-37.23 • FEMA IS-100.c • FEMA IS-111.a • FEMA IS-200.c • FEMA IS-633 • FEMA IS-800 • FEMA IS-1010




# JAROD TASSIN

## Estimator


Mr. Tassin has four years of relevant work experience, having joined DRC after working for a debris monitoring firm. His responsibilities as a Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors.

Mr. Tassin oversaw the operation for the Marshall Fires in Colorado, resulting in a contract value of \$27 million, and cleanup for Hurricanes Ian and Ida, resulting in a contract value of \$43.8 million.



 (888) 721-4372

 Jtassin@drcusa.com

 111 Veterans Boulevard, Ste. 1420,  
Metairie, LA 70005

## EDUCATION

**Southeastern Louisiana State University,**  
**December 2021**  
AAS, Construction Technology

**Brother Martin High School, May 2016**

## WORK EXPERIENCE

**DRC Emergency Services, LLC**  
**Estimator, May 2024 – Present**

- Estimate costs for all aspects of DRC's debris removal and management projects

**Project Manager, November 2021 – May 2024**

- Manage all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite.
- Estimate costs for all aspects of DRC's debris removal and management projects

## CERTIFICATIONS

Asbestos Supervisor Initial 40 Hours • ATSSA Traffic Control Supervisor Certification • FEMA IS-5.a • FEMA IS-10.a • FEMA IS-37.23 • FEMA IS-37.24 • FEMA IS-100.c • FEMA IS-111.a • FEMA IS-200.c • FEMA IS-235.c • FEMA IS-241.c • FEMA IS-242.c • FEMA IS-317.a • FEMA IS-321 • FEMA IS-324.a • FEMA IS-325 • FEMA IS-559 • FEMA IS-632.a • FEMA IS-633 • FEMA IS-700.b f • FEMA IS-800 • FEMA IS-1001 • FEMA IS-1010 • FEMA IS-00100.c

## NOTABLE PROJECTS

### 2021

- St. Tammany Parish, LA, Hurricane Ida Clean-up
- Boulder County, CO, Marshall Fire

### 2022

- Jefferson Parish, LA, Hurricane Ida PPDR (Mud Program)
- Manatee County, FL, Hurricane Ian Debris Clean-up
- Bradenton City, Florida, Hurricane Ian Debris Clean-up
- Ft. Myers Beach Waterways, FL, Hurricane Ian Debris Clean-up

### 2023

- Gainesville, FL, Hurricane Idalia Push
- Terrebonne Parish, LA, Hurricane Ida Demolitions

### 2024

- Jackson County, FL, Tornado Debris Clean-up
- Pointe Coupee Parish, LA, Tornado Debris Clean-up
- Vermillion Parish, LA, Debris Clean-up
- Jefferson Parish, LA, Hurricane Ida Demos (Jean Lafitte)
- Pinellas County, FL – Hurricane Helene & Milton Debris Clean-up & Push
- Indian Rocks Beach, FL – Hurricane Helene & Milton Debris Clean-up
- Madeira Beach, FL – Hurricane Helene & Milton Debris Clean-up & Push
- South Pasadena, FL – Hurricane Helene & Milton Debris Clean-up
- City of Largo, FL – Hurricane Helene & Milton Debris Clean-up
- City of Belleaire, FL – Hurricane Helene & Milton Debris Clean-up
- City of Kenneth, FL – Hurricane Milton Debris Clean-up


# SCOTT MATTHEWS

## Project Manager


Mr. Matthews has over three decades of relevant work experience as a Project Supervisor and Manager. He has a proven track record of coordinating and planning for complex contracts, including developing project milestones. His duties as a Project Manager consist of on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors.

In his first year with DRC, Mr. Matthews managed the removal of over 3,000,000 cubic yards of debris across four Louisiana jurisdictions in response to Hurricane Ida. In response to Hurricane Ian, he worked closely with the Florida Department of Transportation, the Florida Department of Environmental Protection, and several Florida jurisdictions while aiding in the management of over 2,600,000 cubic yards of debris.



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 Smatthews@drcusa.com

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Metairie, LA 70005

## EDUCATION

**Ocean County College**, Toms River, NJ

Some college

**Point Pleasant Borough High School**, Point Pleasant  
Beach, NJ

## NOTABLE PROJECTS

**2022**

Hurricane Ian

**2021**

Hurricane Ida

## WORK EXPERIENCE

**DRC Emergency Services, LLC**

**Project Manager, 2021 – Present**

- Managed all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite.

**Wheelabrator South Broward**

**Supervisor, 1991 – 2021**

- Established and enforced clear goals to keep employees working collaboratively.
- Provided ongoing training to address staff needs.
- Identified and corrected performance and issues to reduce impact to business operations.
- Maintained operating schedules to provide effective coverage for key areas and achieve objectives.

**Princess Carpentry**

**Carpenter, 1986 – 1990**

- Installed building structures such as windows, trim and cabinetry while meeting job deadlines.

## CERTIFICATIONS

FDOT MOT ADVANCED COURSE


# ANDY ALLSHOUSE


## Project Manager


Mr. Allshouse has seven years of relevant work experience and a Bachelor of Science Degree in Community Health Education from Western Michigan University. Prior to working with DRC, Mr. Allshouse worked with DRC's sister company, SLSCO, a fellow disaster response company. Mr. Allshouse currently resides in New Port Richey, Florida. As a Project Manager for DRC, his responsibilities include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors.

Mr. Allshouse facilitated the removal and disposal of a combined total of over 3.8 million cubic yards of debris in response to Hurricanes Ian, Ida, and Idalia, resulting in a cumulative contract value of \$55 million dollars.



 (888) 721-4372

 Aallshouse@drcusa.com

 111 Veterans Boulevard, Ste. 1420,  
Metairie, LA 70005

## EDUCATION

### Western Michigan University

Bachelor of Science in Community Health Education

## WORK EXPERIENCE

### DRC Emergency Services, LLC

#### Project Manager, 2019 – Present

- Manage all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite.

### Any Car USA

#### Sales/Finance Manager & Inventory Manager, 2013 – 2019

- Established and managed relationships with banks and lenders.
- Maximized dealer profits through knowledge of lender rates.
- Secured and sold retail and lease contracts, including service programs and insurance.
- Processed and funded contracts, tracked collections, and resolved finance issues.
- Managed and maintained sales and marketing campaigns across various vehicle internet marketplaces.

### A2 Mobile Gaming of Clearwater (DBA Games 2U)

#### Owner/President, 2007 – 2012

- Secured service contracts across various institutions, including schools, churches, and businesses.
- Developed effective marketing tools and managed relationships with event planners and fundraising organizations.

## NOTABLE PROJECTS

#### 2021

Hurricane Ida

#### 2020

COVID-19 FDEM Logistics & Distribution Project

#### 2018

Red Tide Fish Kill Removal

#### 2017

Rebuild Florida Hurricane Irma Housing Program

## CERTIFICATIONS

FEMA IS-5.a • FEMA IS-10.a • FEMA IS-37.23 • •  
FEMA IS-324 • FEMA IS-100.c • FEMA IS-111.a • FEMA  
IS-200.c • FEMA IS-235.c • FEMA IS-241.c • FEMA IS-  
242.c • FEMA IS-317.a • FEMA IS-324.a • FEMA IS-  
325 • FEMA IS-559 • FEMA IS-632.a • FEMA IS-633 •  
FEMA IS-700b • FEMA IS-800d • FEMA IS-1001 •  
FEMA IS-1010 • 40-hr EM 385-1-1 Construction  
Safety Hazard Awareness for Contractors 2024 •  
Asbestos Abatement Training Certificate • ATSSA  
Traffic Control Technician • FDOT Temporary Traffic  
Control Certificate • Hazwoper

## L. ITEMS TO SUPPORT A CLAIM TO EXCELLENCE

### *Discover DRC: A Closer Look*

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- 🌐 Founded in 1995, DRC and its affiliates are **100% family-owned**, comprising the largest debris removal and management company in the industry, with **more than 100** full-time employees dedicated to disaster recovery.
- 🌐 With a bonding capacity exceeding **\$1 billion** and working capital more than **\$500 million**, DRC ensures uninterrupted execution of its projects. DRC excels in concurrent project management, maintaining uninterrupted progress across multiple jurisdictions.
- 🌐 DRC holds the U.S. Army Corps of Engineers (**USACE**) **ACI Debris Removal** contract for Region 3 (MI, IN, TN, KY, OH, WV) and collaborates with USACE on training and preparations. DRC has been tasked three times under this contract, most recently in response to the **Kentucky Tornadoes** in Graves County and Mayfield, Kentucky, in December 2021.
- 🌐 For a typical event, **subcontractors are paid every Friday**, with payments covering work completed two weeks prior, ensuring consistent and timely compensation throughout the project duration.
- 🌐 DRC performed debris removal in **seven states** following the **four hurricanes** to hit the Gulf Coast in 2024: Beryl, Francine, Helene, and Milton. DRC removed more than **13,000,000 cubic yards** of debris on **76 contracts** in our 2024 hurricane response.
- 🌐 Following Hurricane Ian in 2022, DRC **recycled 100%** of the 3.3 million cubic yards of vegetative debris collected in Sarasota County, FL, and surrounding municipalities.
- 🌐 DRC operated in **every FEMA-declared parish in the State of Louisiana** in 2021. DRC managed **89 debris management sites** and removed more than **18,000,000 cubic yards** of debris solely in response to Hurricane Ida.
- 🌐 Since 2020, DRC has performed **specialized private property debris removal and demolitions** following devastating wildfires in California, Colorado, Hawaii, New Mexico, and Washington State. In our ongoing wildfire response in New Mexico, we have completed hazardous site assessments, demolitions, hazardous material abatement, erosion control and debris removal on more than **800 properties**.
- 🌐 In response to severe flooding in the Baton Rouge area in 2016, DRC opened and operated two temporary staging and reduction sites – including **the largest debris management site on record**. These sites operated with such efficiency that **FEMA and the USACE filmed the operation to use in training sessions**.
- 🌐 DRC conceived, executed, supervised, and funded a **150-mile Gulf of Mexico shoreline protection system** in response to the BP oil spill.
- 🌐 **Certified Arborist** on staff full time, Taylor Jumonville.



## Capacity

When disasters hit communities, DRC Emergency Services is there.

We stand by ready to help you prepare, respond, and recover  
in the face of disaster.

### BY THE NUMBERS



**775+**  
PROJECTS  
MANAGED



**190,600,000**  
CUBIC YARDS OF  
DEBRIS REMOVED

**\$4B+** IN CONTRACTS  
MANAGED

**\$1B** BONDING  
CAPACITY



**101 FEMA**  
DECLARED DISASTERS  
30 STATES 1 TERRITORY

**440,000** CUBIC  
YARDS  
COLLECTED  
IN ONE DAY



**6.4M**

HAZARDOUS TREES  
& LIMBS REMOVED



**5.6M** CUBIC YARDS 100% RECYCLED  
FOR SINGLE EVENT RECORD



*"Very proactive and knowledgeable: DRC provided exceptional support and advice through an unprecedented 2024 hurricane season. Interaction with staff, citizens and elected officials always professional and reflective of the values and interest of City of Bradenton."*

— Irvin Lee, Director of Public Works & Utilities, City of Bradenton, Florida





### *Sullivan Brothers Family of Companies*

Together with our commonly owned affiliates SLS, Forgen, and Callan Marine, DRC can respond immediately to disaster events and provide almost every service that may be required to move through the complete disaster recovery timeline. We are the only company in the United States that can perform all these services in a streamlined manner from both the contracting and management sides. This portfolio of companies is under the same ownership and shares all resources and assets, including financial, personnel, equipment and facilities. **DRC has access to over 1,000 employees through our family of companies, making us a trusted partner for towns, cities, and jurisdictions nationwide in disaster recovery services.**



DRC specializes in providing extensive disaster recovery services throughout the country. We are recognized for providing government and private entities with rapid response solutions and facilitating the most effective immediate recovery efforts tailored to each specific disaster. We also facilitate contingency planning through our disaster readiness workshops

and training. Throughout our history, DRC has successfully completed more than \$3 billion in response contracts and has removed more than 180 million cubic yards of debris. We have the capacity to mobilize more than 4,000 pieces of equipment to any location in the United States and maintain a strong cadre of disaster and debris management and operational personnel, who are augmented by hundreds of regional and local construction partners and personnel.



SLS provides the full spectrum of general contracting, construction management, infrastructure, disaster response, health and humanitarian services throughout North America and beyond. From emergency sheltering, facilities operation, mass population care, and catering to field

hospitals and rapid repairs, we mobilize within hours to provide relief and stability when disaster strikes. With an aggregate bonding capacity of \$4 billion, SLS performs a multitude of large-scale assignments for federal, state, regional, county and municipal entities—with a keen focus on the comprehensive rehabilitation, reconstruction and recovery of communities impacted by emergencies and disasters. Additionally, our team provides infrastructure, facility construction and rehabilitation services; remote workforce compounds and basecamp facilities; turnkey health solutions; and intermodal, industrial and marine facility construction.



Forgen is one of the largest environmental construction companies in the United States, offering remediation and infrastructure solutions across the country. Our integrated geotechnical and civil construction and environmental remediation services restore and strengthen our natural surroundings to protect people, communities, and the environment for generations to come. We have successfully delivered large, multi-disciplinary projects for public and private sector clients across North America for more than a decade, safely tackling complex challenges across a variety of industries.



Callan Marine is a highly specialized marine construction firm capable of providing design, engineering, management, and construction services. We provide every type of marine construction activity including debris management and removal, dredging,

shoreline protection, beach renourishment, port/dock facility construction, and wetland construction. Our work restores berthing depths for ship docks and navigation channels and facilitates transportation in our nation's waterways. We are recognized as the leading marine construction service provider on the Gulf Coast, with a long list of government and private clients who continually utilize Callan Marine for comprehensive marine construction services.

### M. FEMA EXPERTISE

DRC has an unparalleled record for providing jurisdictions with the maximum reimbursement rate granted by FEMA. **Our record serves as a testament to DRC's ability to perform within the strict guidelines established by our Federal Government, as well as our ability to attract and maintain well-trained and principled personnel.**



Tony Furr, DRC's Director of Technical Assistance and Training, works closely with our clients to educate them on how to ensure compliance with Federal Policy and Procedures. Mr. Furr was the FEMA Region VI Debris Subject Matter Expert from 2013 – 2021, and he has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

### *State & Federal Programs*

The Public Assistance Program of the Federal Emergency Management Agency (FEMA) is aimed at providing support and resources for disaster recovery efforts. These programs facilitate the reimbursement of eligible expenses incurred by state and local governments, as well as certain nonprofit organizations, following a federally declared disaster.

The Public Assistance Program and Policy Guide (PAPPG) is a comprehensive, consolidated program and policy document for FEMA's Public Assistance Program. DRC thoroughly reviews and follows the PAPPG. The latest version is FEMA Policy 104-009-2, Public Assistance Program and Policy Guide Version 5.0 (issued January 6, 2025). This latest PAPPG supersedes all previous policies and publications for disasters declared on or after January 6, 2025.

Within the Florida Department of Emergency Management (FDEM), several programs are aligned with the FEMA Public Assistance Program. Key programs within FDEM that are aligned with the FEMA Public Assistance Program include the following:

#### **Public Assistance Grants**

The State administers public assistance grants to eligible entities to cover costs associated with debris removal, emergency protective measures, and the repair, replacement, or restoration of public infrastructure damaged or destroyed by disasters. This program aims to expedite the recovery process and restore essential services to affected communities.

#### **Hazard Mitigation Grant Program (HMGP)**

HMGP provides funding to support projects that mitigate the risk of future disasters and enhance community resilience. The State's HMGP, aligned with FEMA guidelines, enables state and local governments to implement measures such as flood control projects, structural retrofits, and land acquisition for hazard mitigation purposes.

### **Community Disaster Loans (CDL)**

The State's CDL program provides financial assistance to local governments facing revenue shortfalls due to a disaster-related decline in tax revenues or increased expenditures. These loans help municipalities maintain essential services and bridge the gap until regular revenue streams are restored.

These programs, modeled after FEMA's framework, demonstrate the State's commitment to leveraging federal resources and implementing effective strategies to mitigate the impact of disasters and support long-term recovery efforts across the state.

### *Funding Sources*

After a natural disaster, FEMA Public Assistance applicants have access to various funding sources to support their recovery efforts. These funding sources include the following:

**Federal Grants:** FEMA provides grants to eligible applicants for disaster-related expenses, including debris removal, emergency protective measures, and infrastructure repair or replacement.

**State Matching Funds:** Applicants are required to provide a percentage of the total project cost as a non-federal match, which can come from state or local government funds, in-kind services, or donations.

**Hazard Mitigation Grants:** FEMA offers Hazard Mitigation Grant Program (HMGP) funding to support projects that mitigate the risk of future disasters. These grants can be used for measures such as floodplain restoration, structural retrofits, and public education campaigns.

**Community Development Block Grants:** The U.S. Department of Housing and Urban Development (HUD) may allocate Community Development Block Grant (CDBG) funds to assist with disaster recovery and rebuilding efforts, particularly for housing rehabilitation, economic revitalization, and infrastructure improvements.

**Natural Resources Conservation Service (NRCS) Funding:** NRCS provides financial assistance through programs like the Emergency Watershed Protection Program (EWP) to address watershed impairments caused by natural disasters. EWP funding supports measures such as debris removal, streambank stabilization, and erosion control to mitigate further damage and protect natural resources.

These funding sources provide crucial financial assistance to FEMA Public Assistance applicants, helping them rebuild and strengthen their communities in the aftermath of a natural disaster.

### *Reimbursement Process*

The FEMA Public Assistance reimbursement process is crucial for assisting applicants in recovering from disasters and restoring essential services to their communities. Key elements of this process include the following:

**Eligibility Determination:** FEMA evaluates the eligibility of projects submitted by applicants based on established criteria, including the type of work, its relationship to the disaster, and compliance with federal regulations.

**Project Formulation:** Applicants work with FEMA to develop detailed project worksheets that outline the scope of work, estimated costs, and supporting documentation for each eligible project.

**Obligation of Funds:** Once projects are approved, FEMA obligates funds to cover the federal share of eligible costs, up to 75% of the total project cost, with the applicant responsible for providing the non-federal match.

**Documentation:** Applicants must maintain accurate records and documentation throughout the project lifecycle, including procurement procedures, labor costs, equipment usage, and invoices, to support reimbursement claims.

In the aftermath of a natural disaster, debris removal is often one of the most immediate and significant challenges faced by communities. In this context, the role of the debris monitor becomes pivotal in ensuring efficient and compliant debris removal operations, as well as facilitating the reimbursement process through FEMA Public Assistance. The debris monitor serves as a crucial link between the debris removal contractors, the applicant, and FEMA, playing a vital role in documenting and verifying the removal of debris from public areas. Here's an in-depth look at the role of the debris monitor in the reimbursement process:

**Debris Monitoring:** The debris monitor is a critical component of the debris removal process following a disaster. They are responsible for overseeing and documenting the removal of debris from public areas such as roads, parks, and other public property.

**Verification of Work:** The debris monitor verifies that debris removal contractors comply with FEMA guidelines and contract specifications, ensuring that debris is properly sorted, segregated, and disposed of in accordance with environmental regulations.

**Documentation:** The debris monitor meticulously documents the quantity, type, and location of debris removed, as well as the methods used for disposal. This documentation serves as evidence to support reimbursement claims submitted to FEMA.

**Quality Assurance:** In addition to monitoring the physical removal of debris, the debris monitor performs quality assurance checks to ensure that work meets established standards and that debris removal operations are conducted safely and efficiently.

**Support for Reimbursement Claims:** The detailed documentation provided by the debris monitor is essential for applicants seeking reimbursement from FEMA for eligible debris removal costs. This documentation helps demonstrate the scope of work performed, justify the associated expenses, and facilitate the reimbursement process.

Overall, the debris monitor plays a crucial role in the FEMA Public Assistance reimbursement process by ensuring that debris removal activities are conducted in compliance with federal regulations and that accurate documentation is maintained to support reimbursement claims.

### *Knowledge and Experience with State and Local Emergency Management Agencies*

DRC Emergency Services has been actively engaged in disaster recovery efforts across the United States for the past 20 years, collaborating closely with local, state, and federal agencies. Our commitment is to assist in optimizing performance and ensuring reimbursement. DRC coordinates with the Public Assistance Firm and monitoring firm in each jurisdiction to review and reconcile every individual ticket and or line item for eligibility with all State and Federal agencies. This process expedites the submittal of accurate documentation in a timely manner. DRC has a strong track record of maximizing federal reimbursement for eligible work without any de-obligation.

In the State of Florida, we have worked directly with the Florida Department of Transportation (FDOT), the Florida Department of Emergency Management (FDEM), and the Florida Department of Environmental Protection (FDEP), following all FEMA Guidelines and Policies. DRC's management team participates in state conferences and workshops and stays up to date with relevant policies and procedures. DRC's thorough review of and adherence to FEMA's Public Assistance Program and Policy Guide demonstrates our commitment to efficient and effective disaster recovery processes.

### *Adherence to Policy Changes*

DRC Emergency Services strives to continuously stay ahead of any changes in FEMA policy and guidance that may affect our clients. DRC immediately implements internal measures to ensure that our clients and prospective clients are prepared to be fully compliant with any changes or updates to FEMA's policies. DRC carefully reviews scopes of service, terms of inclusion, evaluation, pricing models, and other key components for any items which may have been deemed non-compliant relative to the new guidance. Additionally, **DRC Emergency Services, LLC is a founding member of the Disaster Recovery Coalition of America (DRCA)**, the industry's trade organization. Through this membership, DRC helps shape policy and legislation relevant to jurisdictions' recovery processes. Our additional memberships in other professional organizations (NEMA, APWA and SWANA) provide us with recent industry knowledge necessary to support our client base.

### *Major Disaster Recovery Projects*

DRC has extensive experience working with FEMA on major disaster recovery projects. Through decades of experience, DRC has developed an inherent understanding of how to direct emergency response and recovery. Following is a list of FEMA declared disasters for which DRC has completed work.

Year	Event	State	Declaration Number
2024	Hurricane Milton	FL	DR-4834
	Hurricane Helene	FL, GA, SC, TN, VA	DR-4828, DR-4830
	Hurricane Francine	LA, TX	DR-4817
	Hurricane Beryl	TX	DR-4798
	New Mexico South Fork Fire and Salt Fire	NM	DR-4795
	Texas Severe Storms, Straight-line Winds, Tornadoes, and Flooding	TX	DR-4781
Year	Event	State	Declaration Number
2023	Hawaii Wildfires	HI	DR-4724
	Washington Wildfires	WA	DR-4759
	Tennessee Severe Storms and Straight-line Winds	TN	DR-4735
	Hurricane Idalia	FL	DR-4734
	Oklahoma Severe Storms, Straight-line Winds, and Tornadoes	OK	DR-4706



	Texas Severe Winter Storm	TX	DR-4705
	Arkansas Severe Storms and Tornadoes	AR	DR-4698
	Mississippi Severe Storms, Straight-line Winds, and Tornadoes	MS	DR-4697
	Alabama Severe Storms, Straight-line Winds, and Tornadoes	AL	DR-4684
Year	Event	State	Declaration Number
2022	Hurricane Ian	FL	DR-4673
	Tennessee Severe Winter Storm	TN	DR-4645
Year	Event	State	Declaration Number
2021	Marshall Fire and Straight-Line Winds	CO	DR-4634
	Kentucky Severe Storms, Straight-line Winds, Flooding, and Tornadoes	KY	DR-4630
	Hurricane Ida	LA	DR-4611
	Texas Severe Winter Storms	TX	DR-4586
	Louisiana Severe Winter Storms	LA	DR-4590
	Storms, Straight-line Winds, and Tornadoes	AL	DR-4596
	Georgia Severe Storms and Tornadoes	GA	DR-4600
	Louisiana Severe Storms, Tornadoes, and Flooding	LA	DR-4606
Year	Event	State	Declaration Number
2020	Hurricane Zeta	LA, MS, GA, AL	EM-3549, EM-3550
	Hurricane Delta	LA	DR-4570
	Hurricane Sally	AL, FL	DR-4563, DR-4564
	Washington BABB Fire	WA	FM-5355
	Hurricane Laura	LA	DR-4559
	Iowa Severe Storms (Derecho)	IA	DR-4557
	Hurricane Isaias	FL, NC	EM-3533, DR-4568
	Hurricane Hanna	TX	EM-3530

Year	Event	State	Declaration Number
2019	Tropical Depression Imelda	TX	DR-4466
	Hurricane Dorian	NC	DR-4465
	Hurricane Barry	LA	DR-4462
Year	Event	State	Declaration Number
2018	Hurricane Michael	FL, GA	DR-4399, DR-4400
	Hurricane Florence	NC	DR-4393
	Severe Thunderstorms and Dangerously High Winds	AL	DR-4362
Year	Event	State	Declaration Number
2017	Hurricane Maria	PR	DR-4339
	Hurricane Irma	FL, GA	DR-4337, DR-4338
	Hurricane Harvey	TX	DR-4332
Year	Event	State	Declaration Number
2016	Hurricane Matthew	NC, GA, FL	DR-4285, DR-4284, DR-4283
	Hurricane Hermine	FL	DR-4393
	LA Severe Storms & Flooding	LA	DR-4277
	Winter Storm Jonas	MD, VA	DR-4261, DR-4262
Year	Event	State	Declaration Number
2015	TX Severe Storms & Flooding	TX	DR-4269
Year	Event	State	Declaration Number
2014	Ice Storm Pax	SC, NC	DR-4166, DR-4167
Year	Event	State	Declaration Number
2012	Hurricane Sandy	NY, MD, NJ, MO	DR-4085, DR-4091, DR-4086, DR-4098
	Hurricane Isaac	LA	DR-4080
Year	Event	State	Declaration Number
2011	Hurricane Irene	VA, MD, NC, RI	DR-4024, DR-4034, DR-4019, DR-4027
Year	Event	State	Declaration Number

<b>2010</b>	TN Severe Flooding	TN	DR-1909
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
<b>2009</b>	Ice Storms	MD, VA	DR-1875, DR-1874
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
<b>2008</b>	Hurricane Ike	TX	DR-1791
	Hurricane Gustav	LA	DR-1786
	Mother's Day Tornadoes	GA	DR-1750
	F5 Tornado	IA	DR-1763
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
<b>2007</b>	Ice Storms	MO	DR-1736
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
<b>2006</b>	Ice Storms	NY	EM-3268
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
<b>2005</b>	Hurricane Katrina	LA, MS	DR-1603, DR-1604
	Hurricane Rita	LA, TX	DR-1606, DR-1607

## WORK PLAN AND METHODOLOGY

Prepare

Respond

Recover



Among the top priorities of any community are to protect lives, to minimize the loss or degradation of resources, and to restore operational capability following an event. DRC uses a basic, three-phase approach to help the City of Coconut Creek to achieve these goals: **prepare**, **respond**, and **recover**. Careful attention to these three phases is fundamental to successful disaster management.

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*The primary mission of DRC Emergency Services, LLC is to provide a professional, honest, and immediate response to natural and man-made disasters.*



*“Through weekly project meetings, I became increasingly familiar with the organization’s natural abilities and orderly work ethic. As the cleanup effort progressed, I realized that this company’s staff was a perfect fit for working with subcontractors and property owners.”*

— Leo T. Lucchesi, Director of Public Works, Washington Parish Government

## A. YEAR-ROUND SERVICES

DRC provides full-time, year-round services. Please see the section below, “Prepare,” for details.

## B. GATHERING THE NEEDED RESOURCES



### PREPARE

- Contract Award
- Local Teaming Partners
- Available Equipment
- Joint Planning & Training

#### *Contract Award*

Upon award, DRC’s Regional Manager Evan Fancher will schedule a meeting with Coconut Creek. The initial meeting is critical, allowing the City and the Regional Manager to make introductions and to prepare for any pending disasters. DRC’s primary goal in this meeting would be to develop a step-by-step plan to expedite arrangements for the training and response phases of the contract. These provisions include but are not limited to the following:

- 🌐 Presenting key team members, including the Project Manager, and their responsibilities
- 🌐 Participating in scenario exercises to include planning and routing
- 🌐 Facilitating the designation and readiness of TDMS and final disposal sites
- 🌐 Introducing the Monitoring Firm Representative (if applicable)

#### *Local Teaming Partners, Vendors, and Subcontractors*

DRC maintains a network of more than 2,000 subcontractors, approximately 30 of which are primary subcontractors that have been a part of DRC’s responses since our inception. These subcontractors, along with DRC’s own personnel and equipment, are capable of mobilizing events of any size. The identification of local subcontractors prior to activation secures commitment of equipment and insurance requirements. In compliance with the Stafford Act, and in recognition of the value of local knowledge and expertise in any disaster scenario, DRC encourages local participation. DRC uses the following methods to identify local subcontractors:

- |                        |                               |
|------------------------|-------------------------------|
| 🌐 Outreach programs    | 🌐 Client and vendor referrals |
| 🌐 Government databases | 🌐 SBE compliance departments  |
| 🌐 Website applications | 🌐 Direct mail outreach        |



## *Joint Planning, Technical Training, and Educational Services*



DRC Emergency Services, LLC can help local governments prepare for any contingency with confidence. DRC's Director of Technical Assistance and Training, Tony Furr, provides ongoing education to DRC's personnel and the jurisdictions we serve. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, and the Oklahoma Emergency Managers Conference, and he presided over the roundtable workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

DRC's staff is highly trained to aid local governments with comprehensive planning and support. **We are committed to helping our clients understand the principles of Emergency Management** and have had overwhelming success providing training programs and pre-event planning workshops.

Mr. Furr and our Key Personnel are always available to provide Coconut Creek with planning and training exercises. DRC will provide regular planning, training, and feedback sessions throughout the length of the City's contract at no extra cost. Typical workshops include one or more of the following topics:

- Pre-Season Debris/Response Readiness Workshop
- Scenario Based Tabletop Exercise
- Debris Management Seminar
- Debris Readiness Exercise
- Discussion Based Debris Management Exercise
- Disaster Debris Awareness Exercise



When requested, DRC can offer a "Regional Debris Readiness Workshop" for smaller jurisdictions by inviting neighboring communities to a combined training session.

Benefits of planning and training sessions include the following:

- Providing an opportunity to build relationships between both parties
- Delivering invaluable operational and administrative information to all stakeholders
- Discussing forecasting and reviewing the debris management plan

***"I have been city manager for over 50 years. DRC is the best Hurricane contractor I have had the opportunity to work with."***

- Samuel Kissinger, City Manager, Indian Creek Village, FL

### Identifying Equipment Staging Areas

Determining equipment staging areas ahead of time allows DRC to seamlessly mobilize resources in advance of a disaster, whenever possible. In all cases, it saves time in the response. While discussing potential plots to stage equipment, the following should be considered:

- 🌐 Staging away from residential areas
- 🌐 Easy access from main rights-of-way
- 🌐 Sufficient acreage to manage a large number of vehicles
- 🌐 Fencing around the facility is preferable



### TDMS Site Selection

DRC will discuss potential TDMS sites with Coconut Creek during the planning phase. Important criteria will include the following:

- 🌐 Public versus private land considerations
- 🌐 Environmental agency approvals
- 🌐 Dust and fire mitigation
- 🌐 Ingress and egress considerations
- 🌐 Security features
- 🌐 Storm water control considerations
- 🌐 Elevation
- 🌐 Sound buffers and fencing



### Identifying Permanent Disposal, Transfer, and Recycling Facilities

DRC has agreements in place with most major disposal and recycling facilities in the area. DRC's management will be responsible for working with the jurisdiction to identify these facilities and to secure favorable terms and conditions with each facility. Additionally, DRC's staff includes Steve Crawford, an expert in recycling, resource recovery, and disposal. With 25 years of experience, Crawford brings expertise and exceptional knowledge to every project.

### Establishing Emergency Push Routes & Collection Grids

Creating a plan to map emergency push routes and collection grids before disaster strikes will save time in the days afterward. Exact routes will vary based on which areas sustain the most damage, but they should always include the following:

- 🌐 Hospitals
- 🌐 Police departments
- 🌐 Emergency shelters
- 🌐 Nursing homes
- 🌐 Major traffic routes

## C. SUBCONTRACTING PLAN

DRC maintains **one of the industry's largest networks of pre-screened and fully qualified subcontractors**, including local and preferred vendors. DRC's subcontractors are evaluated extensively, including past performance, equipment and personnel availability, mobilization timeframes, insurance, and cost.

DRC has access to more than 2,000 firms through our pre-qualified supplier database, including more than 1,200 Small Business Enterprises (SBE). Many are also designated as Minority-Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Disadvantaged Business Enterprise (DBE), Small Disadvantaged Business (SDB), HUB Zone Business, 8(a) Business Development Program, and/or Veteran-Owned Small Business (VOSB), including Service-Disabled Veteran-Owned Small Business (SDVOSB) contractors.

This database facilitates our ability to identify firms qualified for specific scopes of work and allows DRC to efficiently sort the firms by type of service and size of business. Interested businesses may apply to be added to DRC's subcontractor list at any time by filling out the application form on our website, [drcusa.com](http://drcusa.com), or by calling (888) 721-4DRC.



### *Outreach and Training*

The use of local resources is vitally important to a successful disaster recovery operation. We pride ourselves in facilitating local involvement during recovery efforts and encourage local knowledge and experience. DRC utilizes local vendors to the maximum extent possible to minimize load times, transportation costs, and schedule risk.

Upon receipt of Notice of Award, DRC will schedule an informational and technical assistance workshop for potential vendors and businesses. The workshop will provide all interested local businesses with information about the overall scope of work and opportunities for contracting and partnership with DRC. Our highly qualified and experienced staff will also provide hands-on technical assistance and training in all relevant

aspects of the debris removal and management process, so that local subcontractors are ready to partner with DRC in providing superior services to Coconut Creek.

The Regional Manager will recruit local subcontractors and small and diverse business enterprises by utilizing DRC's subcontractor database, as well as the following resources:

- Government databases
- Local, regional, and national SBE compliance departments
- Client and vendor references
- Direct mail community outreach

### *Standards and Oversight*

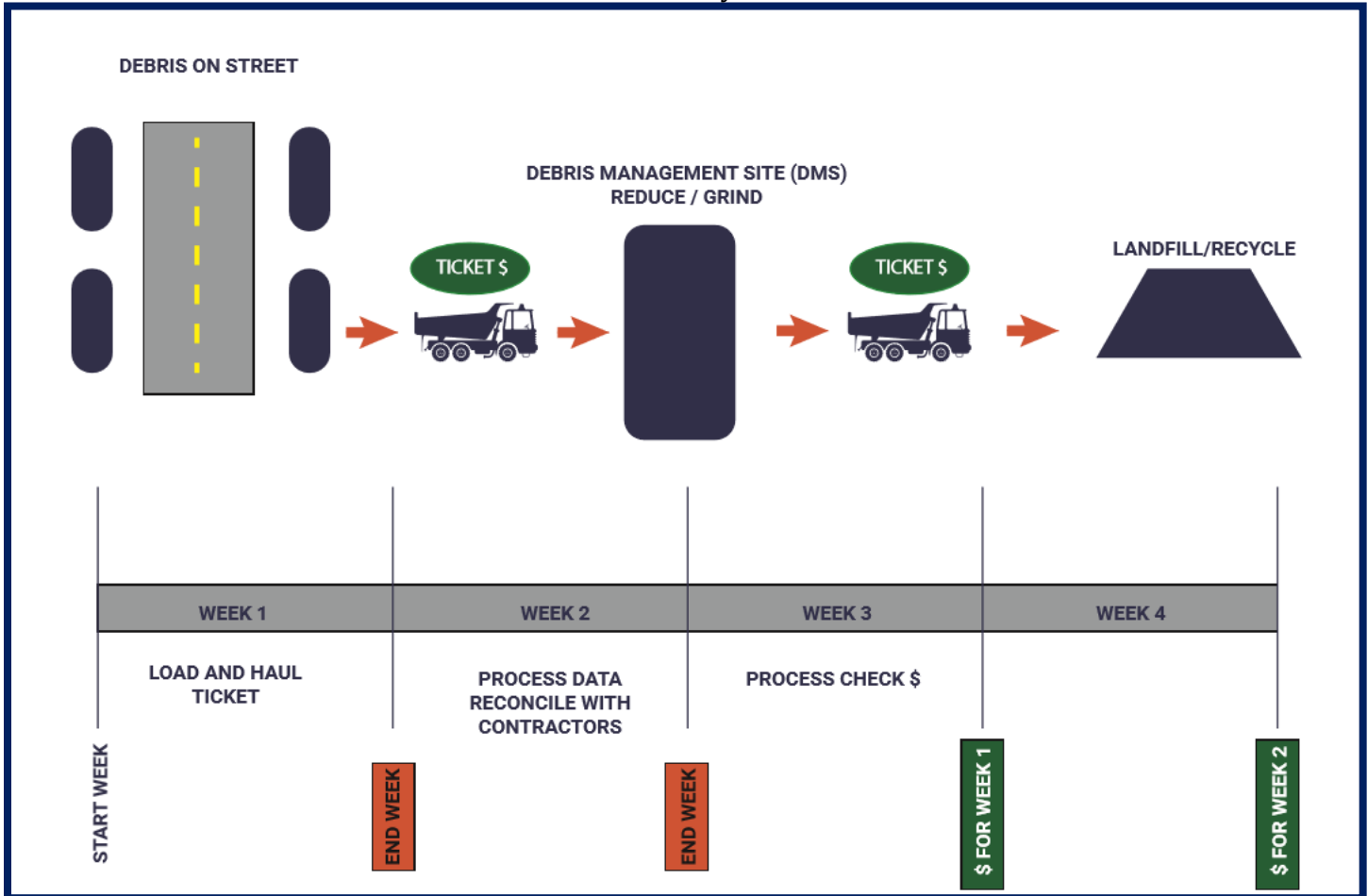
From our extensive experience with subcontractors, DRC knows the importance of establishing strict guidelines for performance and safety standards. All subcontractors will be screened for qualifications and safety compliance prior to being offered a contract with DRC. Additionally, at the discretion of the contracting agency, all subcontractors will be approved prior to beginning work. Our Subcontractor Agreement details the scope of work and responsibilities of each subcontractor. The Subcontractor Agreement also commits the subcontractor to all governmental regulations and requirements. All subcontractor equipment will be inspected and properly maintained, and all personnel certifications and safety courses will be on file and renewed or updated as needed.



### Prompt Payment of Subcontractors

For a typical event, subcontractors are paid every Friday, with payments covering work completed two weeks prior, ensuring consistent and timely compensation throughout the project duration.

Subcontractor Payable Chart



***"Our Mayor's Office, Councilmembers, my office, and other coordinating agencies took great comfort in the 'on the ground' presence and access they had to DRC's team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated."***

– Adam M. Smith, P.E., Chief of Wastewater Operations & Maintenance, City of Baton Rouge/Parish of East Baton Rouge's Department of Environmental Services

### *Equal Opportunity Policy*

DRC is an equal opportunity employer. Employment decisions are based on merit and business need, and not on race, color, citizenship status, national origin, ancestry, gender, sexual orientation, age, religion, creed, physical or mental disability, marital status, veteran status, political affiliation, or any other factor protected by law. DRC complies with the law regarding reasonable accommodation for employees with disabilities. DRC's President has issued the following policy:

***DRC recognizes the value of hiring a diverse group. Due to the nature of our work and the fact that we provide services worldwide, we find it necessary and advantageous to employ a number of persons from various countries who are of different races, religions and ethnic groups. In addition, we believe workforce diversity may provide a significant market advantage.***

***It is the policy of DRC to comply with all the relevant and applicable provisions of the Americans with Disabilities Act (ADA). DRC will not discriminate against any qualified employee or job applicant with respect to any terms, privileges, or conditions of employment because of a person's physical or mental disability. DRC will also make reasonable accommodation wherever necessary for all employees or applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential duties and assignments connected with the job and provided that any accommodations made do not impose an undue hardship on DRC.***

***Equal employment opportunity notices are posted as required by law. Management is primarily responsible for seeing that DRC's equal employment opportunity policies are implemented, but all members of the staff share in the responsibility for assuring that by their personal actions the policies are effective and apply uniformly to everyone. Any employee, including managers, involved in discriminatory practices will be subject to termination.***





## D. COORDINATING DEBRIS REMOVAL OPERATIONS



### RESPOND

- Alert Phase
- Response Timeline
- Preliminary Damage Assessments
- Emergency Push Operations
- Loading and Hauling Operations
- Temporary Debris Management Site Operations
- Compliance
- Prompt Damage Resolution
- Post Event Evaluations
- Sustainability

#### *Alert Phase*

If a potential disaster can be predicted, DRC will activate the following alert phases:

- 🌐 72 hours before impending impact, Evan Fancher will contact Coconut Creek to discuss activation and response
- 🌐 At the discretion of the City, DRC will mobilize personnel within 24 hours prior to disaster impact to arrive at the Emergency Operations Center
- 🌐 DRC will identify and assess the readiness of our network of subcontractors for Emergency Push and Load and Haul Operations
- 🌐 Our team will pre-stage equipment and personnel as needed to respond to the immediate aftermath of the event
- 🌐 DRC will map Emergency Push Collection routes, if these have not been determined in the planning phase

### *Post-Disaster Impact Response Timeline*

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Upon receipt of Notice to Proceed or Task Order, DRC will immediately commence mobilization of equipment, operators, and laborers. **DRC has the capacity to meet, sustain, and manage all facets of disaster response, including responding within 4 hours.** DRC proposes the following time frames for immediate disaster response:

#### Within 24 Hours of Notice to Proceed

- 🌐 Project Manager and support staff are in place and interacting with Coconut Creek's Point of Contact
- 🌐 Staging and certification of equipment is underway
- 🌐 Permitting and mobilization of TDMS sites has begun
- 🌐 Emergency Push activities are well underway, in coordination with utility providers
- 🌐 Initial Damage Assessment is complete
- 🌐 Public Service Announcements are initiated
- 🌐 Logistical Support requirements have been assessed
- 🌐 Initial Safety Meeting takes place
- 🌐 Time and location of daily productivity meetings is established

#### Within 36 Hours of Notice to Proceed

- 🌐 Initial understanding of crew type and quantity has been established with the City's Point of Contact
- 🌐 Roughly 50 percent of required equipment and manpower are in place
- 🌐 At least one TDMS is operational, so that load and haul activities can begin
- 🌐 DRC has initiated discussions with final disposal and recycling/composting providers (if applicable)
- 🌐 Mapping of Collection Zones has been finalized in consultation with the City's Point of Contact
- 🌐 Truck certifying continues
- 🌐 Daily productivity meetings continue between DRC, the City's Point of Contact, and the Monitoring Firm assigned to the project
- 🌐 Daily Safety Meetings continue





#### Within 72 Hours of Notice to Proceed

- 🌐 Full Mobilization is complete
- 🌐 Emergency Push complete (if applicable)
- 🌐 All contractual requirements (bonds, safety plans, dust control, community outreach, etc.) are submitted
- 🌐 Productivity assessments are made based upon existing travel times and TDMS requirements adjusted
- 🌐 Equipment and personnel needs are reassessed
- 🌐 Additional local and equal opportunity vendor outreach has begun and those applicants vetted
- 🌐 Daily productivity meetings continue between DRC, the City's Point of Contact, and the Monitoring Firm assigned to the project
- 🌐 Daily Safety Meetings continue

### *Preliminary Damage Assessments*



Within 24 hours of an incident, DRC and local, state, and federal officials will have completed preliminary damage assessments to indicate the scope of losses and recovery needs. Through the debris assessment, DRC will accomplish the following:

-  Estimate the quantity and mix of debris
-  Estimate damage costs
-  Determine impact on critical facilities
-  Identify impact on residential and commercial areas

### *Emergency Road Clearance/Push Operations*

In an emergency push operation, debris is “pushed” or cleared from the public roadways in an order of priority established by Coconut Creek. DRC’s goal in a push operation is to make roadways and intersections as safe as possible by increasing visibility and minimizing traffic obstructions. Push routes are predetermined with the help of City personnel, who have a clear understanding of the geography of the community.

Push crews consist of four to five personnel with supervision, chainsaws, and equipment capable of moving heavy material, such as skid steers, front end loaders, etc. This phase of work is usually accomplished within one to five days after the event, depending on the scale of the disaster. For safety reasons, debris is collected only during daylight hours.



### *Loading and Hauling Operations*

#### **Certification of Equipment**

DRC will begin the certification of equipment as soon as possible, generally within 12 to 24 hours after a Notice to Proceed is issued. Trucks will be staged at a location where the City’s third-party monitoring firm can measure load capacity and assign unique identification to each piece of loading and hauling equipment.



## Public Relations

In the midst of chaos brought on by a disaster, clear communication about the recovery process helps to restore a sense of safety to communities. Providing the public with guidance regarding the material collection and separation process will also significantly enhance the efficiency of the operation.

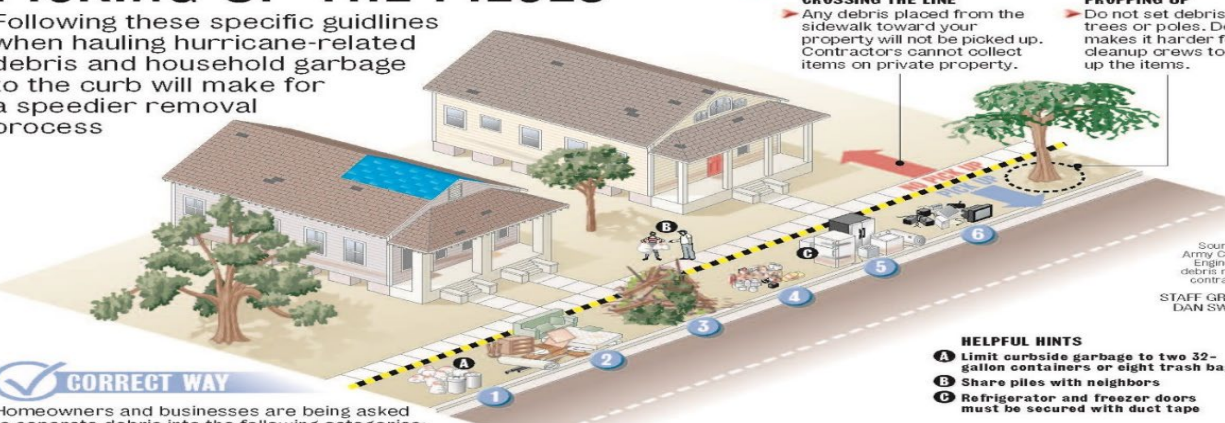
To ensure effective communication with the public about debris collection operations and timelines, DRC will coordinate with the City on creating a communications plan, including disseminating Public Service Announcements (PSAs) and flyers. These PSAs and flyers will be shared on various platforms including City websites, local radio and television news outlets, and social media channels. Please see the example flyer below that defines and illustrates material separation for residents:



St. Charles Parish President Matthew Jewell meets with Louisiana Gov. John Bel Edwards and state delegates to discuss the impact of the tornado in Killona and Montz in 2022.

## PICKING UP THE PIECES

Following these specific guidelines when hauling hurricane-related debris and household garbage to the curb will make for a speedier removal process



### ✓ CORRECT WAY

Homeowners and businesses are being asked to separate debris into the following categories:

**1 HOUSEHOLD GARBAGE**

- ▶ Bagged trash
- ▶ Discarded food
- ▶ Packaging, papers
- ▶ All garbage should be placed curbside the night before the scheduled weekly pickup.

**2 CONSTRUCTION DEBRIS**

- ▶ Building materials
- ▶ Drywall
- ▶ Lumber
- ▶ Carpet
- ▶ Furniture
- ▶ Mattresses
- ▶ Plumbing

**3 VEGETATION DEBRIS**

- ▶ Tree branches
- ▶ Leaves
- ▶ Logs

**4 HOUSEHOLD HAZARDOUS WASTE**

- ▶ Oils
- ▶ Batteries
- ▶ Pesticides
- ▶ Paints
- ▶ Cleaning supplies
- ▶ Compressed gas

**5 'WHITE' GOODS**

- ▶ Refrigerators
- ▶ Washers, dryers
- ▶ Freezers
- ▶ Air conditioners
- ▶ Stoves
- ▶ Water heaters
- ▶ Dishwashers

**6 ELECTRONICS**

- ▶ Televisions
- ▶ Computers
- ▶ Radios
- ▶ Stereos
- ▶ DVD players
- ▶ Telephones

### ✗ WRONG WAY

**CROSSING THE LINE**

▶ Any debris placed from the sidewalk toward your property will not be picked up. Contractors cannot collect items on private property.

**PROPPING UP**

▶ Do not set debris against trees or poles. Doing so makes it harder for cleanup crews to scoop up the items.

**HELPFUL HINTS**

- A** Limit curbside garbage to two 32-gallon containers or eight trash bags
- B** Share piles with neighbors
- C** Refrigerator and freezer doors must be secured with duct tape

Sources: Army Corps of Engineers, debris removal contractors  
STAFF GRAPHIC BY DAN SWENSON

## Multiple Scheduled Passes

In order to allow citizens to return to their properties and bring debris to the right-of-way as recovery progresses, DRC adheres to FEMA's guideline of three scheduled collections or passes. In rare cases, particularly following major flooding, additional collections may be warranted.

## Field Operations

Within 24 to 48 hours of a Notice to Proceed (or a reasonable amount of time agreed upon by the City), DRC will commence debris removal operations with multiple Debris Removal Crews. Debris Removal Crews will generally consist of three to five hauling vehicles of 30 to 150 cubic yard capacity with operators, one front end loader with operator, one foreman, and three laborers/flagmen (when required by traffic conditions). In other instances where conditions allow, self-loading equipment of similar capacity will be utilized to maximize efficiency.

All debris removal operators will be given area maps designating assignment/authorized areas or zones of operation as well as transport routes designated and/or approved by the City. Field supervisors shall ensure that all debris removal operators are licensed and certified to operate the required equipment. As crews complete zones, the areas will be jointly surveyed by DRC and Coconut Creek and closed out.

### Public and Private Property Debris Removal

DRC's Debris Removal Crews will remove all eligible debris from the right-of-way and haul it to a designated Temporary Debris Management Site and/or directly to a final disposal site. At the request of Coconut Creek, DRC will also demolish structures and/or remove debris from public easements, improved public property, and public properties other than rights-of-way.

Eligible debris is that which has been generated directly by the event or as a result of the event. For debris on private property to be eligible, Private Property Debris Removal must be authorized.



This illustration depicts a typical post-disaster scenario that involves construction and demolition debris (C&D). In this case, the public has been advised through PSAs and a flyer such as the above to place disaster generated debris in the right-of-way (ROW) in separate piles organized by debris type for separate collections.

FEMA may extend public assistance to include private property debris removal when it poses a threat to the public. Under the request and direction of Coconut Creek or its representative, DRC will initiate and manage a Right of Entry (ROE) program to remove debris on private property and/or demolish private structures that are a public safety hazard. The property owner must grant access prior to any work, unless there is an immediate threat to the lives, health, and safety of the City's residents.

### Vegetative Debris



Vegetative debris is defined as tree branches, leaves, logs, timber, and stumps.

DRC's crews can collect vegetative debris using a wide spectrum of equipment. To increase efficiency, DRC will often combine the removal of hazardous trees, including "leaners" (leaning trees) and "hangers" (hanging limbs), with the collection of other vegetative debris.

Once collected, vegetative debris will be transported to a Temporary Debris Management Site for processing. There are two main ways of reducing vegetative debris to conserve valuable landfill space:

- Reduction by **grinding** creates mulch, a valuable resource which can be used in landscaping, by farms as compost, or

distributed to households for use in gardens; or it can be burned as a fuel source

- Reduction by **burning** provides for the most cost-effective processing, in areas where burning is an option



### Hazardous Tree and Limb Removal



A tree is considered hazardous if its condition was caused by the disaster and it poses a risk to public health and safety. If possible, leaner and hanger removal will be performed in advance of load and haul activity so that these trees and limbs can be collected simultaneously with ROW debris. Crews may include climbers with chainsaws, as well as bucket trucks, automated saw trucks, and excavators.

FEMA uses the following criteria to define whether a leaner or hanger is hazardous. These criteria will be used by Coconut Creek's independent monitoring firm to determine the eligibility of each tree to be removed:

- 🌐 The tree trunk must be six inches in diameter or greater when measured at chest height
- 🌐 More than 50% of the crown is damaged or destroyed
- 🌐 The trunk is split or branches broken, exposing the heartwood
- 🌐 The tree has fallen or been uprooted within a public use area
- 🌐 The trunk is leaning at an angle greater than 30 degrees
- 🌐 Hanging limbs must be at least 2 inches in diameter and pose a threat of falling into an improved public area or right-of-way

### Removal of Hazardous Stumps

Stump removal usually takes place late in the debris removal process. The City's monitor will generally determine the eligibility of stumps for removal. A stump may be determined to be hazardous and eligible for Public Assistance grant funding as a per-unit cost for stump removal if it meets all the following criteria:

- 🌐 50% or more of the root ball is exposed (if less than 50% of the root ball is exposed, it may be flush cut)
- 🌐 The stump's diameter is greater than 24 inches, as measured 24 inches above the ground
- 🌐 The stump is located on improved public property or a public right-of-way
- 🌐 The stump poses an immediate threat to life, public health and safety



Crews will use excavators to extract larger stumps, then load them onto flatbed trailers for transport to the TDMS or final disposal facility, where they will be ground into mulch. Most often, large stumps must be split prior to grinding, whereas smaller stumps can be ground directly. After removing larger stumps, DRC will fill the hole to ground level.

- DRC removed more than **6,200,000 cubic yards of vegetative debris** across Florida, Georgia, South Carolina, and Virginia in response to Hurricane Helene in 2024. This included **125,000 hazardous trees**.
- Following Hurricane Ida in 2021, DRC collected and disposed of **approximately 13,000,000 cubic yards** of vegetative debris.
- While working on the recovery in Florida Department of Transportation Regions 2 and 3 after Hurricane Michael, DRC collected more than **2,660,000 cubic yards** of vegetative debris, including **17,169 hazardous trees**.
- During the same storm in Jackson County, Florida, DRC collected more than **2,445,000 cubic yards** of vegetative debris, including **32,290 hazardous trees**.
- While working on the recovery in Puerto Rico after the effects of Hurricane Maria, DRC collected **96,835 hazardous trees** from the island as a part of a **\$78 million contract**.

- For the City of Fort Lauderdale in response to Hurricane Irma in 2017, DRC removed more than **12,500 hazardous stumps and trees**.
- In response to Ice Storm Pax in 2014, The South Carolina Department of Transportation contracted DRC to cut, remove and transport vegetative debris in eight counties, totaling more than **12,000 miles of roadway clearing** and the trimming of more than **225,000 trees**.

### Construction and Demolition (C&D) Debris

Construction and Demolition (C&D) Debris consists of building materials, drywall, lumber, carpet, furniture, mattresses, and plumbing. C&D Debris is produced most often by floods, tidal surge, and earthquakes.

When collecting C&D Debris, DRC carefully considers local and state restrictions on landfill material acceptance. Using a TDMS provides an opportunity for reduction by material separation and compaction. Additionally, some building materials may be salvageable for reuse, if local facilities are in place. Transportation directly to the final disposal site does not allow for reduction; however, in some cases it may be more efficient.



A wide variety of equipment can be used to collect C&D Debris, including self-loaders.

- Following Hurricane Ida in 2021, DRC collected and disposed of over **4,500,000 cubic yards** of C&D debris.
- In the States of North Carolina and Florida during Hurricanes Michael and Florence—which occurred simultaneously—DRC removed approximately **635,000 cubic yards of C&D**.
- DRC's response to severe flooding in the City-Parish of East Baton Rouge, Louisiana, in 2016 required the use of more than 300 hauling vehicles in the collection, processing, and/or recycling of over **1.2 million cubic yards of C&D debris**.

### White Goods



“White goods” are appliances, including refrigerators, washers, dryers, freezers, air conditioners, stoves, water heaters, and dishwashers.

DRC will collect white goods separately, often using light duty trucks and trailers with a liftgate. We will then transport them to a designated area at a TDMS or directly to a recycler. Any profits from recycling will be returned to the City unless otherwise stipulated in the contract.

The public will have been informed by DRC's public relations campaign to remove all contents from refrigerators and freezers prior to collection or to duct tape the doors shut to facilitate safety and ease of collection. Refrigerators and freezers collected with contents shall be staged for content removal and disposal. Freon shall be removed by a certified technician under the guidance of EPA regulations.

- In response to Hurricane Ian in 2022, DRC removed and recycled/disposed of **3,628 appliances** in South Florida. This work included the removal of **892 appliances from waterways**.
- After Hurricane Harvey in 2017, DRC removed and recycled/disposed of **4,227 appliances** in the Houston area.
- The Baton Rouge area experienced historic flooding in 2016. DRC removed and recycled/disposed of **more than 10,000 appliances** as part of a **\$45 million contract**.



### Household Hazardous Waste

Household Hazardous Waste (HHW) consists of oils, batteries, pesticides, paint, cleaning supplies, and compressed gas.

HHW is collected separately from other types of debris and securely placed in spill-proof containers for transportation to staging at a TDMS or direct transport to a qualified recycler or disposal facility. When stored at a TDMS, the area is generally protected with lining or berms, or both, depending upon the requirements of the state environmental agency. When materials are recycled, the recycler will often collect the items from the TDMS, pack them appropriately, and transport them to the recycling facility.



- DRC has removed approximately **267,000 pounds of household hazardous waste** for the State of New Mexico in response to the South Fork and Salt Fires in 2024.
- In our response to Hurricane Ian in South Florida in 2022, DRC removed and disposed of **698,889 cubic yards of household hazardous waste**.
- In Pender County, North Carolina, after Hurricane Florence in 2018, DRC collected **28,130 pounds of household hazardous waste** as a part of a **\$10 million contract**.
- DRC removed and disposed of **55,486 cubic yards of household hazardous waste** in the Houston area following Hurricane Harvey in 2017.
- After the severe flooding of the City-Parish of East Baton Rouge, Louisiana in 2016, DRC removed and disposed of **554,880 cubic yards of household hazardous waste**.

### Electronic Waste Collection (E-Waste)



E-Waste debris includes televisions, computers, radios, stereos, DVD players, telephones, etc.

DRC will make one or two separate passes to collect e-waste, depending on the severity of the disaster. General laborers, along with a supervisor, will collect the items using light duty trucks and trailers, then transport them either to a specific area of the TDMS or directly to a recycler.

- DRC removed **8,715 pounds of e-waste** in Boulder County, Colorado following the Marshall Fires.
- After Hurricane Florence, DRC removed **2,786 e-waste units** in Pender County alone; the total number of units DRC collected in response to Hurricane Florence was **3,116**.
- After Hurricane Harvey, DRC removed **9,268 e-waste units** in the Houston area.
- DRC removed **18,908 e-waste units** in response to the 2016 Baton Rouge floods.

### Tires

Following flood events or tidal surge, debris removal crews often find tires in debris piles on the public ROW. Tires create a special problem for landfill operators, as they tend to rise or float and can ultimately damage the landfill cap. Therefore, DRC's debris removal crews will separate tires from other debris. Tires can be easily collected using light duty equipment. Ideally, we will transport them directly to the recycler or shredder. Federal and state regulations often require a waste hauler permit to transport tires.

### Canal/Waterway Debris Removal



Canal debris removal is most often performed under the oversight of state environmental regulators, especially in environmentally sensitive areas. Environmental factors always take priority when developing an operations plan. Debris removal may be land-based or water-based. Collection methods vary widely due to physical dynamics, environmental considerations, regulations, and scope of work.

Targets can be identified by side-scan sonar or below surface observation. Target removal may span from the water bottom to surface debris, or it may be limited to designated depths.

When appropriate, debris can be collected with grapples mounted on barges of varying sizes or even small boats. Land-based operations consist of removal of targets with long reach excavators equipped with a spoils or dredge bucket.

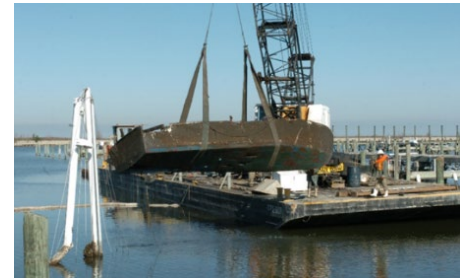
Temporary Offloading Sites can be used to stage debris prior to transport to a TDMS for processing or to final disposal. When abundant access points exist, loading can occur directly into trucks for transport to processing or disposal.

- DRC is currently contracted by the City of Houston for a multi-phase waterway debris removal project and has removed **1.5 million cubic yards** of debris from Houston waterways to date.
- In response to Hurricane Ida in 2021, DRC collected and disposed of over **428,000 cubic yards** of debris from canals and waterways across 5 jurisdictions.

### Vehicle and Vessel Removal

DRC has extensive experience performing large scale vehicle and vessel removal and recovery projects. A single project for the State of Louisiana following Hurricanes Katrina and Rita involved the recovery and management of thousands of vehicles and vessels.

Operating procedures for vehicle and vessel removal projects vary from state to state due to legal requirements. The scope of work is always developed in consultation with the jurisdiction.



To begin a vehicle and/or vessel removal project, DRC will activate one or more aggregation sites for storage, processing, recordation, and access. Arranging the vehicles in a grid pattern allows for easiest access.

For a land-based recovery, DRC will tag and record vehicles and vessels prior to removal. For a water-based recovery, we will locate and record the vessels prior to removal.

At the aggregation site(s), DRC or a properly trained and licensed subcontractor will remove fluids from the vehicles and vessels. DRC will send an initial notification to the vehicle's owner, as determined by VIN information gathered in the field using the State Police



database, according to local and state regulations. Additional notifications may be sent using certified mail, if required by law. DRC will also allow private insurance companies to access the vehicles for viewing.

Salvaged vessels and vehicles may be retrieved by either owners or insurance companies. Those that are not retrieved after ample notification will be crushed and recycled. Any proceeds from recycling will be returned to the City unless otherwise stipulated in the contract.

- During our ongoing response to the South Fork and Salt Fires, **DRC has removed 105 burned vehicles** on behalf of the State of New Mexico.
- DRC's recent experience in the removal of sunken vessels includes the Louisiana Parishes of Jefferson, Terrebonne, and East Baton Rouge. In the City-Parish of East Baton Rouge, our annual channel clearing project for 2022 totaled **\$11,029,963**.
- DRC **removed 80 burned vehicles** following the Marshall Fires in Boulder County, Colorado.
- After Hurricane Ike struck Texas in 2009, DRC removed sunken vessels and debris from four major bays and waterways in the affected area. We used side scan sonar to identify targets in advance and in combination with a well-designed implementation plan. **DRC removed a total of 2,100,000 cubic yards of vessels and debris**, and the complete marine operation was concluded in **just over 30 days**.





### Sand Screening, Soil Recovery, and Beach Restoration



DRC's innovative methods for the handling and screening of sand have allowed many jurisdictions to bring back their beaches, better—even after powerful storm surges from record-breaking events including Hurricanes Helene, Milton, Ida, Florence, Irma, and Ike.

After disaster strikes, many jurisdictions are faced with large quantities of sand that have washed up on the roadways, as well as on public and private property. DRC will collect the sand and move it to a nearby Temporary Debris Management Site for processing. Sand that remains on the beach often contains large quantities of debris. We will process this sand directly on the beach before restoring the sand removed and processed from other areas.

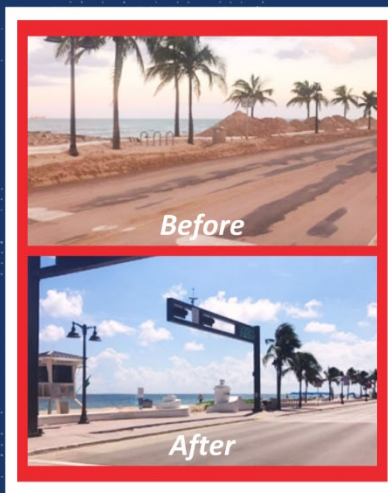
DRC uses a variety of equipment in sand and soil processing, including the following:

- 🌐 **Skid steers and front-end loaders** to recover displaced material from adjacent properties
- 🌐 **Beach rakes** to remove hidden and surface debris from beachfronts
- 🌐 **Shaker screens and trammels** to screen sand and soils



DRC's teams are able to process 100 to 200 cubic yards of sand per hour. After screening, the clean material is returned to its original location. Beach contours and dunes can then be re-created. The debris that has been removed will be taken to a TDMS for reduction and haul-out to final disposal.

### Hurricane Irma Beach Clean-Up and Restoration



➤ In Jefferson Parish, Louisiana, after Hurricane Ida in 2021, DRC recovered, screened, and restored **92,432 cubic yards of sand**. Additionally, DRC segregated and disposed of **36,500 cubic yards of silt and soil**.

➤ For the City of Fort Lauderdale following Hurricane Irma in 2017, DRC recovered more than **57,500 cubic yards** of sand from roadways, sidewalks, and parking lots. We then screened the sand and restored the beauty of these Florida beaches.

➤ In response to Hurricane Florence in 2018, DRC removed and screened **38,336 cubic yards of sand** to restore beaches in North Carolina.

*“DRC’s Project Manager arrived in Wilmington the day before the event, so he was in place to immediately assess damage and start the process to order the manpower and equipment needed to start the cleanup effort. He was here before a notice to proceed was sent.”*

— David Bundick, Superintendent of Solid Waste, City of Wilmington

### Expertise in the Removal of Dead Animals

Improper disposal of animal carcasses can contaminate drinking water sources or spread disease. It is DRC’s policy to handle and dispose of animal remains with care and in accordance with all state and local regulations.

All carcasses should be disposed of as soon as possible. There are several approved methods for the disposal of animal carcasses:

- 🌐 **Incineration** at a secure and pre-approved site.
  - 🌐 **Deposition** in a contained landfill approved for remains disposal.
  - 🌐 **Composting**, with approval, is a sanitary and practical method of carcass disposal.
- 
- DRC led the Red Tide Fish Kill cleanup project in Pinellas County in 2018, collecting over **1,800 tons of dead fish** in a three-month span while also cleaning and maintaining **45 miles of coastline**. The **total contract amount was \$6,895,562**.
  - After the severe flooding in the Baton Rouge area in 2016, DRC removed and disposed of dead animals as needed as part of a **\$45,000,000 contract** with the City.
  - For the City of Galveston following Hurricane Ike in 2008, DRC removed and disposed of dead animals as needed as part of a **\$38,007,492 contract** with the City.

### Protection of Archaeological Sites and Human Remains

If in the process of debris removal DRC discovers evidence of a possible archaeological site, we will immediately cease work and contact FEMA. A qualified monitor may be required. If human remains are found, DRC will contact local authorities.

### *Temporary Debris Management Site Operations*

#### Permitting and Site Mobilization

Within 24 hours of notice to proceed, DRC will begin mobilization to pre-established TDMS locations. DRC will determine the number of TDMS sites based on estimated volumes, travel times, traffic patterns, and materials to be processed. Once operational, a TDMS should facilitate a minimum of five loads per truck per day.

If applicable, DRC will promptly execute Land Use Agreements with any private landowners. For any sites not already permitted, Kristy Fuentes, DRC's Vice President of Administration and Compliance, will submit a permitting request.



Prior to use, DRC will perform an environmental audit of each site. This audit will involve documenting the site using historical records and data; taking photos and video, possibly using drones; and taking soil samples. Depending on state regulations, other steps may be required, such as creating a Stormwater Pollution Prevention Plan (SWPPP), perimeter silt fencing, or air monitoring.

#### Site Setup and Maintenance

**Access and traffic flow** –DRC will establish separate points of ingress and egress to improve traffic flow and operational efficiency. Truck routes will be mapped to avoid driving through residential areas.

**Traffic Control** - Traffic control personnel, with appropriate traffic control safety equipment, will be stationed at the ingress observation tower to maintain vehicular traffic control. Additional traffic control personnel can be stationed throughout the site, as needed, to enforce proper traffic flow.

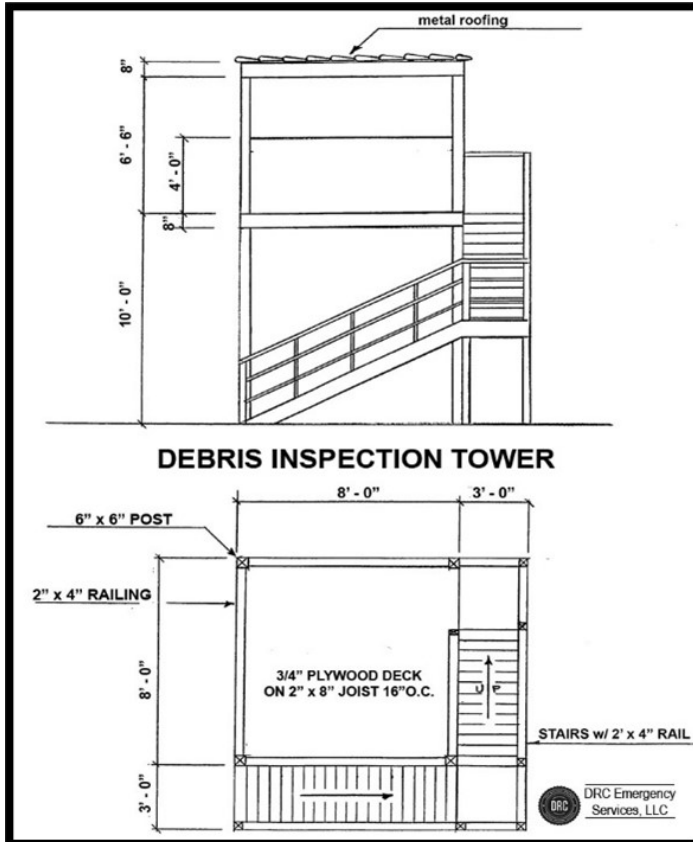
**Inspection Towers** – DRC will construct inspection towers to facilitate observation and measurement of debris hauled for storage at debris staging sites. If volume warrants it, each Temporary Debris Management Site will contain two inspection towers: one tower at the point of ingress for use by the monitoring firm, and one tower at the point of egress to ensure all debris hauling trucks are in fact empty upon leaving the site. A single tower may be utilized if ingress and egress points are the same. Sometimes we will use all-terrain man lifts instead of constructed towers.

**Maintenance and Grading** – DRC will perform maintenance and grading of the debris management site throughout the operating day. Access roads will be constantly maintained, and dust control managed by use of a water truck. Access roads will be swept as often as necessary.

#### Typical On-Site Equipment, Supplies, and Manpower Needs

- Signage
- Equipment Operators
- Security Personnel
- Front-End Loader with Thumb
- Grinder – Horizontal or Tub
- Air Curtain or Above Ground Incinerator (if required)
- Inspection Tower(s)
- Site Manager
- Traffic Control Devices
- Bulldozer
- Excavator
- Sweeper
- Water Truck
- Perimeter Fencing (if required)





## Debris Storage Area

Debris is segregated into five main areas:

**Vegetative debris** – Vegetative debris will be cleaned of C&D debris to the extent possible to facilitate compliance with requirements for reduction of vegetative debris and processing of C&D.

**Construction and Demolition (C&D) Debris** – C&D debris will be stored separately within an area that will facilitate material separation, compaction or grinding.

**Recyclables/Salvage** – Recyclable/salvageable materials will be stockpiled in accordance with the site plan.

**White goods** – White goods will be stockpiled in a contained area in accordance with the site plan, unless they are being transported directly to the recycler.

**Household Hazardous Waste (HHW)** – HHW will be segregated and stored in an approved containment area protected by lining and/or berms.





### Debris Reduction Methods

**Grinding and/or Chipping Operations** – Grinding or chipping can achieve a 4 to 1 reduction of vegetative debris or greater. The resulting product can be burned for use as fuel or reused as mulch or compost. Grinding or chipping is less often used as a reduction method for C&D material due to its impact on equipment.

**Burning** – Most common in rural settings, burning is the most efficient reduction method for vegetative debris, as a 95% reduction can be achieved. However, environmental impact and safety must be considered. Air curtain incineration and trench burning mitigate the release of smoke and ash into the air and surrounding areas.

**Compaction** – Compaction is the best reduction method for construction and demolition debris. When combined with recycling, a 2 to 1 reduction ratio can be achieved.



### Final Debris Disposal

For most projects, DRC will work with the City to determine final disposal location(s) for processed debris during the planning phase. Per Subtitle D, lined sites are generally selected. However, in some cases, permitted construction and demolition sites are used, when regulations allow.

### Recycling Options

**Vegetative Debris** – After reduction by grinding or chipping, vegetative debris can serve a multitude of useful purposes. It can serve as a viable fuel source for manufacturing, etc., or used for agricultural purposes. It can be donated to residents for use in flower beds and gardens. It can be used as an alternative daily cover in landfills, when allowed. It can also be used as a roadbed for temporary roads, and it can be thinly spread across acreage to produce dirt.

**Aggregates** – Concrete, brick, and similar materials can be crushed and used as fill material, road base, etc.

**Construction and Demolition Debris** – Wood, metals, plastics, and sometimes gypsum can be pulled from the waste stream and recycled, if sufficient quantities exist and recycling facilities are available and accessible.

**White Goods** – White goods are easy to recycle due to abundant processors.

**Electronic Waste (E-Waste)** – While electronic waste items are quite abundant, particularly following a flood or tidal surge, recyclers of these items have become more difficult to find. Some of the components found in televisions, computer monitors, copy machines, etc. contain heavy metals, making disposal a poor option. Shipping to foreign markets is sometimes the best option.

## SUSTAINABILITY

DRC is committed to the protection and restoration of communities and ecosystems affected by disasters. Although many of the events we respond to are caused by the forces of nature, these events often result in widespread environmental impacts. Moreover, the mitigation of these disasters, including the transportation and processing of large volumes of waste material, can have negative environmental impacts if not pursued with the caution and sensitivity that define DRC's work.

The removal of debris and waste materials, the restoration of damaged and compromised natural and constructed habitats, and in some cases the reconstruction of damaged coastal, marine, and wetland environments are the core missions in a DRC disaster response. Furthermore, DRC is committed to ensuring that our work and its byproducts have minimal to no environmental impact. Finally, DRC has embarked on a recycling program to ensure the most advantageous disposal of all the materials that we remove.

### *Protecting Wildlife in Environmentally Sensitive Areas*

DRC has a long history of successfully protecting wildlife and ecology in environmentally sensitive areas.

- 🌐 In 2023, DRC removed sargassum from Sarasota beaches while coordinating with turtle surveyors and the Florida Department of Environmental Protection to implement proper procedures and ensure the protection of turtle nests.
- 🌐 In 2021, DRC implemented measures to protect the local manatee population while performing marine debris removal, submerged vehicles removal, and the removal, screening, and placement of sand in Jefferson Parish, Louisiana. During this project, DRC mobilized 138 trucks on a single day.
- 🌐 In 2008, DRC was activated in 23 Texas jurisdictions in the response to Hurricane Ike. Before commencing our debris removal operation in the ecologically sensitive coastal areas of Galveston Island, DRC staff received specialized training on how to protect the Kemp's Ridley Sea Turtle.

### **Pinellas County Red Tide**

In 2018, DRC was activated in Pinellas County, Florida to remove and dispose of dead fish resulting from a one-million-acre red tide bloom in the Gulf of Mexico. A red tide bloom is caused by algae that produce toxins that kill aquatic life, make the surrounding air difficult to breathe, and often turn the water red. **DRC efficiently removed over 3.6 million pounds of dead fish in a three-month span**, using a variety of equipment. Shrimp boats were used to scoop up the dead fish offshore before they hit the beaches and inland waterways. For the fish that made it to shore, as well as into the canals, we implemented skimmer boats and beach rakes. DRC successfully cleaned and maintained **45 miles of coastline**, keeping the beaches suitable for visitors. With the assistance of the United States Coast Guard, we were able to monitor the red tide plume's movement by helicopter, coordinating with the Florida Wildlife Commission as to the migration and effect of the algae. DRC and our partners on this project were awarded the **2018 Environmental Project of the Year** by the West Coast Branch of the American Public Works Association.



### BP Deepwater Horizon Oil Spill



DRC successfully performed in several contracts directly related to the oil spill in the Gulf of Mexico which flowed for three months in 2010. DRC conceived, executed, supervised, and funded a **150-mile Gulf of Mexico shoreline protection system** in response to the oil spill. We relied on our depth of knowledge of debris handling in ecologically sensitive environments to guide the placement, management, and removal of oil containment boom. **DRC staff had a personal interest in protecting the Gulf Coast as they were among the affected residents.**

During this time, DRC was successfully classified as an Oil Spill Removal Organization (OSRO) by the United States Coast Guard. The company met several classifications which were listed on the OSRO Classification Matrix. Participation in this program allowed DRC to provide professionally recognized services to Escambia County, Florida as well as Plaquemines Parish, Terrebonne Parish, and Lafitte Parish, Louisiana.

DRC was tasked with designing coastal protective systems and unique collection programs along more than one hundred miles of estuaries in southwest Louisiana. The programs involved intensive employee training relative to the identification and protection of wildlife nesting and reproduction areas. DRC also played a role in setting up wildlife recovery and cleaning stations in Plaquemines Parish, Louisiana, where employees volunteered to help conduct rehabilitation and release programs.

### Recycling

DRC has a wealth of experience performing landfill avoidance projects.

- Following Hurricane Ian in 2022, DRC was activated in 19 jurisdictions, managed 21 TDMS sites, and removed and disposed of over 4.9 million cubic yards of debris in Sarasota County, Florida, and surrounding municipalities. DRC recycled 100% of the 3.3 million cubic yards of vegetative debris collected.
- In our response to Hurricane Ike in Houston in 2008, DRC recycled 100% of the more than five million cubic yards of vegetative debris we collected through a joint program with Republic Services. The material was used as alternative daily cover in landfills; as roadbed for temporary roads; as compost; and was given to citizens for use in landscaping. The same year in Galveston, DRC separated materials such as reusable wood, glass, metals, and drywall to achieve a high percentage of material reuse.
- DRC is pleased to have a formal partnership with Agromin, California's largest organics recycler. Agromin was voted Composter of the Year by the US Composting Council. All of the vegetative debris collected by DRC from California clients





is composted and 100% recycled by Agromin. These materials are turned into rich soil to nourish agricultural land as well as for use by residents, municipalities, and landscapers throughout the state.

### *Insurance*

DRC is one of the few companies in our industry to carry environmental insurance. While our operating procedures strictly adhere to environmental guidelines, the operation of TDMS sites within a jurisdiction presents an element of potential exposure. The insurance held by DRC places an extra level of protection for the City that goes beyond the protection already provided through sound operating practices. Additionally, all of DRC's key personnel maintain a current 40-hour Hazardous Waste Operations and Emergency Response (HAZWOPER) certificate.





Prepare

Respond

Recover

## RECOVER



- Demolition
- Man Camp Services
- Post Disaster Temporary Housing
- Marine Services

Once the initial response phase is over, full recovery from a major disaster can still be a big job. Affected communities may require many additional services to be restored to pre-event wholeness.

Under the joint ownership of the Sullivan Brothers Family of Companies, DRC Emergency Services, SLS, Forgen, and Callan Marine comprise a core of companies that excel at providing a turnkey approach to total disaster management. We stand alone in the industry as the only company that can provide the full range of disaster response and recovery services.





DRC's sister Company, SLS, is a prominent provider of post-disaster temporary housing. From turnkey temporary trailer facilities to massive man camps designed to house and feed thousands, SLS has designed and performed housing solutions for a wide range of post disaster applications.

SLS pioneered the current FEMA Sheltering and Temporary Essential Power (STEP) program during the aftermath of Hurricane Sandy in New York. The Program in New York was called "Rapid Repair," and a similar program in Baton Rouge was called "Shelter at Home." These programs are designed to perform essential elements of restoring damaged single-family residences and return homeowners back into their homes quickly. Rapidly returning displaced families to their homes provides a sense of community and normalcy to the affected residents. Additionally, the cost of the typical STEP program is approximately 20% of the cost of placing a displaced family into a trailer or similar structure.

SLS is composed of four major divisions: RESPONSE, HEALTH, FEDERAL SERVICES, and HOUSING. Each division is distinct in focus, scope and services provided, but seamlessly utilizes a pool of leadership, talent, resources and financial capabilities.

We perform a multitude of large-scale assignments for federal, state, regional, county and municipal entities — **with a keen focus on the comprehensive rehabilitation, reconstruction and recovery of communities impacted by emergencies and disasters.** Additionally, our team provides infrastructure, facility construction and rehabilitation services; remote workforce compounds and basecamp facilities; turnkey health solutions; and intermodal, industrial and marine facility construction.







**At Forgen, we leave the planet better than we found it.** Our integrated geotechnical and civil construction and environmental remediation services restore and strengthen our natural surroundings to protect people, communities, and the environment for generations to come. We have successfully delivered large, multi-disciplinary projects for public and private sector clients across North America for more than a decade, safely tackling complex challenges across a variety of industries.

Forgen's core service lines include Geotechnical and Civil Construction, Disaster Mitigation and Recovery, Flood Control and Ecosystem Restoration, and Environmental Remediation.

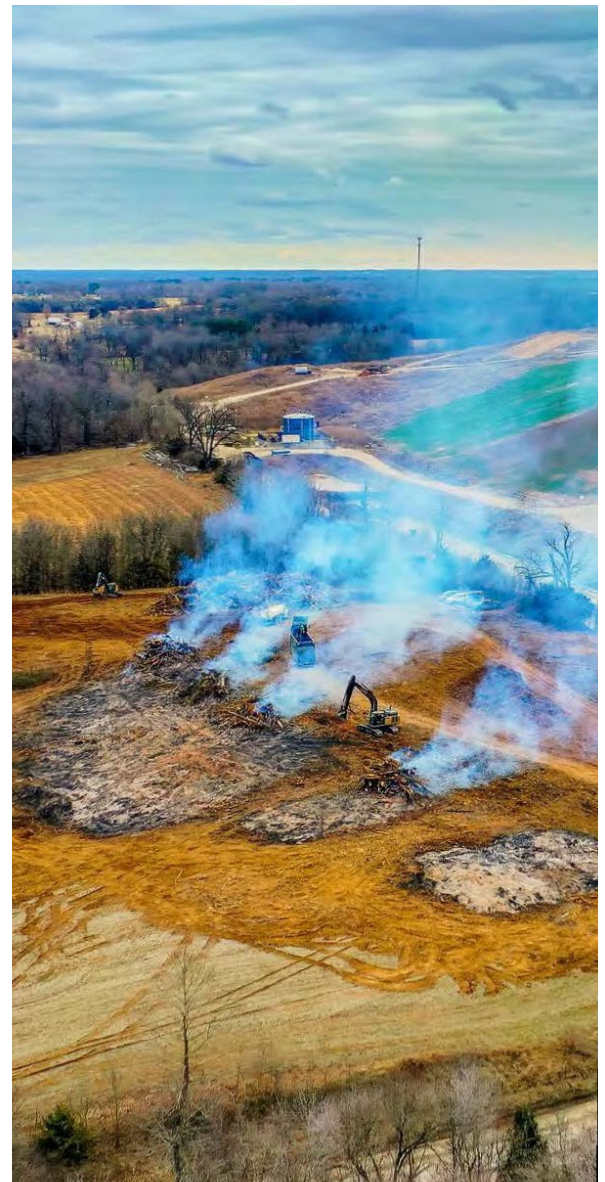
### Forgen-DRC Joint Venture

Forgen and DRC formed a joint venture to strengthen our ability to support emergency response efforts for wildfire and hurricane disasters nationwide. The joint venture combines Forgen's wildfire response and debris removal experience in the western US with DRC's emergency response and vehicle and tree removal expertise supporting hurricane disaster management and recovery efforts on the Gulf Coast. Forgen and DRC are part of a multi-billion-dollar Sullivan Family of Companies with more than \$2.2B in USACE design-build experience in the past five years.

After the Southern Branch wildfires in California in 2020, Forgen and DRC worked in tandem to remove debris from over 600 properties. We removed 40,000 tons of ash and debris and 16,000 tons of potentially impacted soil. We also removed and recycled 32,000 tons of concrete, 4,400 tons of metal, and 11,800 hazardous trees.

Together, Forgen and DRC cleared 168 properties after the 2021-2022 Marshall Fire in Boulder County, Colorado. We removed 40,590 tons of concrete; 41,333 tons of ash, soil, and debris; 805 tons of metal; and 880 tons of vegetative debris.

Following the Maui fires in 2023, Forgen and DRC teamed with Native Hawaiian organization Dawson Solutions to provide disaster relief execution and management for the United States Army Corps of Engineers. We completed nearly 1,600 property assessments in 90 days, working 7 days a week. The data collected was used to determine the level of effort required to clean up each property in the next phase.





DRC's sister Company, Callan Marine, is a highly specialized construction firm capable of providing design, engineering, management and construction services, such as the following:

- Marine debris management and removal
- Offshore and inland dredging
- Shoreline protection
- Beach re-nourishment
- Port/Dock facility construction
- Wetlands construction
- Marine protection mitigation and improvements

For over ten years, Callan Marine has been serving public and private clients by providing crucial dredging services and executing new maritime construction and expansion projects. We restore berthing depths for ship docks and navigation channels, facilitating transportation in our nation's waterways.



With a mission of safety, quality, and integrity, Callan Marine can customize a response solution for you.

As the leading marine construction service provider on the Gulf Coast, Callan Marine has dredged thousands of miles of waterways in the region to keep our customers productive.





## E. LENGTH OF SERVICES

The length of services will be determined by the severity of the disaster and the City's needs, in consultation with City personnel. DRC is committed to running an efficient operation for the City of Coconut Creek, and we will remain in the city as long as our services are needed.

### Temporary Debris Management Site Closeout



Once operations are complete, DRC will restore all Temporary Debris Management Sites. The scope of restoration is determined by post-use site conditions, terms of the land lease, and/or the City's directive and mutual understanding when public property is used. Restoration will include final removal of all debris and other managed components as well as all structures and temporary features. Additionally, DRC will perform grading and leveling, removal of temporary roads and fencing, and grassing or seeding as necessary to restore the site to documented pre-use condition. In most cases, both the property owner and the state environmental agency must inspect, release, and approve the final closure of a site.

DRC will use drone footage and still photography to illustrate the current condition of the site as it compares to the baseline or pre-use documentation. We will also conduct environmental sampling that mirrors pre-use sampling. For example, random soil samples, surface samples, and, if necessary, water samples, may be taken and sealed in containers for comparison with pre-use samples. Independent third-party engineers and testing labs may be used. Post-use samples and pre-use samples may be tested in an independent lab to determine the presence of contaminants.

***"This debris removal project has been a resounding success, and the GLO appreciates the many hours of hard work put in by the DRC team."***

— Benjamin K. Au Architect, Director of Construction Services GLO, Texas

## F. QUALITY CONTROL PLAN

The purpose of the Quality Control Plan is to promote **efficient and safe operations** in the provision of **quality services**. DRC's approach to quality control consists of a series of tasks and processes tailored to suit the challenging circumstances facing Coconut Creek in the wake of a disaster event. DRC is committed to excellence regardless of the size of the recovery effort. A copy of the Quality Control Plan is available for review upon request.

Our mission is to provide the most **dependable, honest, and customer-centric** services in the industry by building lasting relationships with the clients we serve.

We are among the leading disaster management companies in the United States, specializing in providing emergency preparation, disaster response, and recovery from major catastrophes. Our experience covers all facets of a project, including the FEMA reimbursement process.

**At DRC we're always *striking back* against disaster.**

### *Prompt Damage Resolution*

- DRC maintains a damage hotline (888-721-4DRC) for all projects. A complaint manager is assigned to the project and is responsible for tracking all damage and repairs.
- DRC will investigate all damage complaints within 24 hours and will propose a resolution to the damaged party within 48 hours.

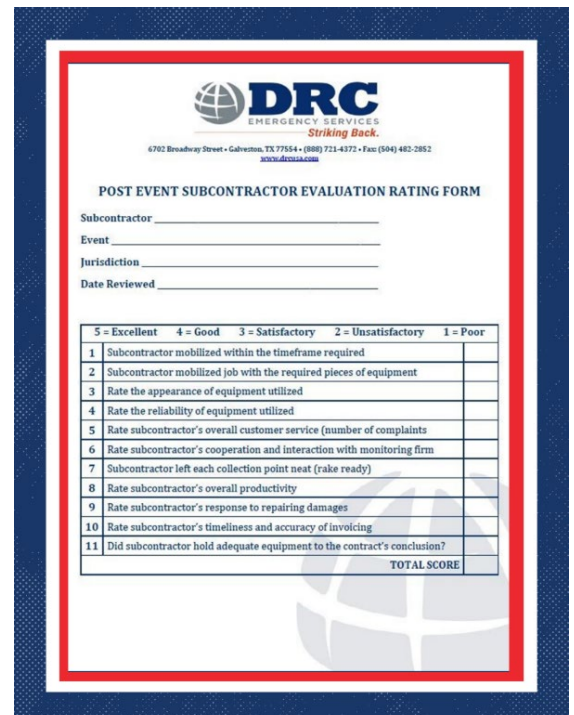
### *Post Event Evaluations*

#### Hot Wash Meetings

DRC holds a Hot Wash with each jurisdiction post event. A Hot Wash is an after-action evaluation that occurs between DRC and the client. This post activation meeting serves as a forum for the client to discuss the project as a whole, the processes that were implemented, and any potential improvements. Additionally, DRC has an internal meeting to discuss development strategies and innovative concepts for future activations.

#### Subcontractor Evaluation

DRC has a large network of subcontractors and maintains long-standing relationships with trained and exclusively committed key subcontractors. Additionally, DRC strongly believes the use of local resources is vitally important to a successful disaster recovery operation. For decades, DRC has been building relationships with subcontractors across the nation. DRC utilizes a 55-point Post Event Subcontractor Evaluation Form to aid in building our reliable network of subcontractors.



**DRC**  
EMERGENCY SERVICES  
*Striking Back.*  
6702 Broadway Street • Galveston, TX 77554 • (888) 721-4372 • Fax: (504) 482-2852  
www.drcusa.com

**POST EVENT SUBCONTRACTOR EVALUATION RATING FORM**

Subcontractor \_\_\_\_\_  
Event \_\_\_\_\_  
Jurisdiction \_\_\_\_\_  
Date Reviewed \_\_\_\_\_

	5 = Excellent	4 = Good	3 = Satisfactory	2 = Unsatisfactory	1 = Poor
1 Subcontractor mobilized within the timeframe required					
2 Subcontractor mobilized job with the required pieces of equipment					
3 Rate the appearance of equipment utilized					
4 Rate the reliability of equipment utilized					
5 Rate subcontractor's overall customer service (number of complaints)					
6 Rate subcontractor's cooperation and interaction with monitoring firm					
7 Subcontractor left each collection point neat (rake ready)					
8 Rate subcontractor's overall productivity					
9 Rate subcontractor's response to repairing damages					
10 Rate subcontractor's timeliness and accuracy of invoicing					
11 Did subcontractor hold adequate equipment to the contract's conclusion?					
<b>TOTAL SCORE</b>					

### *Commitment to Compliance & Ethical Business Conduct*

DRC strives to provide the most dependable, honest, and customer-centric service in the industry by upholding the highest standards of ethical conduct and compliance at all times. To better ensure our continued compliance with all laws, rules, and regulations, DRC's senior management has established a formal code of business conduct, to which all contractors and individuals are expected to adhere.

Kristy Fuentes, DRC's Vice President of Compliance and Administration, oversees the Corporate Compliance Program. Her responsibilities include the following:

- 🌐 Evaluating internal and external compliance issues or concerns relating to DRC's interaction with customers
- 🌐 Ensuring that our management, employees, and customers are in compliance with all applicable rules and regulations
- 🌐 Serving as a valuable line of communication between the company and its customers
- 🌐 Acting as a conduit to the President by monitoring and reporting results of the ethics practices of the company
- 🌐 Providing guidance to the senior management team

Ms. Fuentes is authorized to implement all necessary actions to insure achievement of the objectives of an effective compliance program.



### Application of Core Values

DRC is committed to upholding our core values in all aspects of business and conduct. We expect all personnel to uphold these values in every interaction:

- 🌐 To our **customers** we place highest priority on our response time to a disaster, our effectiveness, and the quality of our service and solutions.
- 🌐 To our fellow **employees** we look out for their welfare, safety and health. We promote an environment that encourages new ideas, enjoyment of work, and equal opportunity for advancement.
- 🌐 To our **suppliers and subcontractors**, we are fair and professional, honoring our commitments to our business partners.

### Compliance Standards and Procedures




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DRC aspires to be the “**first in response**” for natural and man-made disasters by being prepared, responsive, and competent, and by demonstrating ethical business conduct. Headed by a team of caring people, we recognize that how we do our work is as important as what work we do. We will not tolerate any shortcuts when it comes to our ethical values and standards of conduct.

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## **G. RECORD-KEEPING PROCESS**

To avoid duplication, please see the following topics in Section 1 for details on our record-keeping process:






-  G: Communication and In-Field Technology
-  H: Technology Infrastructure for Tracking Operations and Costs
-  M: FEMA Expertise

## **H. PERCENTAGE OF FEMA PAPERWORK REQUIRING CITY INVOLVEMENT**

If the City hires a debris monitoring firm, DRC can provide 100% of the FEMA paperwork with no City involvement. If there is no monitoring firm, we can provide approximately 75% of the paperwork with no City involvement.

## **I. INVOICING PROCEDURE**

DRC's invoicing procedure is as follows:

-  Load tickets are received, logged, and then scanned into DRC's database system. Tickets are then entered and audited for accuracy.
-  An invoice is created, along with the ticket data backup.
-  The reconciliation process then takes place with either the Monitoring Firm or the reconciliation contact with the City.
-  Once the invoice and ticket data have been 100% reconciled, the Monitoring Firm, or the reconciliation contact with the jurisdiction, then recommends the invoice to FEMA for payment.
-  Frequency: invoicing is usually performed on a weekly basis.

## **J. COMPLETION OF RECOVERY WORK**

DRC's work is complete when it has been performed to the satisfaction of the City. For more information, please see topic E above.

## **K. CENTRAL POINT OF OPERATIONS**

Upon contract activation, DRC will establish a central point of operations in Coconut Creek. This center will include temporary office space, sanitary facilities, and all personnel and equipment needed to run an effective, safe and efficient operation.

DRC's toll-free number, (888) 721-4DRC (4372), is answered 24/7 and available to meet the needs of residents.

## **L. PROPOSED DISPOSAL LOCATIONS**

DRC proposes the following list of disposal locations for Coconut Creek. We will submit any and all temporary or final disposal locations to the City for approval, if required.



FACILITY NAME	LOCATION	CITY	COUNTY	STATE	ZIP	WASTE TYPES ACCEPTED
Monarch Hill Landfill	2700 Wiles Road	Pompano Beach	Broward	FL	33073	Asbestos, Non-Friable Asb., C&D Waste, Carpet Mat., Cont. Soil, Indust. Waste, Rubble, Medical Waste, MSW, Non-haz Ash, Sludge, Wood, Appliances, Yard Waste
Coral Springs Transfer Station	12600 Wiles Road	Coral Springs	Broward	FL	33076	C&D Waste, Furniture, MSW, Recyclables, Yard Waste
Broward County Central Transfer Station	5490 Reese Road (State Road 84)	Davie	Broward	FL	33312	C&D Waste, MSW, Yard Waste
Wheelabrator South Broward Inc.	4400 State Road 7, (between I-595 & Griffin Road)	Fort Lauderdale	Broward	FL	33302	Medical Waste, Scrap Metal, MSW, Special Waste, Tires, Yard Waste
Broward County Landfill	7101 SW 205th Avenue, US 27 & Sheridan Streets	Fort Lauderdale	Broward	FL	33332	C&D Waste, MSW, Sludge, Tires, Yard Waste
Envirocycle Material Recovery Facility	849 SW 21st Terrace	Fort Lauderdale	Broward	FL	33312	C&D Waste, Recyclables, Yard Waste
Airport Recycling Specialists, Inc.	3551 SW Second Avenue	Fort Lauderdale	Broward	FL	33315	Recyclables
Broward County North Transfer Station	2780 North Powerline Road	Pompano Beach	Broward	FL	33073	C&D Waste, MSW, Yard Waste
Broward County South Transfer Station	5601 W. Hallandale Beach Boulevard	Hollywood	Broward	FL	33023-5239	Electronics, Yard Waste
Pembroke Park Transfer Station	1899 S.W. 31 Avenue	Hallandale	Broward	FL	33009	C&D Waste, MSW
City of Deerfield Beach Recycling Center	401 SW 4th St	Deerfield Beach	Broward	FL	33441	Recyclables, Truck Tires, Tires
J&A Waste Corporation	1810 SW 42nd Way	Deerfield Beach	Broward	FL	33442	C&D Waste, Furniture, Appliances, Yard Waste
Deerfield Beach Recycling & Transfer Station	1751 SW 43rd Terrace	Deerfield Beach	Broward	FL	33442	C&D Waste, MSW, Tires, Yard Waste
FSR Hauling & Recycling	1440 SW 31st Ave	Pompano Beach	Broward	FL	33069-4833	C&D Waste, Recyclables

Coastal Waste & Recycling - Coastal Four	1840 NW 33rd St	Pompano Beach	Broward	FL	33064	Cont. Soil, Indust. Waste, Rubble, Yard Waste
Coastal Waste & Recycling - Coastal Three	3900 NE 10th Way	Pompano Beach	Broward	FL	33064	Cont. Soil, Indust. Waste, Yard Waste
Cliff Berry, Inc. - Port Everglades	3400 SE 9th Ave.	Fort Lauderdale	Broward	FL	33316	
Panzarella MRF LLC	1601 SW 3rd St	Pompano Beach	Broward	FL	33069	C&D Waste, Scrap Metal, Recyclables, Yard Waste
Reuters Recycling Composting & Transfer Station	20701 Pembroke Road, 5/8 mi East Off Hwy 27 Pem.	Pembroke Pines	Broward	FL	33029	C&D Waste, MSW, Recyclables, Yard Waste
WM Davie Transfer Station	2380 College Avenue	Davie	Broward	FL	33317	C&D Waste, MSW, Recyclables
Sun Recycling Two - Pompano Beach	2281 NW 16th Street	Pompano Beach	Broward	FL	33069	C&D Waste, Shingles, Appliances, Yard Waste
Sun Recycling Seven - Deerfield Beach	1815 Powerline Road	Deerfield Beach	Broward	FL	33442	Land Clearing, Recyclables, Wood, Yard Waste
WestRock Fort Lauderdale Recycling Facility	3021 S.W. 1st Terrace	Fort Lauderdale	Broward	FL	33315	Scrap Paper, Recyclables
Sun Recycling Three - Dania Beach	3251 SW 26th Terrace	Dania Beach	Broward	FL	33312	C&D Waste, Shingles, Appliances, Yard Waste
Sun Recycling Fourteen - Davie	3250 SW 50th Avenue (Fields Road)	Davie	Broward	FL	33314	C&D Waste, Furniture, MSW
Sun Recycling Eleven - Deerfield Beach	1750 SW 43rd Terrace	Deerfield Beach	Broward	FL	33442	Scrap Paper
Cellular Gallery Inc	1781 Banks Rd	Margate		FL	33063	Electronics
Kingston Asset Management Services Inc DBA Computer Recycling Services of Florida	1600 NW 34th Terrace	Lauderhill		FL	33311	Electronics
Reagan Wireless	720 South Powerline Road Building 2 Suite D	Deerfield Beach		FL	33442	Electronics
Urban Mining, PBC	3983 NW 19th Street	Lauderdale Lakes		FL	33311	Electronics

## M. DEMOLITION SERVICES

### *Private Property Debris Removal and Demolition*

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DRC has extensive experience in removing all kinds of debris from private property after every type of disaster. Upon the request of Coconut Creek, DRC will remove debris from private properties as directed. Depending on the severity of the event, and with proper documentation in place, FEMA reimbursement may be available.

The FEMA Private Property Debris Removal Program plays a crucial role in facilitating the cleanup and recovery process for individuals and families affected by natural disasters. Here's a breakdown of key aspects of the program:

**Eligibility Criteria:** The program is designed to assist property owners whose residences or businesses have been damaged or destroyed by a federally declared disaster, providing financial assistance for the removal of debris from their private properties.

**Types of Debris Covered:** Eligible debris includes vegetative debris and construction and demolition materials resulting directly from the disaster event, such as fallen trees, damaged structures, and household belongings.

**Documentation Requirements:** Property owners must submit thorough documentation, including photographs, damage assessments, and estimates for debris removal costs, to support their eligibility for assistance under the program.

**Environmental Considerations:** Debris removal activities must adhere to environmental regulations and guidelines to minimize ecological impact and ensure safe disposal of hazardous materials, such as asbestos or household chemicals.

**Reimbursement Process:** Upon completion of debris removal operations, property owners or their contractors submit documentation of incurred expenses to FEMA for reimbursement, subject to verification and approval.

**Community Outreach and Education:** FEMA conducts outreach and education initiatives to inform property owners about the program, eligibility requirements, and available resources to facilitate their participation and ensure equitable access to assistance.

The FEMA Private Property Debris Removal Program serves as a vital resource for individuals and communities navigating the challenges of post-disaster recovery, offering financial support and logistical assistance to expedite the cleanup process and facilitate the rebuilding of homes and businesses.

### Policy Update

***Pre-approval from FEMA is not required for the Applicant to begin PPDR work (including on privately owned residential and commercial property); however, for the Applicant to receive PA funding, FEMA must determine that the work is eligible. The Applicant must notify FEMA that PPDR is being conducted and the type of property on which the PPDR is being conducted (e.g., privately-owned residential or commercial property) so FEMA can ensure notifications to the necessary FEMA components and federal partners.***

- FEMA Memorandum, dated October 17, 2022

### Experience in Private Property Debris Removal and Demolition

For decades, DRC has provided structural and strategic demolition services on both public and private property in a safe, environmentally responsible manner. DRC's number one priority is to eliminate the immediate threat to public health and safety that damaged and abandoned structures may cause. DRC works closely with federal, state, and local entities to ensure compliance with environmental guidelines.

Demolition is an integral part of any community's recovery from a major disaster, and DRC has a long and wide-ranging history of successfully managing numerous Right-of-Entry Programs in accordance with FEMA guidelines. Since its inception, DRC has performed private property debris removal and demolitions following wildfires in California, Colorado, Hawaii, New Mexico, and Washington State; tornadoes in Alabama and Kentucky (as the ACI contractor for the United States Army Corps of Engineers for Region 3); as well as Hurricanes Katrina, Gustav, Michael, Laura, Ida, and Ian.



DRC has performed 11,782 strategic demolitions for the City of New Orleans to stimulate economic recovery. DRC has also demolished thousands of blighted properties in Washington, Jefferson, and Terrebonne Parishes and the City of Lake Charles, Louisiana following multiple hurricanes. The FEMA demolition, Selective Salvage demolition and Strategic Demolition projects, which have been in effect since 2007, are responsible for the elimination of more than 2,000 blighted properties.

### Procedures for Collecting and Disposing of Demolition Debris

A wide variety of equipment can be used to collect C&D Debris, including self-loaders. When collecting C&D Debris, DRC carefully considers local and state restrictions on landfill material acceptance. Using a TDMS provides an opportunity for reduction by material separation and compaction. Additionally, some building materials may be salvageable for reuse, if local facilities are in place. Transportation directly to the final disposal site does not allow for reduction; however, in some cases it may be more efficient.

- DRC has performed demolitions following multiple events, including the South Fork and Salt Fires, Gray and Oregon Road Wildfire, Marshall Wildfire, Washington BABB Wildfire, and Hurricanes Ida, Ian, Michael, Laura, Gustav, and Katrina.
- In our ongoing response to the South Fork and Salt Fires in New Mexico, DRC has **demolished 748 structures** to date.
- Our response to the Marshall Fire in Boulder County included **the demolition of 569 structures**.
- DRC was contracted by the City of New Orleans to perform strategic demolitions to stimulate economic recovery. DRC performed **11,782 demolitions** under this contract.
- DRC has been contracted by several Louisiana parishes to perform strategic demolitions of houses that were affected by various storms. As part of this work, DRC has demolished 143 structures in Lafourche Parish and 98 in Terrebonne Parish to date.



## N. SUPPLIES AND LOGISTICS



In a post-disaster scenario, access to basic needs such as clean water and electricity is often compromised. DRC will mobilize to procure and distribute items such as water, ice, and sanitary facilities as needed, under the direction of Coconut Creek.

DRC's sister company, SLS, specializes in supplies and logistics for disaster recovery. SLS has a complete management, operations, and logistics team ready at a moment's notice in multiple locations throughout the United States. With expedited response times to any area of the country, the SLS team and services are fully scalable to respond to assignments of any size, nature, and location.

SLS has performed multiple missions that have included bottled water, ice, and/or generator services in response to notable disasters, such as Winter Storm Uri (TX), Hurricane Harvey (TX), Hurricane Ida (LA), Hurricane Ian (FL), Hurricane Michael (FL), and others.

As part of the Sullivan Brothers Family of Companies, DRC and SLS often collaborate on projects. This collaboration expands the scope of services, personnel, equipment, and financial resources available to our clients. One example of DRC's collaboration with SLS includes the provision of emergency supplies and logistics in our response to Hurricane Ida. Together, we provided emergency catering, pallets of water, ice, drinks, potable water, temporary restrooms, laundry trailers, handwashing stations, generators, fuel services, fuel tank with trailer, and office trailers under a \$2 million logistics contract with Jefferson Parish, Louisiana.

## O. COMMUNICATIONS BACKUP PLAN

Real-time communication is used to facilitate the field team's access to project resources and allow reporting by the field teams to program management. Radios/cell phones are used to initiate mobilization, support communication between the off-site and on-site personnel before utilities are established, and provide a means of ongoing communication with the site management team. Cellular technology has been fortified and reinforced over the past decade, and recent events have proven that even if cellular telephone capability is impacted, text messaging is almost always available due to the minimal bandwidth required. Should this technology fail, DRC has satellite radios, which can be deployed in a matter of hours.

## **P. MANAGING MULTIPLE CREWS**

DRC has extensive experience staffing, managing, and executing multiple, large, complex debris management and emergency response projects nationwide. Our approach is grounded in using highly qualified operational management teams to ensure a coordinated, expeditious and effective response to disasters. DRC's management staff is provided with state-of-the-art resource planning and forecasting systems and empowered to reassign resources as needed. DRC's experience managing multiple contracts includes the following:

### **2024 HURRICANE SEASON**

- 🌐 Four hurricanes – Beryl, Francine, Helene, and Milton – struck the Gulf Coast in a very active 2024 season. DRC was activated on 21 contracts for Beryl, 14 for Francine, 23 for Helene, and 18 for Milton. Helene and Milton were both record-breaking major hurricanes which struck Florida less than 2 weeks apart. DRC's hurricane response work in 2024 spanned seven states from Texas to Virginia.
- 🌐 DRC also performed specialized private property debris removal in response to wildfires in New Mexico, Washington State, and Hawaii.

### **2023 TORNADOS, WINTER STORMS AND HURRICANE IDALIA**

- 🌐 DRC was activated in 22 jurisdictions, managed 13 DMS sites, and removed and disposed of over 2,100,000 cubic yards of debris.

### **2022 HURRICANE IAN**

- 🌐 DRC was activated in 20 jurisdictions, managed 21 DMS sites, and removed and disposed of over 5,000,000 cubic yards of debris.

### **2021 HURRICANE IDA**

- 🌐 DRC was activated in 41 jurisdictions, managed 89 DMS sites, and removed and disposed of over 18,000,000 cubic yards of debris.

### **2020 HURRICANE SEASON**

- 🌐 DRC was activated in 56 jurisdictions, managed 81 temporary staging and reduction sites, and removed and disposed of over 6,000,000 cubic yards of debris in response to six hurricanes across seven states.

### **2019 HURRICANE SEASON**

- 🌐 DRC was activated in 14 jurisdictions in the Gulf Coast region as Hurricanes Barry and Dorian and Tropical Storm Imelda hit the coast back-to-back over two months. DRC operated and managed five temporary staging and reduction sites in total and removed approximately 210,000 cubic yards of debris.

### **2018 HURRICANE SEASON**

- 🌐 DRC was active in nine jurisdictions in response to Hurricane Michael, where we managed 33 debris management sites and removed approximately 5,850,000 cubic yards of debris.
- 🌐 DRC was concurrently activated in 15 jurisdictions following Hurricane Florence, where we managed 31 temporary staging and reduction sites and picked up approximately 2,500,000 cubic yards of debris.

### 2017 HURRICANE SEASON

- DRC was activated by the Department of Transportation and Public Works in Puerto Rico following Hurricane Maria. During this contract, DRC managed 13 temporary staging and reduction sites and removed over 1,200,000 cubic yards of debris.
- Following Hurricane Irma, DRC was activated in 27 jurisdictions simultaneously while managing 30 temporary staging and reduction sites. DRC removed and disposed of over 3,600,000 cubic yards of debris.
- DRC was activated in 23 jurisdictions following Hurricane Harvey and simultaneously ran 16 temporary staging and reduction sites during this activation. DRC recovered and reduced over 4,290,000 cubic yards of debris during this activation.

### 2016 HURRICANE HERMINE

- In Citrus County, Florida, DRC successfully removed and disposed of more than a thousand tons of residential flood debris and tens of thousands of cubic yards of vegetation in less than 30 days.

### 2016 LOUISIANA SEVERE FLOODING

- DRC removed 2,100,000 cubic yards of debris – including 1,000,000 cubic yards which we picked up over the course of just 30 days in East Baton Rouge Parish, Louisiana.
- DRC opened and operated two temporary staging and reduction sites – including the largest debris management site on record – to compact and recycle C&D debris prior to haul out for final disposal. These sites operated with such efficiency that FEMA and the USACE filmed the operation to use in training sessions.

### 2016 WINTER STORM JONAS

- The snow from Winter Storm Jonas started the morning of January 22nd, and by that evening, DRC had started mobilizing in five different jurisdictions. Operations continued 24 hours a day and required two operators per piece of equipment, around-the-clock management and support personnel. The project was completed in 10 days.

### 2014 ICE STORM PAX

- DRC was simultaneously activated in New Hanover County, Pender County, and the City of Wilmington, North Carolina for debris removal and reduction of approximately 400,000 cubic yards of debris.
- The South Carolina Department of Transportation contracted DRC to cut, remove and transport vegetative debris in eight counties, totaling over 12,000 miles of roadway clearing and the trimming of over 225,000 trees.
- DRC managed and operated 16 temporary staging and reduction sites in North and South Carolina, reducing and recycling over 1.7 million cubic yards of debris.

### 2012 HURRICANE SEASON

- DRC simultaneously operated 14 contracts throughout the Southeast in response to Hurricane Isaac. DRC concurrently operated six temporary staging and reduction sites in Louisiana alone.

### 2009 HURRICANE SEASON

- The Texas GLO requested assistance for the removal of marine debris that had been generated as a result of Hurricane Ike in 2008. These services were performed in Trinity, Galveston, East and West Bay and have an approximate contractual value of \$22,703,700.
- DRC also provided services for areas such as Kentucky and Arkansas that were ravaged by severe ice storms. These services are valued at \$11,157,132.

## **Q. CONTINGENCY PLANNING**

### *Maintenance, repair, parts and resource program*

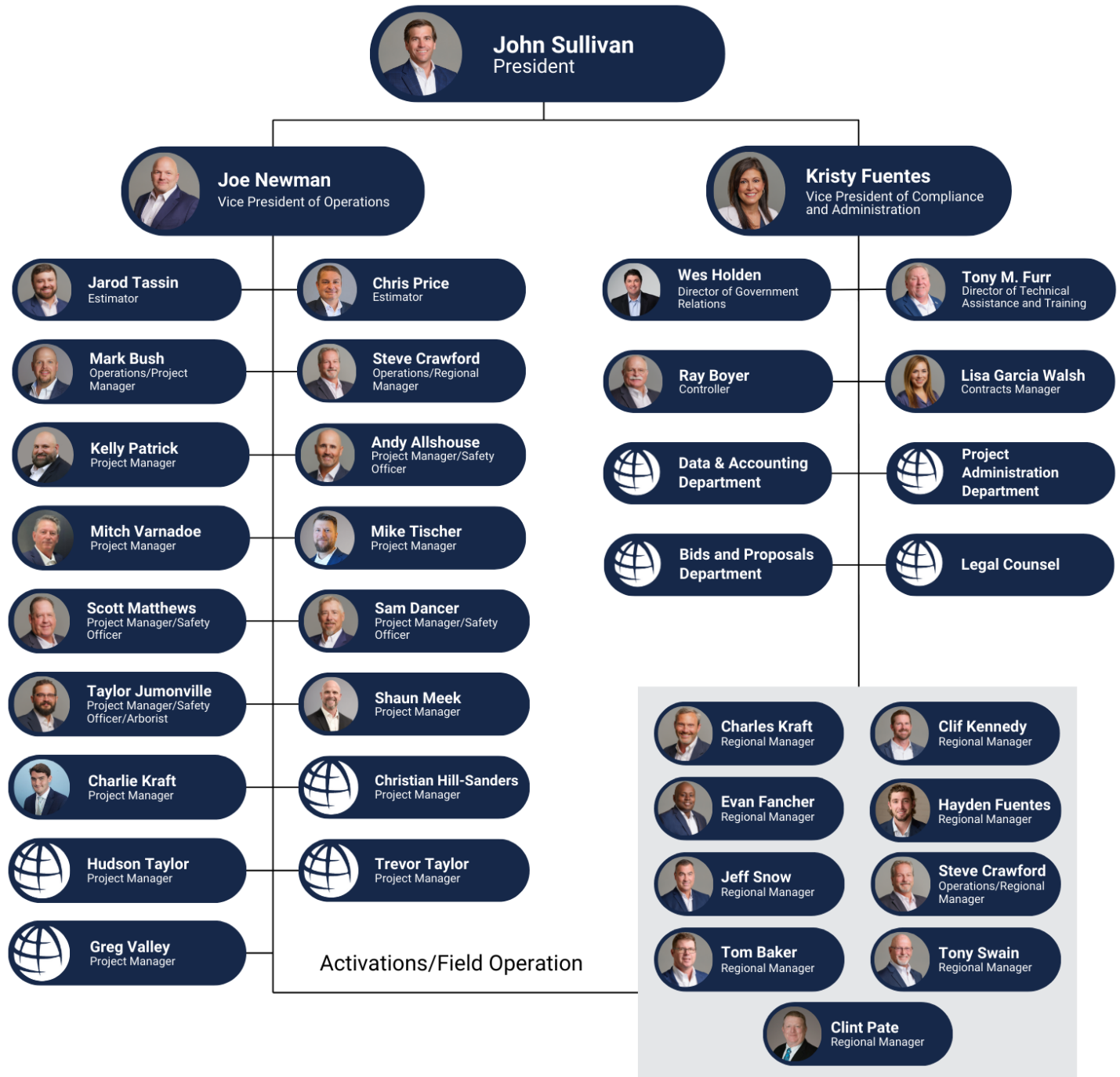
DRC employs a full-time Specialized Equipment Mechanic to repair and maintain equipment. Our mechanic has been with the company for more than 20 years. As such, he is familiar with every piece of equipment owned by DRC. If needed, the Specialized Equipment Mechanic will travel to the affected area to perform repairs and remedial maintenance. In the case of multiple activations, DRC will hire additional staff as needed.

DRC has often had to dramatically increase staff to meet demand. We rely on our large network of subcontractors, industry contacts across the country, and staffing agencies to assist us in meeting our staffing needs. In 2024, our staff size doubled in both the office and the field to meet the demands of an unprecedented hurricane season.



## A. MANAGEMENT AND STAFFING

### Field Organizational Chart



### Key Personnel

DRC's and our subcontractors' personnel list among their accomplishments memberships in several professional organizations, including NEMA, APWA, SWANA and the Society of American Military Engineers. DRC, its affiliates, associates and/or subcontractors are Licensed General Contractors in the states in which DRC performs disaster response services. DRC is familiar with USACE, FEMA, and FHWA rules and regulations, the Stafford Act, and 44CFR as they pertain to emergency response, recovery and reimbursement.

#### John Sullivan, President



John R. Sullivan is the president of DRC Emergency Services, one of the nation's largest providers of disaster recovery, debris management and emergency response services across the United States. Under his leadership, DRC is at the forefront of every major disaster, working with federal, state and local agencies to restore communities and rebuild critical infrastructure. As an Executive Board member of the Disaster Recovery Coalition of America (DRCA), Mr. Sullivan is dedicated to advancing best practices in disaster response.

With 30 years of experience in the construction and emergency response industries, Mr. Sullivan has extensive expertise in disaster recovery, large-scale infrastructure development, marine construction and dredging. In addition to his leadership at DRC, he plays a key role in the executive management and operations of several portfolio companies, including SLSCO Ltd., Callan Marine and Forgen.

What began as Sullivan Land Services over three decades ago has grown into the Sullivan Brothers Family of Companies, a nationwide enterprise operating in 48 states with 12,400 employees and 580+ active project locations. Together, these companies are dedicated to transforming communities and improving individual lives by delivering comprehensive solutions across a wide range of industries. Their work spans construction, disaster recovery, infrastructure development, industrial services, environmental remediation, healthcare and energy projects, addressing the diverse needs of both public and private sector clients, including FEMA, USACE and HUD.

A sixth-generation Galvestonian, Mr. Sullivan earned a Construction Management degree from Texas A&M University, where he was a member of the Corps of Cadets. He and his wife, Sydney, have two sons and are active in the Holy Family Parish of the Archdiocese of Galveston-Houston.

#### Kristy Fuentes, Vice President of Compliance and Administration



Kristy Fuentes, DRC's Vice President of Compliance and Administration, offers more than 19 years of experience in disaster recovery projects, client expansion, and government relations. Throughout the years, Ms. Fuentes has been an essential element in the management of all of DRC's disaster relief projects. Some of these major hurricane projects include Hurricanes Ian, Ida, Michael, Florence, Irma, Harvey, Ike, Wilma, and Katrina. Other major projects include the 2023 Hawaii Wildfires, Colorado Marshall Wildfires, 2021 Kentucky Tornadoes, California Wildfires, State of Washington Fire Cleanup, Texas Severe Winter Storms, Louisiana Severe Storms and Flooding, and the BP Oil Spill. **She managed 24 simultaneous activations in response to Hurricane Ian; this project involved the removal and disposal of a combined total of more than 4.9 million cubic yards of debris.** Ms. Fuentes has been an

instrumental asset to the company by acting as the designated liaison for clients and ensuring consistency and quality in performance while managing various projects.

Ms. Fuentes has implemented changes and improvements to the methods and procedures for contracts, licensing, and pre-qualification processes to guarantee contractor compliance with Federal and State regulations. Ms. Fuentes continues to aid clients across the United States in planning, program management, disaster response, demolition contracting, and regulatory compliance while maintaining a key administrative role for every disaster and project DRC performs. Ms. Fuentes' unique oversight and creativity in every role she has assumed has significantly improved DRC's ability to flourish in increasingly more demanding disaster recovery environments.

### CERTIFICATIONS

Hazardous Waste Operations & Emergency Response - Initial

FEMA IS-5.a	FEMA IS-10.a	FEMA IS-11.a	FEMA IS-29	FEMA IS-37.17
FEMA IS-42	FEMA IS-100.b	FEMA IS-100.PWB	FEMA IS-106.17	FEMA IS-200.b
FEMA IS-201	FEMA IS-241.b	FEMA IS-201	FEMA IS-241.b	FEMA IS-244.b
FEMA IS-315	FEMA IS-317	FEMA IS-324.a	FEMA IS-453	FEMA IS-546.a
FEMA IS-547.a	FEMA IS-632.a	FEMA IS-633	FEMA IS-634	FEMA IS-700
FEMA IS-702.a	FEMA IS-706	FEMA IS-775	FEMA IS-800.b	FEMA IS-801
FEMA IS-802	FEMA IS-803	FEMA IS-804	FEMA IS-906	FEMA IS-907
FEMA IS-909	FEMA IS-2900			

### Joe Newman, Vice President of Operations



Mr. Newman has more than 2 decades of experience overseeing large-scale construction and disaster-related debris management projects. As Vice President of Operations, Mr. Newman maintains business relationships and offers hands-on participation and incident command on all operations. Mr. Newman plays a key role in every major activation, providing operational oversight to measure progress and adjusting processes to ensure the success of the project. Mr. Newman works closely with management personnel and oversees all project managers to maintain efficient team structure during an activation. Mr. Newman has managed teams across multiple types of disasters including Hurricanes, Tropical Storms, Floods, Ice Storms, Tornadoes, Winter Storms, Fires, and Earthquakes with a cumulative contract value of more than \$1.5 billion. Mr. Newman is a strong leader whose organizational, critical thinking, and communication skills are integral to the success of the team.

### CERTIFICATIONS

Hazardous Waste Operations & Emergency Response - Initial

FEMA IS-35-17	FEMA IS-100.b	FEMA IS-100.PWB	FEMA IS-632.a	FEMA IS-702.a
FEMA IS-2900				

### Wes Holden, Director of Government Relations



As a co-founder and leader of multiple companies, including Thompson Consulting Services, Wes Holden is a subject matter expert with more than 22 years of expertise driving innovation and advancement in the Disaster Recovery industry and managing FEMA programs. Mr. Holden is skilled in architecting innovative software to replace outdated management solutions for natural disasters and emergencies. Over his career, Mr. Holden has been instrumental in securing more than \$4 billion in FEMA reimbursed funding, enabling clients to recover and rebuild in the aftermath of disasters. Having pioneered groundbreaking solutions in the Disaster Recovery industry, Mr. Holden brings incredible knowledge and experience to every project.

### Tony Furr, Director of Technical Assistance and Training



Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for more than 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program from 2005 (Hurricanes Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr's knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services and all clients while navigating the FEMA Disaster grant programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, and the Oklahoma Emergency Managers Conference, and he has presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

Tony Furr is among the most knowledgeable people working in the debris management business, with firsthand field experience managing major disasters and PA grants.

#### CERTIFICATIONS

National Wildlife Coordinative Group Certifications L-381 and L-480

E0193 Certified Appeal Analyst

Various field training, including CEF, Hazard Mitigation, PA Ops 1, PA Ops 2, and Debris Project Management (Certified Project Manager (CPM) URS Corporation

FEMA ICS-100

FEMA ICS-200

FEMA IS-24

FEMA IS-632.a

FEMA IS-634

FEMA IS-800.b

FEMA IS-821

FEMA IS-22

FEMA IS-230

FEMA IS-317

FEMA IS-393.a

FEMA IS-631

FEMA IS-632

FEMA IS-821

FEMA IS-1812.

### Lisa Garcia Walsh, Contracts Manager



Prior to joining DRC, Ms. Walsh provided administrative assistance for emergency response projects involving FEMA protocol. Since joining DRC in 2010, she gained experience in data management operations following some of the largest debris generating natural disasters in recent history, and she became an integral part of DRC's data department. **Ms. Walsh was responsible for overseeing data collection for state and federally funded projects, helping to recover \$1.9 billion in data collection since 2016.** Ms. Walsh is very important to DRC's continued success in data.

Since 2013, Ms. Walsh has overseen all contracts for DRC as Contracts Manager. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence; managing the pre-events contracts database; and coordinating with new and existing clients in establishing pre-event contract awards, contract renewals, and contract extensions. Ms. Walsh has provided continuous administrative aid to DRC's management personnel on all major disasters since 2010 through assisting and maintaining close relationships with each jurisdiction to ensure that all documentation is received and sent in a timely manner.

#### CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial



FEMA IS-5.a	FEMA IS-10.a	FEMA IS-11.a	FEMA IS-37.17	FEMA IS-37.23
FEMA IS-37.24	FEMA IS-42	FEMA IS-100.a	FEMA IS-100.b	FEMA IS-100.c
FEMA IS-100.PWB	FEMA IS-106.17	FEMA IS-111.a	FEMA IS-200.b	FEMA IS-200.c
FEMA IS-201	FEMA IS-207.a	FEMA IS-235.c	FEMA IS-241.c	FEMA IS-242.c
FEMA IS-244.b	FEMA IS-248	FEMA IS-315	FEMA IS-317	FEMA IS-317.a
FEMA IS-324	FEMA IS-325	FEMA IS-453	FEMA IS-546.a	FEMA IS-547.a
FEMA IS-559	FEMA IS-632.a	FEMA IS-633	FEMA IS-634	FEMA IS-660
FEMA IS-662	FEMA IS-700.a	FEMA IS-700.b	FEMA IS-706	FEMA IS-775
FEMA IS-800.b	FEMA IS-800.d	FEMA IS-801	FEMA IS-802	FEMA IS-803
FEMA IS-804	FEMA IS-806	FEMA IS-906	FEMA IS-907	FEMA IS-909
FEMA IS-1001	FEMA IS-1010	FEMA IS-2900		

### Steve Crawford, Operations Manager/Regional Manager



Mr. Crawford joined DRC with 25 years of operational and sales experience in the Waste and Recycling Industry. Mr. Crawford is a Florida resident and has lived in the state since 1990. He previously worked in the Organics Recycling and Compost Industry in Florida, where he was responsible for municipal and federal contracting, operations management, disposal management, transportation, logistics, and commodity marketing. Mr. Crawford is a previous Board of Directors Member and Chairman of the Sponsorship Committee for Recycle Florida Today, a nonprofit organization dedicated to recycling education and improvements throughout Florida. Mr. Crawford now works for DRC as an Operations Manager for the East United States and a Regional Manager for North Florida and Georgia. His duties as a Regional Manager consist of helping to secure pre-event contracts with jurisdictions; facilitating communication with clients to coordinate appropriate disaster planning before and after an event; identifying local subcontractors and DMS sites; and assisting other Regional Managers with mobilization and response post-disaster when not in his region. As an Operations Manager, his duties consist of contributing operations information and recommendations for strategic plans and reviews; preparing and completing action plans; implementing production, productivity, quality, and customer service standards; resolving problems in the field; completing audits; identifying trends; analyzing and improving organizational processes and workflows; maintaining safe and healthy work environments by establishing, following, and enforcing standards and procedures; and complying with legal regulations.

**In response to Hurricanes Ian and Ida, Mr. Crawford managed several jurisdictions in Florida, Georgia, and Louisiana, removing a total of 9.3 million cubic yards of debris.** In response to Hurricane Ida, Mr. Crawford oversaw the removal of more than 4.3 million cubic yards of debris. In response to Hurricanes Delta, Laura, and Sally, Mr. Crawford worked as the Operations Manager in 4 jurisdictions in Louisiana; during this time, he helped operate 10 DMS sites and removed and disposed of a combined total of more than 1.4 million cubic yards of debris throughout these areas. In response to Hurricanes Helene and Milton, Mr. Crawford oversaw 28 activations throughout Florida and Georgia, removing more than 3.2 million cubic yards of debris, for a total contract value of more than \$79 million.

#### CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

FEMA IS-5	FEMA IS-5.a	FEMA IS-8.a	FEMA IS-10.a	FEMA IS-11.a
FEMA IS-15.a	FEMA IS-15.b	FEMA IS-100.c	FEMA IS-111.a	FEMA IS-200.c
FEMA IS-235.c	FEMA IS-241.c	FEMA IS-242.c	FEMA IS-317.a	FEMA IS-325
FEMA IS-559	FEMA IS-632.a	FEMA IS-633	FEMA IS-700.b	FEMA IS-800.d
FEMA IS-1001	FEMA IS-1010			

### Mark Bush, Operations Manager



Mr. Bush is a Texas native who worked previously as Field Service Supervisor/Operations Coordinator for an oilfield services company specializing in water treatment. He also served six years in the US Army as a Light Wheel Mechanic and served as a Squad Leader with the 4th Brigade/4th Infantry Division. Mr. Bush went to Lamar University in Beaumont, TX. Upon joining DRC, he worked as a Project Manager. Currently, Mr. Bush works for DRC as an Operations Manager for the West Coast. As Operations Manager, Mr. Bush contributes information and recommendations for strategic plans and reviews; prepares and completes action plans; implements production, productivity, quality, and customer service standards; resolves problems in the field; completes audits; identifies trends; analyzes and improves organizational processes and workflows; maintains safe and healthy work environments by establishing, following, and enforcing standards and procedures; and complies with legal regulations. His prior experience has helped him hone his skills in personnel management, reliability and responsiveness, attention to detail, adaptability to change, and time management.

**Mr. Bush managed debris cleanup for the Babb Road Wildfire in Washington and the Marshall Fires in Colorado, resulting in a cumulative contract value of \$36 million.**

#### CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – 40-Hour

TX All-lines Ins. Adjuster (lic#2156078)

SafeLand USA

SafeGulf USA

H2S Awareness Training CPR AED Certified

FEMA IS-5.a

FEMA IS-10.a

FEMA IS-37.23

FEMA IS-100.c

FEMA IS-111.a

FEMA IS-200.c

FEMA IS-235.c

FEMA IS-241.c

FEMA IS-242.c

FEMA IS-317.a

FEMA IS-321

FEMA IS-325

FEMA IS-632.a

FEMA IS-633

FEMA IS-700.b

### Evan Fancher, Regional Manager



Mr. Fancher comes to DRC with more than seven years of relevant experience, a dual Bachelor's Degree in Sociology and Political Science from the University of Alabama at Birmingham, and a Master's Degree in Applied American Politics and Public Policy from Florida State University. Mr. Fancher serves as Regional Manager for South Florida for DRC, and he is responsible for helping to secure pre-event contracts with jurisdictions; facilitating communication with clients to coordinate appropriate disaster planning before and after an event; identifying local subcontractors and DMS sites; and assisting other Regional Managers with mobilization and response post-disaster when not in his region. Prior to working with DRC, he led several infrastructure projects for local governments throughout South Florida. He also has experience handling FEMA, and as such, he conducts training courses with local governments, helping them understand FEMA guidelines and best practices.

**Mr. Fancher managed 24 simultaneous activations in response to Hurricane Ian; this project involved the removal and disposal of a combined total of more than 4.9 million cubic yards of debris.** In response to Hurricanes Helene and Milton, he oversaw the removal of more than 2.7 million cubic yards of debris during seven simultaneous activations in South Florida, for a total contract value of more than \$63 million.

### CERTIFICATIONS

FEMA IS-5.a	FEMA IS-10.a	FEMA IS-37.23	FEMA IS-37.24	FEMA IS-100.c
FEMA IS-111.a	FEMA IS-200.c	FEMA IS-235.c	FEMA IS-241.c	FEMA IS-242.c
FEMA IS-317.1	FEMA IS-325	FEMA IS-559	FEMA IS-632.a	FEMA IS-633
FEMA IS-700.b	FEMA IS-800.d	FEMA IS-1001	FEMA IS-1010	

### Tom Baker, Regional Manager



Mr. Baker comes to DRC with more than 25 years of experience in Operations, Acquisitions, Finance, and Sales in the Solid Waste and Recycling Industry, as well as Master's Degree in Taxation and a Bachelor of Business Administration in Accounting from Georgia State University. Before joining DRC's team, he previously worked as an Area Municipal Services Manager for Republic Services in Los Angeles, California, where he managed a team of 14 municipal managers while juggling responsibility for contracts with an annual revenue of \$400 million, including the City of Los Angeles Commercial Contract and the Los Angeles Unified School District Contract. Mr. Baker brings his experience in employee management, financial analysis, project management, municipal sales, contract negotiation, and operations supervision to DRC. As the Regional Manager for the Northeast United States, Mr. Baker

helps to secure pre-event contracts with jurisdictions, facilitate communication with clients to coordinate appropriate disaster planning before and after an event, identify local sub-contractors and DMS sites, and assist other Regional Managers with mobilization and response post-disaster when not in his region.

Mr. Baker worked as the Project Manager in New York City following Hurricane Isaias, resulting in a contract value of more than \$7.7 million. **Mr. Baker has experience handling contracts involving storm clean-up following Hurricanes Ian, Ida, Zeta, and Laura, resulting in a contract value of more than \$37 million.**

### CERTIFICATIONS

10 Hour OSHA Training for Construction Training

FEMA IS-5.a	FEMA IS-10.a	FEMA IS-37.24	FEMA IS-100.c	FEMA IS-111.a
FEMA IS-200.c	FEMA IS-235.c	FEMA IS-241.c	FEMA IS-242.c	FEMA IS-317.a
FEMA IS-324.a	FEMA IS-325	FEMA IS-559	FEMA IS-632.a	FEMA IS-633
FEMA IS-700.b	FEMA IS-800.d	FEMA IS-1001	FEMA IS-1010	

### Charles Kraft, Regional Manager



Mr. Kraft has been working with DRC for 2 decades and has more than a decade of storm experience assisting with clean-up following several hurricanes, ice storms, and tornadoes. As Regional Manager for Alabama, his duties include assisting with securing pre-event contracts with jurisdictions; facilitating communication with clients to coordinate appropriate disaster planning before and after an event; identifying local subcontractors and DMS sites; and assisting other Regional Managers with mobilization and response post-disaster when not in his region.

Mr. Kraft worked for several jurisdictions in Alabama following Hurricanes Sally and Zeta, managing the removal and disposal of more than 1 million cubic yards of debris. **In response to Hurricane Ida in**

**Louisiana, he oversaw the removal and disposal of more than 3 million cubic yards of debris.**

Additionally, **Mr. Kraft was instrumental in the design and implementation of DRC's Project Manager's Toolbox**, an automated system which provides seamless real-time information exchange between office and field, no matter the size

and scale of the project(s). The toolbox replaces paper and endless emails with a secure database that utilizes Microsoft Multifactor authentication (MFA) and HIPAA compliant digital signatures.

### CERTIFICATIONS

FEMA IS-5.a	FEMA IS-10.a	FEMA IS-33.17	FEMA IS-35.17	FEMA IS-37.23
FEMA IS-37.24	FEMA IS-100.b	FEMA IS-100.c	FEMA IS-100.PWB	FEMA IS-111.a
FEMA IS-200.b	FEMA IS-200.c	FEMA IS-235.c	FEMA IS-241.c	FEMA IS-242.c
FEMA IS-315.a	FEMA IS-317.a	FEMA IS-324.a	FEMA IS-325	FEMA IS-559
FEMA IS-632.a	FEMA IS-633	FEMA IS-634	FEMA IS-700.b	FEMA IS-702.a
FEMA IS-800.d	FEMA IS-1001	FEMA IS-1010	FEMA IS-2900	

### Tony Swain, Regional Manager



Mr. Swain joined DRC with 15 years of experience as a Project Manager, and prior to working for DRC, he had been involved in DRC's projects since 2006. As DRC's Regional Manager for North and South Carolina, he is responsible for helping to secure pre-event contracts with jurisdictions; facilitating communication with clients to coordinate appropriate disaster planning before and after an event; identifying local subcontractors and DMS sites; and assisting other Regional Managers with mobilization and response post-disaster when not in his region.

**Mr. Swain oversaw the response to Hurricanes Isaias, Florence, Dorian, and Matthew, which resulted in a cumulative contract value of more than \$35 million.** For several Florida jurisdictions,

Mr. Swain oversaw the removal and disposal of more than 1.9 million cubic yards of debris following Hurricane Ian. In response to Hurricane Ida, Mr. Swain aided in the removal and disposal of over 2 million cubic yards of debris in Louisiana. Following Hurricane Helene, Mr. Swain managed activations for the South Carolina Department of Transportation and the City of Spartanburg, which involved the removal of more than 23,000 hazardous trees, for a total contract value of more than \$7 million.

### CERTIFICATIONS

FEMA IS-5.a	FEMA IS-10.a	FEMA IS-33.17	FEMA IS-35.17	FEMA IS-100.b
FEMA IS-100.PWB	FEMA IS-325	FEMA IS-632.a	FEMA IS-633	FEMA IS-634
FEMA IS-702.a	FEMA ICS 300	FEMA ICS 400		

### Jeff Snow, Regional Manager



Mr. Snow comes to DRC with more than a decade of experience in the Solid Waste and Recycling Industry in California. He earned his Bachelor's Degree in Business from California State University and his MBA and MIM from Thunderbird School of Global Management, where he also earned certificates from studies at École du Commerce in Paris, France. Prior to working for DRC, Mr. Snow served as President of Rainbow Disposal in Huntington Beach, California – where he and Rainbow were recognized as the nation's leader in recycling and diversion of materials from landfills. Upon acquisition of Rainbow by Republic Services, Jeff served as Senior Area Municipal Sales Manager for Republic Services. He also served as Vice President for CR&R Environmental Services throughout Southern California. Mr. Snow was a leader in the "Don't Waste L.A." movement which culminated

in a revolutionized commercial waste & recycling franchise system for the City of Los Angeles, dramatically increasing recycling, good jobs and clean air.



**Mr. Snow is a distinguished sustainability and community leader with recognitions from the United States Congress, State of California Senate, State of California Assembly, and the Orange County, California.** DRC believes in giving back to the communities we serve, and Jeff Snow is dedicated to community service leadership throughout California. Jeff currently serves on the Board of Directors for Special Olympics, Coastkeeper, Abound Food Care, and Influencers For Good (Passkeys).

Mr. Snow's duties as California Regional Manager for DRC include improving local government's resilience and preparation for natural disasters through pre-event contracts, joint planning and training, identifying local Emergency Push routes for life safety, identifying Debris Management Sites within jurisdictions, partnering with local subcontractors to bolster economic reinvigoration following a disaster event, and assuring timely communications and mobilization for emergency response and recovery following a disaster event.

### Clif Kennedy, Regional Manager



As a former Captain in the U.S. Marine Corps, Mr. Kennedy handled the training and combat readiness of hundreds of Marines and led expeditionary combat operations around the world. His leadership and experience conducting operations in extreme situations gives him a unique perspective in the disaster response business. As Regional Manager for Colorado and Texas, Mr. Kennedy is responsible for helping to secure pre-event contracts with jurisdictions; facilitating communication with clients to coordinate appropriate disaster planning before and after an event; identifying local subcontractors and DMS sites; and assisting other Regional Managers with mobilization and response post-disaster when not in his region.

Mr. Kennedy handled several Mechanical Dredging and Waterway Debris Removal Projects within the City of Houston, TX, with a cumulative contract value of \$43.5 million. Upon joining the DRC team, Mr. Kennedy worked with the Texas General Land Office restoring 125 miles of Texas coastline after Hurricane Harvey; during this project he coordinated with eight different federal, state, and county agencies and completed the project on time while navigating numerous unexpected contingencies.

Mr. Kennedy handled the Marshall Fire in Boulder County, Colorado, with a total contract value of \$27 million dollars. Additionally, Mr. Kennedy oversaw the removal of debris following a flash flood in Larimer County, Colorado. **In response to Hurricane Beryl, he oversaw 21 simultaneous activations in Texas, removing more than 2 million cubic yards of debris, for a contract total of more than \$32 million.**

Mr. Kennedy has a Bachelor's Degree in Political Science from Texas A&M University. He lives in Clifton, TX with his wife, Kat, and their four children.

### CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial and 8 Hour Refresher

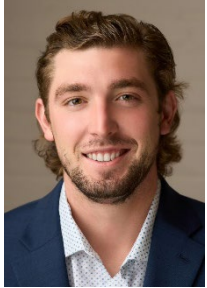
10 Hour OSHA Training for the Construction Industry

FEMA IS-100.b

FEMA IS-632.a

FEMA IS-700.a

### Hayden Fuentes, Regional Manager



Mr. Fuentes joined DRC with a wealth of experience and expertise that will greatly benefit our clients and partners. His professional journey includes roles such as Project Manager at DRC Emergency Services and Branch Manager at Enterprise Holdings, which have equipped him with a strong foundation in leadership, project management, and operational excellence. His duties as a Regional Manager consist of helping to secure pre-event contracts with jurisdictions, facilitating communication with clients to coordinate appropriate disaster planning before and after an event, identifying local sub-contractors and DMS sites, and assisting other Regional Managers with mobilization and response post-disaster when not in his region. **In response to Hurricanes Isaias, Laura, and Delta, Mr. Fuentes managed several jurisdictions throughout the State of North Carolina and Louisiana.** He facilitated the removal of a total of 325,000 cubic yards of debris and provided on site management of 5 debris management sites, resulting in over 4 million dollars of federal funding.

#### CERTIFICATIONS

ATSSA Traffic Control Technician Training Certificate

FEMA IS-5.a	FEMA IS-10.a	FEMA IS-11.a	FEMA IS-15.b	FEMA IS-20.24
FEMA IS-21.24	FEMA IS-27	FEMA IS-29.a	FEMA IS-35.24	FEMA IS-36.a
FEMA IS-42.a	FEMA IS-75	FEMA IS-100.c	FEMA IS-120.c	FEMA IS-130.a

### Clint Pate, Regional Manager



Clint Pate comes to DRC with over 30 years of experience. Before joining the DRC team, Mr. Pate worked for an engineering firm for 23 years designing highways. In 2014, he was elected to serve on the Jackson County, Florida Commission where he worked for 8 years. For 2 years, Mr. Pate was Chairman of the Board of the County Commission, where he helped with the cleanup after Hurricane Michael, Hurricane Sally, and the start of Covid. Mr. Pate is skilled in sales, project management, and contract reviews, and he has remarkable knowledge of elected officials and leaders in the panhandle of Florida.

In 2024, Mr. Pate assisted with DRC's response to Hurricanes Helene and Milton in Florida.

### Sam Dancer, Field Supervisor and Project Manager



After more than a decade in military and law enforcement, Mr. Dancer joined DRC as a Field Supervisor and Project Manager. His responsibilities as Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors.

**Mr. Dancer managed six Louisiana contracts for Hurricane Ida with a cumulative contract total of more than \$99 million.** In 2024, he managed activations in Texas, Louisiana, and Florida following Hurricanes Beryl, Francine, Helene, and Milton, with a contract total of more than \$1.2 million.

#### CERTIFICATIONS

FEMA IS-5.a	FEMA IS-10.1	FEMA IS-11.a	FEMA IS-20.24	FEMA IS-21.21
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FEMA IS-21.24	FEMA IS-29	FEMA IS-35.21	FEMA IS-36	FEMA IS-37.17
FEMA IS-37.21	FEMA IS-37.24	FEMA IS-42	FEMA IS-60.b	FEMA IS-75
FEMA IS-100.a	FEMA IS-100.b	FEMA IS-100.c	FEMA IS-111.a	FEMA IS-200.a
FEMA IS-200.b	FEMA IS-200.c	FEMA IS-201	FEMA IS-230.d	FEMA IS-230.e
FEMA IS-235.c	FEMA IS-240.b	FEMA IS-241.c	FEMA IS-242.c	FEMA IS-244.b
FEMA IS-315	FEMA IS-315.a	FEMA IS-317	FEMA IS-317.a	FEMA IS-324.a
FEMA IS-325	FEMA IS-360	FEMA IS-368.a	FEMA IS-394.a	FEMA IS-403
FEMA IS-405	FEMA IS-453	FEMA IS-546.a	FEMA IS-547.a	FEMA IS-559
FEMA IS-632.a	FEMA IS-633	FEMA IS-634	FEMA IS-660	FEMA IS-700.a
FEMA IS-700.b	FEMA IS-703.a	FEMA IS-706	FEMA IS-800.b	FEMA IS-800.d
FEMA IS-904	FEMA IS-905	FEMA IS-906	FEMA IS-907	FEMA IS-909
FEMA IS-912	FEMA IS-914	FEMA IS-1000	FEMA IS-1001	FEMA IS-1010
FEMA IS-1150	FEMA IS-1172	FEMA IS-2002	FEMA IS-2200	FEMA IS-2900
FEMA IS-2900.a	FEMA IS-2901			
OSHA-105	OSHA-107	OSHA-108	OSHA-112	OSHA-113
OSHA-115	OSHA-116	OSHA-121	OSHA-122	OSHA-123
OSHA-144	OSHA-150	OSHA-151	OSHA-152	OSHA-161
OSHA-162	OSHA-602	OSHA-603	OSHA-605	OSHA-612
OSHA-614	OSHA-618	OSHA-700	OSHA-701	OSHA-702
OSHA-704	OSHA-707	OSHA-716	OSHA-718	OSHA-719
OSHA-722	OSHA-750	OSHA-806	OSHA-807	OSHA-808
OSHA-809	OSHA-815	OSHA-852		

### **ADDITIONAL OSHA CERTIFICATES**

LDEQ Certified Asbestos Contractor/Supervisor  
 30-hour Construction Safety and Health  
 Confined Space Safety in Construction  
 Construction Worksite Safety  
 Hand and Power Tool Safety  
 Introduction to Ergonomics  
 Introduction to Safety Recognition  
 Occupational Safety and Health Professional  
 Occupational Safety and Health Specialist  
 Occupational Safety and Health Supervisor  
 Occupational Safety and Health Trainer (Train-the-Trainer)  
 American Red Cross First Aid for Severe Trauma Certification  
 Safety Committee Chair  
 Safety Committee Member  
 CPR: Adult, Child, Infant, & AED Training (BLS)  
 Certifications for Basic First Aid and First Aid for Traumatic Injuries  
 ATSSA Traffic Control Technician

### Scott Matthews, Project Manager



Mr. Matthews has more than three decades of relevant work experience as a Project Supervisor and Manager. He has a proven track record of coordinating and planning for complex contracts, including developing project milestones. His duties as a Project Manager consist of on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors.

In his first year with DRC, Mr. Matthews managed the removal of more than 3 million cubic yards of debris across four Louisiana jurisdictions in response to Hurricane Ida. **In response to Hurricane Ian, he worked closely with the Florida Department of Transportation, the Florida Department of Environmental Protection, and several Florida jurisdictions while aiding in the management of more than 2.6 million cubic yards of debris.** In 2024, he assisted in managing 6 activations in Florida and Texas following multiple hurricanes and severe weather events, resulting in a contract total of more than \$28 million.

#### CERTIFICATIONS

FDOT MOT Advanced

### Shaun Meek, Project Manager



Mr. Meek has more than 11 years of relevant work experience and a Master's Degree in Applied Criminology Management and Administration from Texas A&M Commerce. Mr. Meek's responsibilities as a Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors.

Mr. Meek has managed the City of Houston's Bulk Waste and Illegal Dumping Operation for the last five years, with a total contract value of \$15 million. **In 2024, he assisted in managing several activations in Florida and Texas following Hurricanes Beryl, Helene, and Milton, resulting in a total contract value of more than \$47 million.**

He currently resides in Harris County, TX.

#### CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

OSHA 10-Hour Construction Safety and Health

OSHA 30-Hour Construction Safety and Health

FEMA IS-100.c

FEMA IS-200.c



### Mitch Varnadoe, Project Manager



Mr. Varnadoe has more than a decade of relevant work experience. Mr. Varnadoe's responsibilities as a Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors.

Mr. Varnadoe was the Project Manager on DRC's contract with USACE in response to the Kentucky Tornadoes. **He facilitated debris removal in multiple jurisdictions for Hurricane Ian, resulting in a cumulative contract value of \$68 million, and removing and disposing of more than 860,000 cubic yards of debris.** In 2024, he assisted in managing several activations in Georgia, Alabama, and Texas following hurricanes and sever weather, for a total contract value of more than \$25 million.

#### CERTIFICATIONS

FEMA IS-37.24	FEMA IS-100.c	FEMA IS-111.a	FEMA IS-200.c	FEMA IS-235.c
FEMA IS-241.c	FEMA IS-242.c	FEMA IS-317.a	FEMA IS-324.a	FEMA IS-325
FEMA IS-559	FEMA IS-632.a	FEMA IS-633	FEMA IS-700.b	FEMA IS-800.d
FEMA IS-1001	FEMA IS-1010			

### Andy Allshouse, Project Manager



Mr. Allshouse has seven years of relevant work experience and a Bachelor of Science Degree in Community Health Education from Western Michigan University. Prior to working with DRC, Mr. Allshouse worked with DRC's sister company, SLSCO, a fellow disaster response company. Mr. Allshouse currently resides in New Port Richey, Florida. As a Project Manager for DRC, his responsibilities include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors.

**Mr. Allshouse facilitated the removal and disposal of a combined total of more than 3.8 million cubic yards of debris in response to Hurricanes Ian, Ida, and Idalia, resulting in a cumulative contract value of \$55 million dollars.** In 2024, he managed several activations in Florida following Hurricanes Helene and Milton.

#### CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial  
40-Hour EM 385-1-1 Construction Safety Hazard Awareness for Contractors 2024  
Asbestos Abatement Training Certificate  
ATSSA Traffic Control Technician  
FDOT Traffic Control Certificate

FEMA IS-5.a	FEMA IS-10.a	FEMA IS-37.23	FEMA IS-37.24	FEMA IS-100.c
FEMA IS-111.a	FEMA IS-200.c	FEMA IS-235.c	FEMA IS-241.c	FEMA IS-242.c
FEMA IS-317.a	FEMA IS-324.a	FEMA IS-325	FEMA IS-559	FEMA IS-632.a
FEMA IS-633	FEMA IS-700.b	FEMA IS-800.d	FEMA IS-1001	FEMA IS-1010

### Taylor Jumonville, Project Manager



Mr. Jumonville has six years of experience in project management. His responsibilities as a Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance; ensuring that personnel are properly trained and equipped to carry out their duties; investigating incidents and accidents in the field and taking appropriate corrective action; coordinating with other departments to ensure that field operations are running smoothly; coordinating daily meetings and reports; and coordinating subcontractors. Mr. Jumonville is also asbestos certified, technician and traffic control support certified for Louisiana, and a certified arborist. Mr. Jumonville presently resides in Lafayette, Louisiana.

**His most notable projects are the Hurricane Ida Cleanup, which resulted in the removal and disposal of over 3.2 million cubic yards of debris,** and the ALDOT Hurricane Zeta and Tornado, which resulted in the removal and disposal of 750,000 cubic yards of debris.

#### **CERTIFICATIONS**

Hazardous Waste Operations & Emergency Response – Initial

Asbestos License

Asbestos Abatement (Arkansas, Alabama, Louisiana, Mississippi, and Texas)

FDOT Traffic Control

LDEQ Asbestos Contractor/Supervisor

LDEQ Certificate

FEMA IS-5.a

FEMA IS-10.a

FEMA IS-37.23

FEMA IS-100.c

FEMA IS-111.a

FEMA IS-200.c

FEMA IS-633

FEMA IS-800.d

FEMA IS-1010

### Jarod Tassin, Estimator and Project Manager



Mr. Tassin joined DRC with 4 years of relevant work experience, having worked for a debris monitoring firm. His responsibilities as a Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance, ensuring that personnel are properly trained and equipped to carry out their duties, investigating incidents and accidents in the field and taking appropriate corrective action, coordinating with other departments to ensure that field operations are running smoothly, coordinating daily meetings and reports, and coordinating subcontractors. As an Estimator, he estimates costs for all aspects of DRC's debris removal and management projects. Mr. Tassin is also technician and traffic control support certified for Louisiana.

Mr. Tassin oversaw the operation for the Marshall Fires in Colorado, resulting in a contract value of \$27 million, and cleanup for Hurricanes Ian and Ida, resulting in a contract value of \$43.8 million.

In 2024, Mr. Tassin assisted in managing Pinellas County, Florida's responses to Hurricanes Milton and the Hurricane Helene responses for 6 jurisdictions in Florida. Additionally, Mr. Tassin managed debris removal in Vermillion Parish, Louisiana, Pointe Coupee Parish, Louisiana, and Jackson County, Florida. **The cumulative value of his 2024 contracts is more than \$23 million.**

#### **CERTIFICATIONS**

Asbestos Supervisor Initial 40-Hours (Alabama, Arkansas, Louisiana, Mississippi, and Texas)

ATSSA Traffic Control Supervisor Certificate

LDEQ Asbestos Contractor/Supervisor

FEMA IS-5.a	FEMA IS-10.a	FEMA IS-37.23	FEMA IS-37.24	FEMA IS-100.c
FEMA IS-111.a	FEMA IS-200.c	FEMA IS-235.c	FEMA IS-241.c	FEMA IS-242.c
FEMA IS-317.a	FEMA IS-324.a	FEMA IS-325	FEMA IS-559	FEMA IS-632.a
FEMA IS-633	FEMA IS-700.b	FEMA IS-800.d	FEMA IS-1001	FEMA IS-1010

### Chris Price, Estimator and Project Manager



Chris Price has been with DRC and its sister company SLS since 2015. He brings to the company over 11 years of project management experience. He is responsible for all aspects of the administrative management of a project, including implementing and managing project schedules and budgets, reviewing and submitting project submittals and RFIs, and ensuring that all work completed is in strict compliance with the contract plans and specifications. His previous employment with Southern Gulf of Mexico garnered him many accolades for the management of various manufacturing operations for oil and gas companies. He holds a B.S. in Civil and Environmental Engineering from the University of Louisiana.

#### CERTIFICATIONS

OSHA 30-Hour Construction Safety and Health

### Kelly Patrick, Project Manager



Kelly Patrick came to DRC in 2020 with 3 years' experience in the debris removal industry. Previously, he was a practicing attorney working primarily in environmental law. As an attorney for both the State of Louisiana and the Plaintiffs' Steering Committee in MDL 2179 class action regarding the Deepwater Horizon oil spill, he served on teams that accomplished landmark settlement agreements with BP.

As a Project Manager for DRC, he manages debris removal projects from start to finish, including meeting with clients, damage assessment, planning, deployment of assets, and progress monitoring. Mr. Patrick has managed projects for DRC including Hurricanes Delta and Ida, the February 2021 ice storm and May 2021 flood in East Baton Rouge Parish, August 2021 tornado in Randolph County, Alabama, and an ongoing waterway clearing project for East Baton Rouge Parish, which has removed more than 30,000 tons of debris to date. In 2024, Mr. Patrick managed the Hurricane Francine response and blight reduction services in East Baton Rouge/City of Baton Rouge, Louisiana, tree removal in Beauregard Parish, Louisiana, and debris removal in the City of Baker, Louisiana.

#### CERTIFICATIONS

FEMA IS-100.c	FEMA IS-200..c	FEMA IS-632.a	FEMA IS-700.b	FEMA IS-800.d
FEMA IS-1001				

### Mike Tischer, Project Manager



Mr. Tischer joined DRC in 2022 with 14 years of experience in the Disaster Recovery Industry. He earned a Bachelor of Science in Environmental Geosciences with a Minor in Geography from North Illinois University. Prior to joining DRC, Mr. Tischer worked for Arcadis from 2010 to 2022, where he honed his ability to manage and interact with clients, regulators, and local, federal, and state governments; coordinate field operations; and manage staffs as large as 230 people. Mr. Tischer is well versed in tree removal operations, wildfire debris cleanup operations, pre-demos and asbestos operations, and environmental health and safety compliance. Mr. Tischer's unique background brings a fresh view to DRC's disaster operations and will be a huge asset to DRC in the years to come. As a Project Manager, Mr. Tischer can handle on-site management of all phases of projects and make necessary adjustments to ensure optimal performance; ensure that personnel are properly trained and equipped to carry out their duties; investigate incidents and accidents in the field and take appropriate corrective action; coordinate with other departments to ensure that field operations are running smoothly; coordinate daily meetings and reports; and coordinate subcontractors.

Since joining DRC in 2022 as a Project Manager, he has managed the Larimer County Flood Cleanup, which had a contract value of more than \$1.8 million and the Boulder County, Colorado, Marshall Fire Cleanup, a project totaling more than \$27 million. In 2024, Mr. Tischer managed wildfire response for the State of New Mexico, and debris removal for Lafayette Parish, Louisiana. Mr. Tischer also assisted in managing the Hurricane Beryl response in Brazoria County, Texas and wildfire response for the State of Washington. **The total value of his 2024 contracts is over \$24 million.**

#### **CERTIFICATIONS**

ATSSA Traffic Control Technician

FEMA IS-5.a

FEMA IS-10.a

FEMA IS-29.a

FEMA IS-100.c

FEMA IS-200.c

FEMA IS-700.b

FEMA IS-703.b

FEMA IS-706

FEMA IS-800.d

### Charlie Kraft, Project Manager



Charlie Kraft joined DRC in 2024 after graduating from Spring Hill College with a B.S. in Business Administration with a concentration in Supply Chain Management. He gained hands-on experience in project management during DRC's responses to Hurricanes Debby, Francine, and Helene. He personally oversaw projects in the Cities of St. Marys, Kingsland, and Richmond Hills, Georgia, as well as the City of Palm Coast, Florida, following Hurricane Helene. He removed more than 100,000 cubic yards during these activations.

### *Safety Protocols*

To avoid duplication, please see Section 1, item F for DRC's Safety Plan.



## B. CURRENT WORKLOAD AND FUTURE COMMITMENTS

Contracting Agency	Description	Total Contract Value
Covington County MS	Severe Weather Event of March 2025	TBD - Standby
Floyd County, KY	2025 February Flood	TBD - Standby
Knott County, KY	2025 February Flood	TBD - Standby
Pike County, KY	2025 February Flood	TBD - Standby
Coal Run, KY	2025 February Flood	TBD - Standby
Letcher County, KY	2025 February Flood	TBD - Standby
Jacinto City (City of)	Severe Weather Event of March 2025	TBD - Standby
Navarro County, TX	Severe Weather Event of 2025	TBD - Standby
Bacon County, GA	Hurricane Helene - Disaster Debris Removal DR-4830	TBD - Standby
Georgia Department of Transportation - Districts 2, 4, & 5	Hurricane Helene - Disaster Debris Removal DR-4830	TBD - Standby
Lafayette Parish Winter Storm	Winter Storm Enzo	TBD - Standby
Largo (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	TBD - Standby
Longboat Key (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	TBD - Standby
Manatee County, FL	Hurricane Milton - Disaster Debris Removal DR-4834	TBD - Standby
Orange County	Airport Fire	TBD - Standby
Pinellas County, FL	Hurricane Milton - Disaster Debris Removal DR-4834	TBD - Standby
Sarasota (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	TBD - Standby
South Carolina Department of Transportation	Hurricane Helene - Disaster Debris Removal DR-4829	TBD - Standby
Spartanburg County, SC	Hurricane Helene - Disaster Debris Removal DR-4829	TBD - Standby
State of New Mexico Private Property Debris Removal and Erosion Control Services	Wildfires and Floods	TBD - Standby
State of Virginia Department of Emergency Management - VDEM	Hurricane Helene - Disaster Debris Removal DR-4831	TBD - Standby

All projects within the state of Florida are nearing completion. We are confident that our current and future workload would not prevent us from being able to mobilize for any future activations in Coconut Creek.

Daytona Beach (City of)	Lake Mary (City of)	Ocoee (City of)	Stuart (City of)
DeBary (City of)	Lake Park (Town of)	Okaloosa County	Sunny Isles Beach (City of)
DeLand (City of)	Lake Worth Beach (City of)	Orange County	Surfside (Town of)
Deltona (City of)	Lake Worth Drainage District (2)	Orlando (City of)	Tallahassee (City of)
Doral (City of)	Lakeland (City of)	Ormond Beach (City of)	Tavares
Dunedin (City of)	Largo (City of)	Palm Beach (Town of) (2)	Tequesta (Village of)
FDEP	Lauderdale Lakes (City of)	Palm Beach County School District	The Villages Community Development Districts
FDOT District 1 (5)	Lauderhill (City of)	Palm Beach County Solid Waste Authority	Treasure Island (City of)
FDOT District 2 (6)	Lazy Lake (Village of)	Palm Beach Gardens	University of Central Florida (UCF)
FDOT District 4	Leesburg (City of)	Palm Coast (City of)	Venice (City of)
FDOT District 5	Leon County	Palm Springs (Village of)	Vero Beach (City of)
FDOT District 6	Lighthouse Point (City of)	Palmetto (City of)	Virginia Gardens (Village of)
FDOT District 8 (4)	Longboat Key (Town of)	Palmetto Bay (Village of)	Vizcaya Museum and Gardens Trust
Fernandina Beach	Longwood (City of)	Pasco County	Volusia County
FL Municipal Power Authority	Loxahatchee Groves (Town of)	Pembroke Park (Town of)	Wakulla County
Flagler County	Lynn Haven (City of)	Pinecrest (Village of)	Walton County
Florida A&M University	Madeira Beach (City of)	Pinellas County (2)	Washington County
Fort Pierce (City of)	Maitland (City of) (2)	Pinellas Park (City of)	West Park (city of)
Fort Walton Beach	Manalapan (Town of)	Pompano Beach (City of) (2)	Weston (City of)

For more information on our ability to manage multiple simultaneous activations, please see Section 2, item P.

## FINANCIAL STRENGTH & STABILITY

DRC is one of the most **financially sound and stable companies** in the disaster response industry. With a **bonding capacity of over \$1 billion** and access to dedicated cash and credit lines **of more than \$500 million**, DRC has the ability to manage and complete multiple projects simultaneously without being hindered by a lack of operating capital. During high storm seasons over the past decade, DRC operated substantially out of pocket prior to client payment, yet remained fully capable of providing the critical services necessary to complete all contracts.

- 🌐 DRC's combined contract total for 2024 is valued at over \$229,000,000. During this time, DRC removed and disposed of over 10,300,000 cubic yards of debris across ten states.
- 🌐 In 2021, DRC removed 18,000,000 cubic yards of debris and managed 89 debris management sites in response to Hurricane Ida alone. Our combined contract total for 2021 was valued at over \$457,000,000.
- 🌐 The 2020 hurricane season consisted of numerous storms, including Hurricanes Hanna, Laura, Isaias, Sally, Delta, and Zeta; DRC was mobilized in Alabama, Georgia, Louisiana, Mississippi, Florida, Texas, and North Carolina and removed and disposed of over 5,900,000 cubic yards of debris for contracts totaling over \$95 million.
- 🌐 The 2018 hurricane season brought several storms, most notably Hurricanes Florence and Michael. With only two weeks of reprieve between each storm, DRC mobilized in Florida, North Carolina, Virginia and Georgia simultaneously.
- 🌐 Three major hurricanes hit continental North America in 2017: Hurricanes Harvey, Irma, and Maria. DRC managed a total of 53 projects simultaneously in the months that followed these disasters, totaling \$251 million and 6 million cubic yards.
- 🌐 2016 brought several severe flooding events, primarily in Texas and Louisiana. Additionally, Hurricanes Hermine and Matthew wreaked havoc on Florida and the East Coast. DRC was activated in 30 total jurisdictions, picked up 4 million cubic yards of debris, and was awarded over \$64.7 million in contracts.
- 🌐 The winter of 2014 wreaked havoc on the eastern seaboard. Working primarily in the Carolinas, DRC managed the debris removal for five counties in North Carolina and eight counties for SCDOT. DRC removed over 225,000 trees and 1,400,000 cubic yards of debris, with a total contract value of \$54,449,473.
- 🌐 DRC successfully performed in 10 contracts that were directly related to the British Petroleum Deepwater Horizon oil spill in the Gulf of Mexico which flowed for three months in 2010. The company's depth of knowledge with debris handling in ecologically sensitive environments was a significant asset to the regions affected. The total contract value is \$185,334,469.

***DRC has never defaulted on a contract or filed for bankruptcy. The company has a 100% assignment completion record.***

### **Banking**

Bank of America  
800 Capital St  
Houston, TX 77002  
Timothy Thurman - Senior VP  
(713) 247-7025  
Timothy.thurman@bofa.com

### **Surety**

Bowen, Miclette, & Britt Insurance  
Agency 1111 North Loop West, Suite 400  
Houston, TX 77046  
Toby Miclette - Surety Bond Producer,  
Senior VP  
(713) 880-7109  
Tmiclette@bmbinc.com

### **Insurance**

McGriff, Seibels & Williams  
10100 Katy Freeway Suite 400  
Houston, TX 77043  
Rob Harrison - Senior VP  
(713) 940-6544  
Rob.Harrison@mcgriff.com

## A. MONITORING FIRMS

DRC has worked with the following disaster debris monitoring firms within the past six years.

**Thompson Consulting Services**

Daniel Gardner, Data Manager

(407)792-0018

[info@thompsoncs.net](mailto:info@thompsoncs.net)

**Debris Tech**

Cindy Carter, Data Manager

(601)658-9598

**Tetra Tech**

Ralph Natale, Director

(626) 351-4664

[info@tetrattech.com](mailto:info@tetrattech.com)

**Neel- Schafer (True North)**

Richard Sosebee, Vice President

Office 817-584-0696

[rsosebee@truenorthem.com](mailto:rsosebee@truenorthem.com)

**Rostan**

Kyle Jones, Vice President – Consulting

(225) 202-3637

[info@rostan.com](mailto:info@rostan.com)

**Metric Engineering**

Richard David

(305)235-5098

[CorporateHQ@metricEng.com](mailto:CorporateHQ@metricEng.com)



## E. SIX YEAR PAST PERFORMANCE

Please see below for projects performed by DRC over the last six years. Project values below with asterisks (\*) are in progress and amounts are subject to change.

2025	Contracting Agency	Description of Work	Contract Amount	Cubic Yards
March	Pike County, KY	February 2025 Flood Event	TBD	TBD
March	Coal Run, KY	February 2025 Flood Event	TBD	TBD
March	Letcher County, KY	February 2025 Flood Event	TBD	TBD
March	Broward County, FL	February 2025 Flood Event	TBD	TBD
March	Floyd County, KY	February 2025 Flood Event	TBD	TBD
March	Knott County, KY	February 2025 Flood Event	TBD	TBD
TBD	Jacinto City (City of), TX	February 2025 Flood Event	TBD	TBD
TBD	Navarro County, TX	2025 Tornado	TBD	TBD
January	Lafayette, LA	Disaster Debris Removal	52,220.00	Hourly
January	Jefferson Parish, LA	Logistics	15,925.49	Logistics
January	Tangipahoa Parish	Logistics	17,187.49	Logistics
January	Tennessee Valley Authority (Subcontractor)	Hurricane Helene Waterway Debris Removal DR-4832	TBD	TBD
January	USACE - Old Hickory	Old Hickory Tornado Recovery Debris Removal Project Old Hickory, Tennessee	*342,381.14	Lump Sum
2024	Contracting Agency	Description of Work	Contract Amount	Cubic Yards
December	Palm Beach County Schools	Hurricane Milton - Disaster Debris Removal DR-4834	\$4,700.00	376.00
December	Orange County, CA	Airport Fire	TBD	TBD
December	Tennessee Emergency Management (Subcontractor)	TN SWC Debris Removal Services DR-4832	TBD	TBD
December	State of New Mexico Private Property Debris Removal and Erosion Control Services	Wildfires and floods	TBD	44,165.01
November	TxDOT - Jefferson County	Hurricane Beryl - Disaster Debris Reduction and Haul Out DR-4798	TBD	TBD
November	State of Virginia Department of Emergency Management - VDEM	Hurricane Helene - Disaster Debris Removal DR-4831	\$22,000,000.00	2,275.00
October	Tennessee Department of Transportation (Subcontractor)	Hurricane Helene - Disaster Debris Removal DR-4832	TBD	TBD
October	Deland (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$285,923.96	17,132.00
October	Tavares (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$50,410.40	TBD

October	Kenneth City (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$140,600.93	8,682.50
October	Orlando (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$33,965.26	3,644.00
October	Port Richey (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$112,796.85	8,506.55
October	Pasco County, FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$51,232.66	3,851.35
October	South Pasadena (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$602,738.33	26,013.55
October	Madeira Beach (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$3,061,181.51	136,697.00
October	Lakeland (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$1,010,558.62	138,756.00
October	Belleair (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$204,775.17	9,331.40
October	Sarasota (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$1,559,091.20	155,909.70
October	Palm Coast (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$90,266.87	10,021.40
October	Vero Beach (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$770,270.85	66,682.00
October	Largo (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$1,493,846.39	58,021.05
October	Bradenton (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$1,309,953.92	59,984.35
October	Indian Rocks Beach (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$420,299.95	14,756.60
October	Longboat Key (City of), FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$1,201,775.04	31,823.30
October	Pinellas County, FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$3,297,856.25	Hourly
October	Manatee County, FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$30,839,566.04	2,289,846.30*
October	St. Lucie County, FL	Hurricane Milton - Disaster Debris Removal DR-4834	\$1,403,716.37	132,786.75
October	Sarasota County, FL	Hurricane Milton - Disaster Debris Removal & Logistics DR-4834	\$1,734,841.20	Logistics
October	Florida Department of Transportation - District 1	Hurricane Milton - Disaster Debris Removal DR-4834	\$145,175.25	Hourly
October	Florida Department of Transportation - District 2	Hurricane Milton - Disaster Debris Removal DR-4834	\$146,250.00	Hourly
October	South Pasadena (City of), FL	Hurricane Helene - Disaster Debris Removal DR-4828	\$470,292.70	26,013.55
October	Madeira Beach (City of), FL	Hurricane Helene - Disaster Debris Removal DR-4828	\$2,715,919.40	136,697.00
October	Pasco County, FL	Hurricane Helene - Disaster Debris Removal DR-4828	\$50,984.04	3,844.95

October	Dunedin (City of), FL	Hurricane Helene - Disaster Debris Removal DR-4828	\$15,048.46	1,380.00
October	Largo (City of), FL	Hurricane Helene - Disaster Debris Removal DR-4828	\$1,208,189.90	58,021.05
October	Bradenton (City of), FL	Hurricane Helene - Disaster Debris Removal DR-4828	\$25,065.00	1,392.50
October	Citrus County, FL	Hurricane Helene - Disaster Debris Removal DR-4828	\$86,567.82	3,598.00
October	Crystal River (City of), FL	Hurricane Helene - Disaster Debris Removal DR-4828	\$38,414.24	1,610.20
October	Indian Rocks Beach (City of), FL	Hurricane Helene - Disaster Debris Removal DR-4828	\$253,191.84	14,756.60
October	Longboat Key (City of), FL	Hurricane Helene - Disaster Debris Removal DR-4828	\$864,998.30	31,823.30
October	Pinellas County, FL	Hurricane Helene - Disaster Debris Removal DR-4828	\$9,162,063.37	552,860.00
October	South Carolina Department of Transportation	Hurricane Helene - Disaster Debris Removal DR-4829	\$2,438,629.61	153,995.00
October	Spartanburg County , SC	Hurricane Helene - Disaster Debris Removal DR-4829	\$2,090,329.12	Hourly
October	Bacon County, GA	Hurricane Helene - Disaster Debris Removal DR-4830	\$4,320,060.64	286,675.95
October	City of Richmond Hill, GA	Hurricane Helene - Disaster Debris Removal DR-4830	\$147,527.75	10,411.00
October	Kingsland (City of), GA	Hurricane Helene - Disaster Debris Removal DR-4830	\$62,675.23	4,328.40
September	St. Mary's (City of), GA	Hurricane Helene - Disaster Debris Removal DR-4830	\$215,754.66	17,510.10
September	Camden County, GA	Hurricane Helene - Disaster Debris Removal DR-4830	\$103,174.34	7,125.30
September	Georgia Department of Transportation - Districts 2, 4, & 5	Hurricane Helene - Disaster Debris Removal DR-4830	\$18,143,545.80	787,083.20*
September	Florida Department of Transportation - District 2	Hurricane Helene - Emergency Cut and Toss DR-4828	\$211,237.50	Hourly
September	Morgan City (City of)	Hurricane Francine - Disaster Debris Removal & Logistic Support DR-4817	\$586,594.05	34,950.00
September	Napoleonville, Village of, LA	Hurricane Francine - Disaster Debris Removal DR-4817	\$10,000.00	Hourly
September	Assumption Parish, LA	Hurricane Francine - Disaster Debris Removal DR-4817	\$118,539.09	13,248.20
September	Louisiana Department of Transportation - District 61	Hurricane Francine - Disaster Debris Removal DR-4817	\$342,027.98	26,693.60

September	Louisiana Department of Transportation - District 02	Hurricane Francine - Disaster Debris Removal DR-4817	\$734,561.25	53,161.15
September	Ascension Parish, LA	Hurricane Francine - Disaster Debris Removal DR-4817	\$346,699.11	14,534.15
September	East Baton Rouge/City of Baton Rouge	Hurricane Francine - Disaster Debris Removal DR-4817	\$616,328.50	Hourly
September	Iberville Parish	Hurricane Francine - Disaster Debris Removal DR-4817	\$16,902.50	Hourly
September	Lafourche Parish, LA	Hurricane Francine - Disaster Debris Removal DR-4817	\$397,914.63	34,125.90
September	Terrebonne Parish, LA	Hurricane Francine - Disaster Debris Removal & Logistic Support DR-4817	\$2,671,530.03	219,706.00
September	ALDOT- Guntersville Area	June Weather Event	\$102,807.53	7,601.60
August	Richmond Hill (City of), GA	Hurricane Debby - Disaster Debris Removal	\$59,613.77	7,584.45
August	Bradenton (City of), FL	Hurricane Debby - Disaster Debris Removal	\$58,290.11	6,014.75
August	Florida Department of Transportation - District 02	Hurricane Debby - Cut and Toss	\$167,762.50	Hourly
August	State of New Mexico Department of Homeland Security and Emergency Management	South Fork and Salt Wildfires	\$7,337,051.17	46,480.88
July	Jasper County, TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$40,395.00	Hourly
July	Holiday Lakes (Town of), TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$152,115.87	11,335.90
July	Jasper County, TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$40,395.00	Hourly
July	East Bernard (City of), TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$15,642.54	1,152.00
July	Clute (City of), TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$1,073,400.24	78,039.20
July	Brazoria County, TX	Hurricane Beryl - Disaster Debris Removal & Logistic Support DR-4798	\$5,124,766.62	322,588.30
July	Bellaire (City of), TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$406,452.18	29,565.75
July	Conroe (City of), TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$837,675.40	46,695.57
July	Wharton County, TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$409,931.52	29,526.00
July	Humble (City of), TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$435,942.42	26,494.05



July	Beauregard Parish, LA	Tree Removal	\$660.00	0.00
July	Liberty (City of), TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$280,099.47	11,791.30
July	Dayton (City of), TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$114,064.51	6,226.61
July	Bay City (City of), TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$419,378.79	40,466.00
July	Matagorda County, TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$789,815.58	66,180.00
July	Jamaica Beach (City of), TX	Hurricane Beryl - Disaster Debris Removal DR-4798	\$17,640.00	Hourly
July	Houston (the City of), Texas	Hurricane Beryl - Disaster Debris Removal DR-4798	\$16,574,287.72	953,702.00
July	Harris County, Texas	Hurricane Beryl - Disaster Debris Removal DR-4798	\$6,802,053.00	417,661.45
July	Jamaica Beach (City of), TX	Hurricane Beryl - Logistic Support DR-4798	\$78,859.31	Logistics
July	San Leon (City of), TX	Hurricane Beryl - Logistic Support DR-4798	\$77,468.74	Logistics
July	Montgomery County, TX	Hurricane Beryl - Logistic Support DR-4798	\$36,000.00	Logistics
May	Houston Memorial Park	Severe Weather Event - May Derecho & Hurricane Beryl DR-4798	\$21,400.00	Hourly
May	Hallandale Beach, FL	Severe Weather Event of June, 2024	\$22,500.00	Hourly
May	Waller County, TX	Severe Weather Event - May Derecho	\$313,772.50	Hourly
May	Baker, City of, LA	Severe Weather Event of May, 2024	\$29,362.00	Hourly
May	Lafayette Parish, LA	Severe Weather Event of May, 2024	\$732,126.73	45,785.80
May	Vermillion Parish, LA	Severe Weather Event of May, 2024	\$617,131.43	43,885.47
May	Houston (the City of), Texas	Severe Weather Event - May Derecho	\$11,310,557.58	648,295.00
May	Harris County, Texas	Severe Weather Event - May Derecho	\$6,351,521.78	394,607.05
May	Iberville Parish, LA	Severe Weather Event of May, 2024	\$83,600.00	Hourly
May	Florida A&M University	Debris Removal in Response to May Tornado	\$99,800.00	Hourly
May	Pointe Coupee Parish, LA	Bulk Waste Removal	\$66,375.00	Hourly
May	Lafourche Parish, LA	Specialty Demolition Project in Response to Hurricane Ida	\$360,250.47	3,617.00
March	Louisiana Department of Transportation-District 07	Contingency Contract for Disaster Debris Removal - Hurricane Laura	\$776,077.18	18,963.00

January	East Baton Rouge Parish/City of Baton Rouge	Blight Reduction Services	\$1,752,750.00	Hourly
January	Jackson County, FL	Debris Removal and Disposal Services	\$912,428.79	70,472.00
January	Town of Dauphin Island, AL	Contract for Sand	\$44,450.00	Hourly
January	State of Washington	Debris Cleanup Services - Spokane, WA - Oregon & Gray Fires	\$1,590,213.96	Hourly
<b>2023</b>	<b>Contracting Agency</b>	<b>Description of Work</b>	<b>Contract Amount</b>	<b>Cubic Yards</b>
December	Georgia Department of Transportation - Chatham County	Reduction and Haul Out in response to Hurricane Idalia DR-4738-GA	\$183,545.00	Lump Sum
December	Harris County, TX Flood Control District	Bender Road Vegetation Reduction	\$120,807.24	Lump Sum
November	Hollywood (City of), FL	Beach Sand Removal	\$44,385.00	Hourly
October	City of Pembroke Park, FL	Dead Fish Removal and Disposal Services	\$5,000.00	Hourly
October	Dawson Solutions, LLC	Maui Wildfires -Environmental Assessment Project DR-4724	\$21,238,681.02	Hourly
September	Louisiana Department of Transportation - District 62	Hazardous Tree Removal and Disposal in response to Hurricane Ida - DR-4611	\$1,234,916.48	25,968.00
September	City of New Port Richey, FL	Disaster Recovery and Debris Removal Services - DR-4734	\$9,558.44	1,213.00
September	Town of Dauphin Island, AL	Contract for Sand	\$34,912.50	Hourly
September	City of Crystal River, FL	Emergency Debris Management Services - DR-4734	\$177,452.54	11,411.60
September	Citrus County, FL	Emergency Debris Management Services - DR-4734	\$394,586.09	25,123.70
August	Florida A&M University	Emergency Debris Management Services - DR-4734	\$6,986.00	Hourly
August	Florida Department of Transportation - District 2 Lake City Maintenance	Hurricane Idalia Cut and Toss - DR-4734	\$56,012.50	Hourly
August	Florida Department of Transportation - District 2 Chiefland Maintenance	Hurricane Idalia Cut and Toss - DR-4734	\$102,081.25	Hourly
August	Florida Department of Transportation - District 2 Gainesville Maintenance	Hurricane Idalia Cut and Toss - DR-4734	\$96,450.00	Hourly
August	Florida Department of Transportation - District 2 Perry Maintenance	Hurricane Idalia Cut and Toss - DR-4734	\$117,425.00	Hourly

August	Florida Department of Transportation - District 2 St. Augustine Maintenance	Hurricane Idalia Cut and Toss - DR-4734	\$50,000.00	Hourly
August	East Baton Rouge Parish/City of Baton Rouge	Blight Reduction Services	\$52,250.00	Hourly
August	East Baton Rouge Parish/City of Baton Rouge	Contract for Debris Removal Assistance	\$189,263.93	11,843.80
July	City of Enterprise, AL	Bulk Waste and Brush Removal	\$65,000.00	Hourly
July	City of Lakeland, TN	Emergency Debris Removal Services	\$241,575.73	25,421.30
June	Harris County, TX	Disaster Debris Removal and Disposal	\$539,066.34	43,253.50
June	City of Moss Point, MS	Contract for Debris Removal Assistance	\$548,329.45	36,645.89
June	Cameron Parish Police Jury	Private Property Debris Removal Program - Batch 1	\$87,500.00	Per APN
June	City of Shawnee, OK	Debris Removal Services - April 2023 Tornado - DR-4706-OK	\$1,040,755.99	49,632.20
May	City of Selma, AL	Debris Removal Services - DR-4684	\$2,634,828.54	156,345.09
May	Republic Services	Contract for Bulky Waste Removal	\$131,492.50	
May	City of Houston, TX	Mechanical and/or hydraulic dredging of sand and sediment from public waterways	\$6,153,335.55	192,070.25
May	Sarasota County, FL	Biological Marine Debris Collection and Disposal Services	\$35,704.79	Hourly
April	Shawnee (City of), OK - State Contract	Debris Removal Services - April 2023 Tornado - DR-4706-OK	\$3,520,080.99	235,416.30
April	Little Rock (City of), AR	2023 Tornado Removal and Disposal of Storm Debris - DR-4748-AR	\$7,106,147.08	494,840.45
April	Monroe County, MS	Contract for Tornado Debris and Removal Services - DR-4727-MS	\$1,450,766.49	128,502.60
March	Pottawatomie County, OK	February 2023 Tornado- Debris Removal	\$18,621.49	Tonnage
March	Manatee County, FL	Red Tide-Fish Kill	\$26,483.00	Hourly
February	City of Houston, TX	Heavy Trash, Bulk, and Junk Waste Collection Services	\$7,391,566.57	Tonnage & CY Combined
February	City of Tyler, TX	Bulk Waste & Brush Services - Winter Storm Mara - DR-4705-TX	\$296,730.00	Hourly

February	City of Lakeway, TX	Bulk Waste & Brush Services - Winter Storm Mara - DR-4705-TX	\$694,710.00	Hourly
February	City of Austin, TX	Winter Storm Mara - Disaster Debris Removal - DR-4705-TX	\$8,587,852.75	661,060.65
January	Alabama Department of Transportation - Dallas County	Dallas County Tornado - DR-4684	\$3,874,233.70	297,397.80
January	City of Lake Charles, LA - Batch 3	Private Property Debris Removal Program - Hurricane Laura	\$193,450.00	Per APN
January	City of Lake Charles, LA - Batch 7	Private Property Debris Removal Program - Hurricane Laura	\$180,000.00	Per APN
<b>2022</b>	<b>Contracting Agency</b>	<b>Description of Work</b>	<b>Contract Amount</b>	<b>Cubic Yards</b>
December	Manatee County, FL	Red Tide-Fish Kill	\$13,495.00	Hourly
December	St. Charles Parish, LA	Winter Tornado Debris Removal	\$97,343.44	11,560.98
December	St. Bernard Parish, LA	Winter Tornado Debris Removal	\$168,914.02	15,742.22
November	Florida Department of Emergency Management - JV	Debris Removal- Hurricane Ian DR-4673	*\$68,159,524.14	809,121.80
November	Florida Department of Environmental Protection - JV (sub)	Waterway Debris Removal – Hurricane Ian DR-4673	*\$244,384,648.42	933,666.70
November	City of St. Augustine, FL	Hurricane Nicole – Debris Removal	\$24,196.37	2,577.20
November	City of Hollywood, FL	Hurricane Nicole - Hourly work	\$14,953.75	Hourly
October	City of Houston, TX	Mechanical & Hydraulic Dredging	\$1,936,596.32	34,601.80
October	The School Board of Sarasota County	Debris Removal	\$85,088.88	8,001.20
October	Moffitt Services	Hourly Grapple Truck Services	\$168,625.00	Hourly
October	Florida Department of Transportation - District 1	Emergency Debris Removal and Hazardous Tree Limb & Stump Removal - Hurricane Ian DR-4673	\$595,178.64	32,736.00
October	School District of Lee County, FL	Disaster Recovery Services - Hurricane Ian DR-4673	\$315,397.81	14,099.00
October	City of Debary, FL	Debris Removal Services - Hurricane Ian DR-4673	\$943,747.84	57,188.00
October	City of St. Augustine, FL	Debris Removal Services - Hurricane Ian DR-4673	\$59,775.35	6,311.30
October	City of Bradenton, FL	Debris Clearance and Removal Services - Hurricane Ian DR-4673	\$302,085.74	21,803.41



October	City of Lakeland, FL	Annual Disaster and Debris Management Services - Hurricane Ian DR-4673	\$1,654,141.04	112,785.00
October	City of Daytona Beach, FL	Debris Removal and Services Contract - Hurricane Ian DR-4673	\$3,103,999.90	340,010.00
October	City of Deland, FL	Debris Removal Services - Hurricane Ian DR-4673	\$961,843.88	54,659.00
October	Town of Longboat Key, FL	Debris Removal Services - Hurricane Ian DR-4673	\$334,105.91	23,983.60
October	Florida Department of Transportation - District 5	Emergency Debris and Hazardous Tree, Limb, and Stump Removal Operations - Hurricane Ian DR-4673	\$158,673.58	8,174.00
September	Sarasota County, FL	Meal Services - Hurricane Ian DR-4673	\$1,270,800.00	Logistics
September	Florida Department of Transportation -District 2 Perry	Hurricane Ian Cut and Toss DR-4673	\$15,000.00	Standy-By
September	Florida Department of Transportation -District 2 Chiefland	Hurricane Ian Cut and Toss DR-4673	\$25,281.50	Hourly
September	Sarasota County, FL	Disaster Debris Collection, Reduction and Disposal - Hurricane Ian DR-4673	\$20,962,892.48	1,965,910.90
September	Manatee County, FL	Debris Management Services - Hurricane Ian DR-4673	\$7,947,281.37	592,071.35
September	City of Maitland, FL	Emergency Debris Hauling and Disposal - Hurricane Ian DR-4673	\$141,151.33	15,855.50
September	City of Richmond, VA	Reduction and Haul Out	\$315,000.00	Per Load
September	Atascocita Community Improvement Association (Houston, TX)	Canal Rip Rap Installation & Debris Removal	\$59,352.00	Hourly
August	City/County of St. Charles	2022 Flooding	\$11,979.84	0.00
July	Larimer County, CO	2022 July Flash Flooding – Debris Management Services & Sediment Removal	\$1,850,071.00	17,606.00
July	East Baton Rouge Parish/City of Baton Rouge	Annual Channel Clearing Project – Elbow Bayou and Claycut Bayou	\$11,622,989.58	0.00
July	Mayfield (City of), KY	Disaster Debris Removal Services (PPDR) in response to the Tornado	\$5,265,817.88	108,183.30
July	Lake Charles (City of), LA	Private Property Debris Removal (Demolition) in response to Hurricane Laura DR-4559	\$218,136.00	per property

May	City of Austin, TX	Bulk Waste Debris Removal	\$1,019,362.50	Hourly
April	Boulder County, CO	Marshall Fire County Wide PPDR Phase 2	\$26,845,411.29	per parcel
March	South Carolina Department of Transportation - Jasper	Maintenance On Call Tree Trimming and Removal	\$89,072.00	per tree
March	St. Bernard, LA	2022 Tornado	\$598,364.26	50,013.28
February	City of Houston, TX – Roger's Gully	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$7,007,416.52	196,011.65
February	City of Lakeland, TN	2022 Ice Storm Debris Cleanup	\$103,766.00	7,982.00
February	LADOTD 02 Jefferson Ditches	Emergency Ditch, Culvert, and Catch Basin Cleaning – Hurricane Ida H.972442-26 DR-4611	\$3,821,678.00	0.00
January	Pointe Coupee Parish, LA	Bulky Waste	\$6,487.50	Hourly
January	City of Greenville, NC	Bulk Delivery of Road Salt	\$20,000.00	Logistics
January	South Carolina Department of Transportation	Winter Storm Izzy	\$40,135.00	Hourly
January	Boulder County, CO	Marshall Fires Phase 1	\$266,716.84	0.00
January	City of Monroe, LA	Bulk Waste Debris Removal	\$271,600.00	Hourly
<b>2021</b>	<b>Contracting Agency</b>	<b>Description of Work</b>	<b>Contract Amount</b>	<b>Cubic Yards</b>
December	TXDOT Brazoria County	Debris Removal – <b>Tropical Storm Nicholas</b>	\$615,045.70	17,826.00
December	LADOTD 02 St. Bernard	Emergency Drainage Cleaning for Florissant Hwy (LA46)	\$192,815.28	0.00
December	TXDOT	Disaster Debris Removal Services – Tropical Storm Nicholas	\$53,407.50	1,033.00
December	USACE - Graves County, Kentucky	2021 Tornadoes	\$12,640,181.52	409,238.40
December	Greater Louisiana Port Commission - Port Fourchon, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$631,513.60	20,318.00
December	Ascension Parish Waterway (Canal), LA	Disaster Debris Re Canal Disaster Debris Removal Services – Hurricane Ida DR-4611	\$11,287,635.40	127,858.53
October	Village of Napoleonville, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$38,941.40	640.50
October	Southeast Flood Protection Authority	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$2,690,963.63	41,632.25

October	Dauphin Island, AL	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$3,140,135.00	213,922.00
September	Bay City, TX	Disaster Debris Removal Services – <b>Tropical Storm Nicholas</b>	\$234,835.95	Hourly
September	Matagorda County, TX	Disaster Debris Removal Services – <b>Tropical Storm Nicholas</b>	\$298,988.17	29,203.90
September	Lafourche School District, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$429,298.01	6,461.60
September	Bayou Lafourche Water District, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$5,890,173.13	121,192.05
September	St Charles Parish, LA	Canal Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$2,339,823.10	29,753.60
September	Sorrento, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$115,857.17	8,704.00
September	Town of Gramercy, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$305,274.00	24,470.40
September	Pointe Coupee Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$13,537.50	Hourly
September	Iberville Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$140,329.15	10,845.85
September	Assumption Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$215,899.11	17,813.37
September	Baker, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$135,403.20	10,951.00
September	St. Tammany Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$43,758,749.95	2,521,325.10
September	Town of Lutchet, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$424,647.81	32,703.00
September	Montgomery County, PA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$11,944,812.49	313,347.40
September	Donaldsonville, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$282,656.27	22,534.00

September	Central, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$441,364.66	62,952.75
September	St. James Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$1,381,257.45	97,634.10
September	Ascension Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$5,289,860.19	369,905.20
September	Jefferson Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$36,557,231.89	1,666,773.50
September	LADOTD 61	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$5,913,629.58	311,821.70
September	LADOTD 62	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$30,900,053.55	16,949,908.97
August	Terrebonne Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$47,786,821.41	3,573,521.00
August	Tangipahoa Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$43,204,243.72	3,090,840.22
August	Abita Springs, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$336,738.58	24,640.50
August	St. Charles Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$18,756,289.63	1,316,616.10
August	Lafourche Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$21,007,088.54	1,435,697.53
August	East Baton Rouge Parish/City of Baton Rouge, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$10,938,497.34	644,919.00
August	St. Bernard Parish, LA	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$2,253,489.28	41,033.73
July	Randolph County – ACCA	Alabama Tornadoes	\$83,352.47	6,868.87
July	FDOT District 2 Perry	<b>Emergency Cut &amp; Toss - Tropical Storm Elsa EM-3561</b>	\$15,000.00	Hourly
July	FDOT District 2 Chiefland	<b>Emergency Cut &amp; Toss - Tropical Storm Elsa EM-3561</b>	\$18,326.25	Hourly
July	Foley, AL	Hurricane Debris Stream Cleanout - <b>Hurricane Sally DR-4563</b>	\$15,000.00	Lump Sum
July	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$10,483,667.44	330,194.25



June	Pinellas County, FL	Red Tide Fish Kill	\$2,070,438.47	Hourly
June	Ascension Parish, LA	May weather event	\$2,631.14	293.00
June	State of Washington	Town of Malden Fire Cleanup	\$4,600,000.00	10,488.00
May	East Baton Rouge, LA	May Flood Event	\$505,060.62	29,634.00
April	City of Mobile, AL	Bulky Waste	\$38,637.50	Hourly
April	Coweta, GA	Disaster Debris Clearance and Removal Services	\$35,089.08	5,525.84
April	City of Austin, TX	Winter Storm Debris Removal	\$382,005.00	Hourly
April	Shelby County, AL	Alabama Tornadoes	\$511,206.78	69,061.45
April	Calhoun County, AL	Alabama Tornadoes	\$2,942,622.86	228,268.30
April	Westwego (City of), LA	<b>Hurricane Zeta DR-4573</b>	\$22,440.00	1,320.00
March	Central, LA	Winter Storm Debris	\$51,300.00	Hourly
February	East Baton Rouge	Winter Storm Debris Removal	\$1,130,963.16	64,164.00
February	Texas Department of Transportation	Waterway Debris Removal	\$316,915.00	7,769.00
January	CalRecycle, CA	2020 Fires, Debris Removal & Hazard Tree Removal Services	\$81,651,575.10	TBD
January	Washington County, AL	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4573</b>	\$2,806,056.32	209,077.00
January	Clarke County, AL	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4573</b>	\$4,299,718.14	241,429.00
<b>2020</b>	<b>Contracting Agency</b>	<b>Description of Work</b>	<b>Contract Amount</b>	<b>Cubic Yards</b>
November	State of Washington	Town of Malden Fire Clean up	\$4,567,224.89	17,519.30
November	City of Selma, AL	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$1,472,310.16	50,101.20
November	Mobile County, AL	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$5,075,456.97	248,747.00
November	City of Prichard, AL	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	\$836,185.25	45,412.00
November	Stone County, MS	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4576</b>	\$1,462,022.56	83,568.99
November	City of Lucedale, MS	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4576</b>	\$513,307.96	29,457.45

November	City of Moss Point, MS	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4576</b>	\$128,758.93	9,072.80
November	City of Alexander City, AL	Weather Event of April 2020	\$281,101.19	1,259.40
November	Forsyth County, GA	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4579</b>	\$49,837.85	4,931.00
October	Plaquemines Parish, LA	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$370,612.80	18,765.21
October	City of Niceville, FL	Disaster Debris Removal Services – <b>Hurricane Sally DR-4564</b>	\$31,410.39	3,807.32
October	ALDOT- Grove Hill District	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4573</b>	\$9,254,899.38	434,653.71
October	City of Slidell, LA	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$367,233.00	Hourly
October	Jefferson Parish, LA	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$2,937,024.93	139,942.00
October	City of New Orleans, LA	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$391,359.16	19,431.00
October	Terrebonne Parish, LA	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$89,187.06	9,614.00
October	St. Charles Parish, LA	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$97,940.95	10,488.30
October	St. Bernard Parish, LA	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$591,978.10	47,327.27
October	City of Kenner, LA	Food Services – <b>Hurricane Zeta DR-4577</b>	\$23,685.00	Logistics
October	Jefferson County, TX	Logistic Services – <b>Hurricane Delta</b>	\$13,530.00	Logistics
October	City of Baker, LA	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$121,977.20	8,051.30
October	East Baton Rouge, LA	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$684,139.37	56,160.00
October	City of Central, LA	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$106,353.00	15,236.85
October	Pointe Coupee Parish, LA	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$27,000.00	Hourly

October	West Feliciana Parish, LA	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$94,143.05	8,222.10
October	Lafayette Parish, LA	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$4,883,624.13	387,760.95
October	Acadia Parish, LA	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$1,054,273.01	85,508.75
October	City of Semmes, AL	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	\$77,396.00	6,592.55
October	Vernon Parish, LA	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$11,769,350.27	686,252.00
September	City of Mary Esther, FL	Disaster Debris Removal Services – <b>Hurricane Sally DR-4564</b>	\$14,832.68	1,797.90
September	Jackson County, FL	Private Property Debris Removal— <b>Hurricane Michael (DR-4399)</b>	\$459,716.62	41,862.60
September	City of Gulf Breeze, FL	Disaster Debris Removal Services – <b>Hurricane Sally DR-4564</b>	\$1,023,202.02	81,656.00
September	Town of Dauphin Island, AL	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	\$991,095.96	Hourly
September	Mobile County, AL	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	\$4,438,764.67	283,433.60
September	City of Mobile, AL	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	\$10,143,825.52	417,628.30
September	Winn Parish, LA	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$2,184,514.30	141,194.00
September	Natchitoches Parish, LA	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$793,043.66	18,068.00
September	City of Natchitoches, LA	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$14,832.68	30,369.00
September	City of Cedar Rapids, IA	Collection of C&D Storm Damaged Household Items – <b>Derecho Severe Storms DR-4557</b>	\$267,066.73	C&D Tons
September	Grant Parish, LA	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$11,817,169.83	1,112,907.30
August	Ouachita Parish, LA	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$2,239,882.51	245,347.85
August	Jefferson Davis Parish, LA	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$2,290,672.78	213,002.05
August	Lafayette Parish, LA	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$397,790.77	3,122.05

August	City of Crowley, LA	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$282,736.22	22,602.15
August	State of Louisiana	Emergency Support Trailers – <b>Hurricane Laura DR-4559</b>	\$202,000.00	
August	Jefferson County Drainage District	Emergency Disaster Assistance Recovery- <b>Hurricane Laura DR-4559</b>	\$12,886.39	Logistics
August	City of Deland, FL	Disaster Debris Removal – <b>Hurricane Isaías</b>	\$45,606.46	7,452.04
August	City of Wilmington, NC	Debris Management Recovery & Removal Services- <b>Hurricane Isaías</b>	\$2,692,553.05	230,044.99
July	Matagorda County, TX	Debris Clearance & Removal – <b>Hurricane Hanna</b>	\$411,067.00	5,235.00
July	City of Central, LA	Debris Removal in response to Weather Event	\$3,400.00	Hourly
May	Virginia Department of Emergency Management	COVID-19 Support	\$506,232.04	Logistics
May	Lafourche Parish, LA	Debris Removal and Recovery Services	\$143,375.00	Hourly
May	St. Charles Parish, LA	May 15 Flood Event	\$62,372.41	6,049.70
April	City of Mount Juliet, TN	Tornado Debris Removal (DR-4476)	\$1,258,201.54	86,913.00
April	Puerto Rico Power Authority	Vegetation Management	\$29,283,377.08	132,394.48
January	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$15,792,662.59	175,894.80
<b>2019</b>	<b>Contracting Agency</b>	<b>Description of Work</b>	<b>Contract Amount</b>	<b>Cubic Yards</b>
November	City of Port Aransas, TX	Municipal Boat Harbor Debris Removal Disposal Services – <b>Hurricane Harvey (DR-4332)</b>	\$273,428.60	769.50
September	Jefferson County, TX	Disaster Debris Management— <b>Tropical Storm Imelda (DR-4466)</b>	\$1,132,923.58	57,429.65
September	City of Liberty, TX	Disaster Debris Management— <b>Tropical Storm Imelda (DR-4466)</b>	\$87,791.50	3,775.00
September	City of Nederland, TX	Disaster Debris Management— <b>Tropical Storm Imelda (DR-4466)</b>	\$12,142.40	1,111.50
September	New Hanover County, NC	Disaster Debris Removal— <b>Hurricane Dorian (DR-4465)</b>	\$151,527.30	18,137.40
September	Town of Pine Knoll Shores, NC	Disaster Debris Removal— <b>Hurricane Dorian (DR-4465)</b>	\$126,898.25	18,688.95



September	City of Wilmington, NC	Pre-Staging Equipment— <b>Hurricane Dorian (DR-4465)</b>	\$26,106.20	0.00
August	City of Miami Beach, FL	Logistical Services— <b>Hurricane Dorian (DR-4465)</b>	\$38,400.00	Logistics
August	City of Central, LA	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$7,800.00	Hourly
August	St. Charles County, MO	Emergency Flood Debris Removal and Disposal	\$650,075.00	C&D Tons
August	Village of Plover, WI	<b>Straight-Line Wind</b> – Debris Removal	\$119,427.50	Hourly
July	Assumption Parish, LA	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$63,886.74	6,515.00
July	Pointe Coupee Parish, LA	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$21,600.00	Hourly
July	Terrebonne Parish, LA	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$404,858.94	50,451.00
July	Lafayette Parish, LA	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$225,250.75	18,338.20
July	East Baton Rouge Parish/City Of Baton Rouge, LA	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$398,040.07	32,653.00
June	State of New York	Provide MRE's	\$306,060.00	0.00
June	State of Louisiana- Sand Activation	Provide Sand per Region	\$2,537.00	0.00
June	Puerto Rico's Department of Parks and Recreation	<b>Hurricane Maria Debris Removal (DR-4339)</b>	\$4,890,171.32	33,337.20
June	Monroe County, MS	Tornado Debris Removal and Disposal Services	\$1,756,741.53	152,815.10
June	City of Ruston, LA	Debris Removal and Disposal from Event of April 25, 2019 (Tornado)	\$285,951.44	30,688.85

## **F. DRC EMERGENCY SERVICES, LLC PENDING MATTERS**

### **ACTIVE PENDING MATTERS:**

*Nelson v. RPF Emer. Servs., et al*, No. 20-900353, Cir. Ct. Baldwin County, AL. Terminated sub-subcontractor seeks damages for termination.

*Fuxench, et al v. Puerto Rico Dept. of Recreation & Sports*, No. 20-3148, Puerto Rico Bayamon High Court. Claim against the Puerto Rico Dept. of Recreation & Sports to enjoin it from performing post-hurricane tree and limb removal in a park. Appeals court ruled in favor of the defendants.

*Ervin v. DRC*, 21-900082, Clarke County, AL. Automobile accident involving lower-tier subcontractor.

*DRC, Inc. v. DRC Emer. Svcs., LLC*, #22-901120, Mobile County, AL Cir. Ct. Tradename dispute. Matter pending.

*Silva v. PREPA*, #21-3267, Puerto Rico Superior Court. Power line vegetative maintenance project. Adjacent landowner asserts trees were removed from his property. Public utility seeks indemnity from DRC. In turn, DRC has obtained indemnity from subcontractor.

### **INACTIVE ABANDONED MATTERS:**

**The following matters are dormant and subject to dismissal for lack of prosecution for over 3 years:**

*Group CG Builders v. DRC Emergency Services, LLC*, Dominican Republic

*Down South Services, LLC v. DRC Emergency Services, LLC*, No. 59-035, 25th JDC for Plaq. Parish, LA. *Amer.*

*Amph. Equipt. v. Brookhaven Maint. South Contract Corp.*, No. 55-252, 25th JDC Plaq. Parish, LA.

*Gulf State Constr. v. DRC Emergency Services, LLC*, Civil Action No. 2012-10783, Orleans Parish LA CDC.

*Southern Indust. Contr. v. DRC Emergency Services*, No. 613964, 19th JDC, East Baton Rouge Parish, LA.

*B&S Equipment v. DRC Emergency Services, LLC, et al*, No. 708-443, 24th Judicial District Court.

### **BP OIL SPILL RECOVERY PROJECT**

The following lawsuits arise out of the 2010 BP DEEPWATER HORIZON oil spill clean-up/recovery project. Per the parties' written agreement, BP defends and indemnifies DRC's interests in the cases below.

*Lambert v. DRC Emergency Services, LLC, et al*, 24th JDC Jefferson Parish LA, No. 702311

*Baudier v. DRC Emergency Services, LLC, et al.*, 24th JDC Jefferson Parish LA, No. 703-286

*Turlich v. DRC Emergency Servs, LLC, et al.*, 25th JDC Plaquemines Parish LA, No. 59-076

*Brown v. DRC Emergency Services, LLC*, USDC EDLA, No. 12-2333 c/w MDL 2179.

## **G. JUDGMENTS**

There are no judgments entered in the last 3 years.

## H. REFERENCES

### **Disaster Debris Collection Services – Hurricane Milton – City of Bradenton**

Cubic yards: 59,984.35  
Contract total: \$1,485,213.06  
Craig Keys, Public Works Section Manager  
1411 9th St.  
W Bradenton, FL 34205  
941-708-6300 Ext. 237  
craig.keys@bradentonfl.gov  
10/14/2024 – 12/19/2024

### **Flood Debris Removal – City of Hallandale Beach**

Hourly work  
Contract total: \$22,500  
Jeff Odoms, Public Works Director  
630 N.W. 2<sup>nd</sup> St.  
Hallandale Beach, FL 33009  
954-457-1669  
JOdoms@hallandalebeachfl.gov  
6/19/2024 – 6/21/2024; 8/9/2024 – 8/9/2024

### **Debris Management Services DR-4834-FL – Manatee County**

Cubic yards: 2,514,434.50  
Contract total: \$61,654,169.47  
Sue Dunn, Compliance Coordinator  
3647 Cortez Road W.,  
Bradenton, FL 34210  
(941) 792-8811 ext. 5242  
sue.dunn@mymanatee.org  
10/14/2024 - Present

### **Disaster Debris Removal Services – DR-4828 – Longboat Key**

Cubic yards: 40,408.90  
Contract total: \$3,195,850.52  
Mark Richardson, Streets, Facilities, Parks and Rec Manager  
501 Bay Isles Road  
Longboat Key, FL 34228  
941-361-6411 EXT. 2212  
mrichardson@longboatkey.org  
10/3/2024 – 2/9/2025

**Disaster Debris Removal Services – City of Sarasota**

Cubic yards: 219,603.10

Contract total: \$5,046,930.18

Todd Kucharski, Acting Director, Public Works

1761 12th Street

Sarasota, FL 34236










941-263-6127

todd.kucharski@sarasotafl.gov

10/17/2024 – 1/15/2025



### Please see the attached Required Documents:

-  Proposer Information
-  Proposal Confirmation
-  Indemnification Clause
-  Non-Collusive Affidavit
-  Proposer's Qualification Statement
-  Acknowledgement of Proposers Qualification Statement
-  Sworn Statement on Public Entity Crimes
-  Affidavit of Compliance with Foreign Countries of Concern
-  References and Past Performance

**SECTION IV - REQUIRED DOCUMENTS****Proposal Requirements Checklist**

Proposer has completed the required documents listed in the checklist below. The required documents shall be executed, notarized (if applicable), and submitted as a condition to this Request for Proposals.

Proposer shall electronically submit all required documents and any other pertinent information electronically through the eBid System.

<b>Digital Forms to Be Completed and Submitted with Proposal</b>	<b>Yes</b>	<b>No</b>
<b><i>Scope of Services Proposed (All 4 Sections are Mandatory):</i></b>		
(1) Qualifications and Experience	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(2) Operational Plan for the City	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(3) Resources and Availability	<input checked="" type="checkbox"/>	<input type="checkbox"/>
(4) References and Past Performance	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b><i>Digital Forms to Be Completed and Submitted with Proposal (notarize where required):</i></b>		
Proposal Information	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Proposal Confirmation	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Indemnification Clause	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Non-Collusive Affidavit	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Proposer's Qualification Statement	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Acknowledgement Proposers Qualification Statement	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Sworn Statement on Public Entity Crimes	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Affidavit of Compliance with Foreign Countries of Concern	<input checked="" type="checkbox"/>	<input type="checkbox"/>
References and Past Performance	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b><i>Vendor must provide the following documents and upload to the eBid system:</i></b>		
Certificate of Insurance	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Business Tax Receipt	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Company's <a href="http://www.Sunbiz.org">www.Sunbiz.org</a> Record	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Copies of Valid Certifications / Licenses	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**PROPOSER INFORMATION**

Communications concerning this proposal shall be addressed to:

Company Name: DRC Emergency Services, LLC  
 Social Security/Federal Tax I.D. No.: 63-1283729  
 Proposer's Name (Print): Kristy Fuentes Title: Vice President, Treasurer, Secretary  
 Address: 111 Veterans Blvd. Suite 1420  
 City/State/Zip: Metairie, LA 70005  
 Phone: (888) 721-4372 Fax: (504) 482-2852  
 Email: kfuentes@drcusa.com

**ACKNOWLEDGEMENT OF ADDENDA**


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**Instructions:** Complete Part I or Part II, Whichever Applies

---

**Part I:**

Proposer has examined copies of all the Contract Documents and of the following Addenda (receipt of all which is hereby acknowledged).

Addendum No: _____	Dated: _____
Addendum No: _____	Dated: _____
Addendum No: _____	Dated: _____
Addendum No: _____	Dated: _____
Addendum No: _____	Dated: _____

**Part II:**

☒ No Addendum was received in connection with this RFP.

---

It is understood and agreed by Proposer that the City reserves the right to reject any and all proposals, to make awards on all items or any items according to the best interest of the City, and to waive any irregularities in the proposal or in the proposals received as a result of the RFP. It is also understood and agreed by the Proposer that by submitting a proposal, Proposer shall be deemed to understand and agree that no property interest or legal right of any kind shall be created at any point during the aforesaid evaluation/selection process until and unless a contract has been agreed to and signed by both parties.

  
 Proposer's Authorized Signature

4/15/25  
 Date

Kristy Fuentes - Vice President, Treasurer, Secretary  
 Proposer's Printed Name

## PROPOSAL CONFIRMATION

In accordance with the requirements to provide **Emergency Debris Management Services** pursuant to RFP 04-16-25-11, the undersigned submits the attached proposal.

Proposer accepts and hereby incorporates by reference in this proposal all of the terms and conditions of the scope of work, including EPA Standards, Motor Vehicle Safety Standards and required warranty and guarantee certificates.

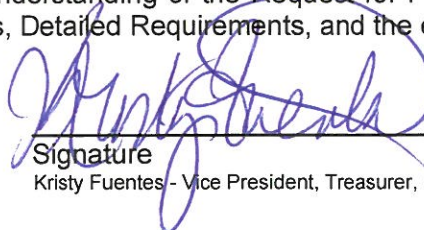
Proposer is fully aware of the scope of work based on these requirements, the legal requirements (federal, state, county and local laws, ordinances, rules and regulations) and the conditions affecting cost, progress or performance of the work and has made such independent investigation as Proposer deems necessary.

This proposal is genuine and not made in the interest of or on behalf of any undisclosed person, firm or corporation and is not submitted in conformity with any agreement or rules of any group, association, organization or corporation; Proposer has not directly or indirectly induced or solicited any other Proposer to submit a false or sham proposal; Proposer has not solicited or induced any person; firm or a corporation to refrain from proposing and Proposer has not sought by collusion to obtain for himself any advantage over any other Proposer or over City.

The Proposer shall acknowledge this Proposal by signing and completing the spaces provided. I hereby submit this Proposal Package for Emergency Debris Management Services, RFP No. 04-16-25-11 to the City of Coconut Creek with the full understanding of the Request for Proposal, General Terms and Conditions, Special Terms and Conditions, Detailed Requirements, and the entire Proposal Package.

DRC Emergency Services, LLC

Proposer's Name

  
Signature  
Kristy Fuentes - Vice President, Treasurer, Secretary

4/15/25  
Date

State of: Louisiana

County of: Jefferson Parish

The foregoing instrument was acknowledged before me this 15 day of April, 2025, by Kristy Fuentes, who is (who are) personally known to me or who has produced \_\_\_\_\_ as identification and who did (did not) take an oath.

Notary Public Signature

Cary Des Roches

Notary Name, Printed, Typed or Stamped

Commission Number: \_\_\_\_\_

My Commission Expires: \_\_\_\_\_

CARY A. DES ROCHES  
NOTARY PUBLIC  
State of Louisiana, Bar No. 10530  
My Commission Is for Life



**INDEMNIFICATION CLAUSE**

(Page 1 of 1)

The parties agree that one percent (1%) of the total compensation paid to Contractor for the work of the contract shall constitute specific consideration to Contractor for the indemnification to be provided under the Contract. The Contractor shall indemnify and hold harmless the City Commission, the City of Coconut Creek, and its agents and employees from and against all claims, damages, losses and expenses including attorney's fees arising out of or resulting from the performance of the work provided that any such claim, damage, loss or expense (1) is attributable to bodily injury, sickness, disease or death, or to injury to or destruction of tangible property (other than the work itself) including the loss of use resulting therefrom, and (2) is caused in whole or in part by any negligent act or omission of the Contractor, any subcontractor, anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable, regardless of whether or not it is caused in part by a party indemnified hereunder.

In any and all claims against the City, or any of their agents or employees by any employee of the Contractor, any subcontractor, anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable, the indemnification obligation under this Paragraph shall not be limited in any way by any limitation on this amount or type of damages compensation or benefits payable by or for the Contractor or any subcontractor under Workers' Compensation Acts, Disability Benefit Acts or other Employee Benefit Acts. Nothing in this section shall affect the immunities of the City pursuant to Chapter 768, Florida Statutes, as amended from time to time, nor shall it constitute an agreement by the City to indemnify Contractor, its officers, employers, subcontractors or agents against any claim or cause of action.

DRC Emergency Services, LLC

Contractor's Name

Signature

Kristy Fuentes - Vice President, Treasurer, Secretary

Date

4/10/25

State of: Louisiana

County of: Jefferson Parish

The foregoing instrument was acknowledged before me this 10<sup>th</sup> day of April, 2025, by Kristy Fuentes, who is (who are) personally known to me or who has produced \_\_\_\_\_ as identification and who did (did not) take an oath.

Notary Public Signature

CARY A. DES ROCHES  
NOTARY PUBLIC  
State of Louisiana, Bar No. 19550  
My Commission is for life

Cary Des Roches

Notary Name, Printed, Typed or Stamped

Commission Number: \_\_\_\_\_

My Commission Expires: \_\_\_\_\_

**NON-COLLUSIVE AFFIDAVIT**State of Louisiana )

)ss.

County of Jefferson Parish )Kristy Fuentes

being first duly sworn, deposes and says that:

- (1) He/she is the Vice President, Treasurer, Secretary  
(Owner, Partner, Officer, Representative or Agent)  
of DRC Emergency Services, LLC the Proposer that has submitted the attached proposal;
- (2) He/she is fully informed respecting the preparation and contents of the attached proposal and of all pertinent circumstances respecting such proposal;
- (3) Such proposal is genuine and is not a collusive or sham proposal;
- (4) Neither the said Proposer nor any of its officers, partners, owners, agents, representatives, employees or parties in interest, including this affiant, have in any way colluded, conspired, connived or agreed, directly or indirectly, with any other Proposer, firm, or person to submit a collusive or sham proposal in connection with the work for which the attached proposal has been submitted; or to refrain from bidding in connection with such work; or have in any manner, directly or indirectly, sought by agreement or collusion, or communication, or conference with any Proposer, firm or person to fix the price or prices in the attached proposal of any other Proposer, or to fix an overhead, profit, or cost elements of the proposal price or the proposal price of any other Proposer, or to secure through any collusion, conspiracy, connivance, or unlawful agreement any advantage against (Recipient), or any person interested in the proposed work;
- (5) The price or prices quoted in the attached proposal are fair and proper and are not tainted by any collusion, conspiracy, connivance, or unlawful agreement on the part of the Proposer or any other of its agents, representatives, owners, employees or parties in interest, including this affiant.

Signed, sealed and delivered  
in the presence of:

Kim Esteves  
Kimberly Esteves  
Caley Lowe  
Caley Lowe

By: [Signature]  
Kristy Fuentes  
(Printed Name)

Vice President, Treasurer, Secretary  
(Title)

ACKNOWLEDGEMENT

State of Louisiana  
County of Jefferson Parish

The foregoing instrument was acknowledged before me this 10<sup>th</sup> day of April,  
2025, by Kristy Fuentes, who is personally known to me or who has produced  
as identification and who did (did not) take an oath.

WITNESS my hand and official seal

[Signature]  
NOTARY PUBLIC  
CARY A. DES ROCHES  
State of Louisiana, Bar No. 19830  
Commission is for life

Cary Des Roches  
(Name of Notary Public: Print, Stamp, or  
Type as Commissioned.)

**PROPOSER'S QUALIFICATION STATEMENT**

In order to properly evaluate the proposal submittals, Proposers are expected to complete the questionnaire and include the following documentation. By attesting to this submittal, Proposer guarantees the truth and accuracy of all statements and answers herein contained.

SUBMITTED TO: City of Coconut Creek  
Procurement Division  
4800 West Copans Road  
Coconut Creek, FL 33063

Check One

Submitted By: DRC Emergency Services, LLC.  
Name: Kristy Fuentes - Vice President, Treasurer, Secretary  
Address: 111 Veterans Blvd. Suite 1420  
City, State, Zip Metairie, LA, 70005  
Telephone No. (888) 721-4372  
Fax No. (504) 482-2852

- ☐ Corporation  
☐ Partnership  
☐ Individual  
☒ Other

1. State the true, exact, correct and complete name of the partnership, corporation, trade or fictitious name under which you do business and the address of the place of business.

The correct name of the Proposer is: DRC Emergency Services, LLC.

The address of the principal place of business is: 111 Veterans Blvd. Suite 1420 Metairie, LA 70005

2. If Proposer is a corporation, answer the following:

- a. Date of Incorporation: \_\_\_\_\_  
b. State of Incorporation: \_\_\_\_\_  
c. President's Name: \_\_\_\_\_  
d. Vice President's Name: \_\_\_\_\_  
e. Secretary's Name: \_\_\_\_\_  
f. Treasurer's Name: \_\_\_\_\_  
g. Name and Address of Resident Agent: \_\_\_\_\_

3. If Proposer is an individual or a partnership, answer the following:

- a. Date of Organization: \_\_\_\_\_  
b. Name, Address and Ownership Units of all Partners: \_\_\_\_\_  
c. State whether general or limited partnership: \_\_\_\_\_



4. If Proposer is other than an individual, corporation or partnership, describe the organization and give the name and address of principals:  
DRC Emergency Services is a Limited Liability Company.  
John Sullivan - 6702 Broadway Street Galveston, TX 77554
5. If Proposer is operating under a fictitious name, submit evidence of compliance with the Florida Fictitious Name Statute. N/A
6. How many years has your organization been in business under its present business name? 20  
 a. Under what other former name has your organization operated?  
Emergency Communications and Logistics, LLC
7. Indicate registration, license numbers or certificate numbers for the businesses or professions, which are the subject of this proposal. Please attach certificate of competency and/or state registration. \*Please see the Initial Documents section for copies.  
Florida Contractor's License Number: CRC1331307  
Florida Secretary of State Document Number: M05000003946
8. Litigation/Judgments/Settlements/Debarments/Suspensions:  
 Submit information on any pending litigation and any judgments and settlements of court cases relative to providing Emergency Debris Management services that have occurred within the last three (3) years. Also indicate if your firm has been debarred or suspended from bidding or proposing on a procurement project by any government during the last five (5) years.  
Please see the litigation list in Section 4: References and Past Performance.
9. Have you ever failed to complete any work awarded to you? If so, state when, where and why?  
No
10. List the pertinent experience of the key individuals of your organization (continue on insert sheet, if necessary).  
Please see key personnel information in Section 1: Qualifications and Experience.
11. State the name of the individual(s) and titles who will personally supervise the work:

Evan Fancher - Regional Manager

---

12. State the name and address of the attorney, if any, for the business of the Proposer:  
 Cary A. Des Roches  
 225 Phosphor Avenue  
 Metairie, Louisiana 70005
- 
13. State the names and addresses of all businesses and/or individuals who own an interest of more than five percent (5%) of the Proposer's business and indicate the percentage owned of each such business and/or individual:  
 John Sullivan 33.3% 6702 Broadway Street  
 William Sullivan 33.3% Galveston, TX 77554  
 Todd Sullivan 33.3%
- 
14. State the names, addresses and the type of business of all firms that are partially or wholly owned by Proposer:  
 N/A
- 
15. State the name of Surety Company which will be providing the bond, and the name and address of agent:  
 Travelers Casualty and Surety Company of America  
 One Tower Square Hartford, CT 06183  
 Rita G. Gulizo - Vice President of Bowen, Miclette & Britt of Louisiana, LLC  
 1100 Poydras St., Suite 1250 New Orleans, LA 70163
- 
16. List the following information concerning all Proposer's contracts in progress as of the date of submission and completed projects over the last five (5) years. (In case of any co-venture, list the information for all co-ventures.)
- | <u>Name of Project</u>                           | <u>Owner</u> | <u>Total Contract Value</u> | <u>Contracted Date of Completion</u> | <u>% of Completion to Date</u> |
|--|--------------|-----------------------------|--------------------------------------|--------------------------------|
| Please see Section 3: Resources and Availability |              |                             |                                      |                                |
- 
17. Have you personally inspected the site of the proposed work?
- Yes ☒ No ☐
18. Do you have a complete set of documents, including drawings and addenda, if applicable?

Yes ☒ No ☐

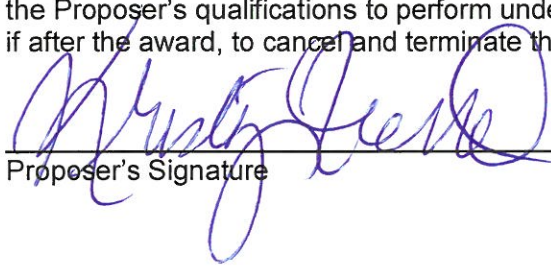
19. Did you attend the pre-proposal conference if any such conference was held?

Yes ☒ No ☐ No Conference Held ☐

20. Bank References:

Bank	Address/City/State/Zip	Telephone
Bank of America	800 Capital St. Houston, TX 77002	(713) 247-7025

The Proposer acknowledges and understands that the information contained in response to this Qualification Statement shall be relied upon by City in awarding the contract and such information is warranted by Proposer to be true. The discovery of any omission or misstatement that materially affects the Proposer's qualifications to perform under the contract shall cause the City to reject the proposal, and if after the award, to cancel and terminate the award and /or contract.


  
Proposer's Signature

 4/15/25  
 Date

**ACKNOWLEDGEMENT  
PROPOSER'S QUALIFICATION STATEMENT**

State of Louisiana

County of Jefferson Parish

On this the 15<sup>th</sup> day of April, 2025, before me, the undersigned Notary Public of the State of ~~Florida~~ Louisiana, Personally appeared

Kristy Fuentes - Vice President, Treasurer, Secretary And  
(Name(s) of individual(s) who appeared before notary)

whose name(s) is/are Subscribed to within the instrument, and he/she/they acknowledge that he/she/they executed it.

WITNESS my hand and official seal.

NOTARY PUBLIC

SEAL OF OFFICE:

**CARY A. DES ROCHES**  
NOTARY PUBLIC  
State of Louisiana, Bar No. 19530  
My Commission is for life

NOTARY PUBLIC, STATE OF FLORIDA  
Louisiana

Cary Des Roches

(Name of Notary Public: Print, Stamp, or Type as Commissioned)

- ☒ Personally known to me, or  
☐ Produced identification

(Type of Identification Produced)

- ☐ DID take an oath, or  
☒ DID NOT take an oath



**SWORN STATEMENT  
ON PUBLIC ENTITY CRIMES  
UNDER FLORIDA STATUTES CHAPTER 287.133(3)(a).**

THIS FORM MUST BE SIGNED IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICER AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted with RFP No. 04-16-25-11 for Emergency Debris Management Services.
2. This sworn statement is submitted by DRC Emergency Services, LLC (name of entity submitting sworn statement) whose business address is 111 Veterans Blvd. Suite 1420 Metairie, LA 70005 and (if applicable) its Federal Employer Identification Number (FEIN) is 63-1283729. (If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement: \_\_\_\_\_.)
3. My name is Kristy Fuentes and my  
(Please print name of individual signing)  
relationship to the entity named above is Vice President, Treasurer, Secretary.
4. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.
5. I understand that a "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.
6. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, includes but is not limited to:
  1. A predecessor or successor of a person convicted of a public entity crime: or
  2. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The Ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding thirty-six (36) months shall be considered an affiliate.
7. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal

power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, who are active, or who have been active, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity within the last five (5) years of this sworn statement.

8. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. **Please check all statements that are applicable.**
  - ☒ Neither the entity submitting this sworn statement, nor any officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, nor any affiliate of the entity have been charged with and convicted of a public entity crime subsequent to July 1, 1989.
  - ☐ The entity submitting this sworn statement, or one or more of the officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989, AND (Please indicate which additional statement applies.)
  - ☐ There has been a proceeding concerning the conviction before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer did not place the person or affiliate on the convicted vendor list. (Please attach a copy of the final order.)
  - ☐ The person or affiliate was placed on the convicted vendor list. There has been a subsequent proceeding before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer determined that it was in the public interest to remove the person or affiliate from the convicted vendor list. (Please attach a copy of the final order.)
9. Based on information and belief, the statement that I have marked below is true in relation to the entity submitting this sworn statement. **Please check if statement is applicable.**
  - ☒ The person or affiliate has not been placed on the convicted vendor list.  
**(If the box is not checked, please describe any action taken by or pending with the Department of General Services.)**
10. The herein sworn statement shall be subject to and incorporate all the terms and conditions contained in Section 287.133 of the Florida Statutes.
11. Conviction of a public entity crime shall be cause for disqualification.

Kristy Fuentes

Proposer's Name

Vice President, Treasurer, Secretary

Signature

Date:

4/10/25

State of: Louisiana

County of : Jefferson Parish

The foregoing instrument was acknowledged before me this 10<sup>th</sup> day of April, 2025, by Kristy Fuentes, who is (who are) personally known to me or who has produced \_\_\_\_\_ as identification and who did (did not) take an oath.

Notary Public Signature

Cary Des Roches

Notary Name, Printed, Typed or Stamped

CARY A. DES ROCHES  
NOTARY PUBLIC  
State of Louisiana, Parish of Jefferson  
My Commission Expires 12/31/2027

Commission Number: \_\_\_\_\_

My Commission Expires: \_\_\_\_\_

**Affidavit of Compliance with Foreign Countries of Concern  
Pursuant to Section 287.138, Florida Statutes (2023)**

The undersigned, on behalf of the entity listed below ("Entity"), hereby attests under penalty of perjury as follows:

1. Entity is not owned by the government of a foreign country of concern as defined in Section 287.138, Florida Statutes. (Source: § 287.138(2)(a), Florida Statutes.)
2. The government of a foreign country of concern does not have a controlling interest in Entity. (Source: § 287.138(2)(b), Florida Statutes.)
3. Entity is not organized under the laws of, and does not have a principal place of business in, a foreign country of concern. (Source: § 287.138(2)(c), Florida Statutes.)
4. The undersigned is authorized to execute this affidavit on behalf of Entity.
5. The undersigned further sayeth naught.

Date: April 10, 2025

Signed: 

Entity: DRC Emergency Services, LLC

Name: Kristy Fuentes

Title: Vice President, Treasurer, Secretary

STATE OF Louisiana

COUNTY OF Jefferson Parish

Sworn to (or affirmed) and subscribed before me, by means of ☒ physical presence or ☐ online notarization, this 10<sup>th</sup> day of April, 2025, by Kristy Fuentes, as Vice President, Treasurer, Secretary for DRC Emergency Services, LLC, who is personally known to me or who has produced \_\_\_\_\_ as identification.

Notary Public Signature: 

State of Louisiana at Large (Seal)

Print Name: Cary Des Roches

**CARY A. DES ROCHES**  
NOTARY PUBLIC  
State of Louisiana, Bar No. 19550  
Commission is for life

My commission expires: \_\_\_\_\_

## REFERENCES

Proposer shall provide a list of at least five (5) clients that Proposer has provided similar services in the past six (6) years, all of which are governmental entities. For each client reference include:

1. Name of Firm or Agency: City of Bradenton  
Address: 1411 9th St. W  
City/State/Zip: Bradenton, FL 34205  
Contact: Craig Keys Title: Public Works Section Manager  
Telephone: 941-708-6300 ext. 237 Email: craig.keys@bradentonFL.gov  
Scope of Work:  
Hurricane Debris Clearance and Removal Services  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

2. Name of Firm or Agency: City of Hallandale Beach  
Address: 630 N. W. 2nd St.  
City/State/Zip: Hallandale Beach, FL 33009  
Contact: Jeff Odoms Title: Public Works Director  
Telephone: 954-457-1669 Email: JOdoms@hallandalebeachfl.gov  
Scope of Work:  
Disaster Debris Clearance and Removal Services  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

3. Name of Firm or Agency: Manatee County  
Address: 3647 Cortez Rd. W.  
City/State/Zip: Bradenton, FL 34210  
Contact: Sue Dunn Title: Compliance Coordinator  
Telephone: 941-792-8811 EXT. 5242 Email: sue.dunn@mymanatee.org  
Scope of Work:  
Debris Management Services DR-4834-FL  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_



## REFERENCES

Proposer shall provide a list of at least five (5) clients that Proposer has provided similar services in the past six (6) years, all of which are governmental entities. For each client reference include:

4. Name of Firm or Agency: Longboat Key  
Address: 501 Bay Isles Road  
City/State/Zip: Longboat Key, FL 34228  
Contact: Mark Richardson Title: Streets, Facilities, Parks and Rec Manager  
Telephone: 941-361-6411 EXT. 2212 Email: mrichardson@longboatkey.org  
Scope of Work:  
Debris Removal Services  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

5. Name of Firm or Agency: City of Sarasota  
Address: 1761 12th Street  
City/State/Zip: Sarasota, FL 34236  
Contact: Todd Kucharski Title: Acting Director, Public Works  
Telephone: 941-263-6127 Email: todd.kucharski@sarasotafl.gov  
Scope of Work:  
Disaster Debris Collection, Reduction and Disposal - Hurricane Ian  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**Note:** Proposer is responsible for verifying correct phone numbers, emails and contact information. Failure to provide accurate data may result in the reference not considered.