

City Commission Workshop

City Manager Performance Review

June 12, 2025

Agenda



Completed Strategic Initiatives



Community Engagement



2026 Strategic Priorities



Leadership and Engagement

- ICMA Credentialed Manager
- Member ICMA, FCCMA, BCCMA
- Member of the Surtax Study Committee
- Board Member for the Greater Fort Lauderdale Alliance. Ensure representation on Entrepreneurship Council, Leadership Council, Governance Council, Partner Council, and Permitting Action Team.
- Trustee Member of Coral Springs Coconut Creek Regional Chamber of Commerce including speaker at Trustee Luncheon and hosting Wake-Up Breakfast
- Vice Chair of the Broward Parks Foundation
- Chair of the MPO Housing and Infrastructure Board
- Member of the Broward County Resilience Steering Committee

COMPLETED STRATEGIC INITIATIVES

Organizational Culture



- Leadership Restructuring
- Leadership Development
- Succession Planning
- Employee Training
- Employee Events/Activities
- Enhanced Employee Benefits
- Vision 2030 Focus
- 2nd Employee Survey

Expanding Grants and Funding

- Created a dedicated Grants Manager position and crossdepartmental team to identify and apply for funding opportunities
- Secured MAP Broward funding for South Creek Neighborhood Improvements
- Pursued Federal and State appropriations for Advanced Metering Infrastructure (AMI), redundant fiber optic ring, and fleet building rehabilitation
- Engaged legislative resources to finalize FDEP Oak Trails Park acquisition of grant funds with everyone's help!

Funding Received: \$2.5 Million

- Property Acquisition of Oak Trails Park, FDEP, \$1,134,755.60
- Body Cameras, Federal Appropriation, DOJ, \$965,000
- Wastewater Infrastructure Improvement Appropriation, FDEP, \$75,000
- Work Zone Safety Enforcement, FDOT, \$120,000 (FY24/25)
- Occupant Protection and Child Passenger Safety, FDOT, \$60,000
- Impaired Driver, FDOT, \$35,000
- Soft Body Armor for Law Enforcement, FDLE, \$31,352.16
- Climate Action Plan, Community Foundation of Broward, \$25,000
- School Security Assessment Program, FDLE, \$20,000

Public Safety and Emergency Preparedness

- Police 2nd Accreditation
- Fire Commission on Accreditation of Ambulance Services
- Implemented Body Worn Camera Program
- Updated CEMP
- Reorganized CERT
- Implementing RedSpeed
- New EMS Billing Vendor
- Developed construction and funding strategy for Fire Station 113 and Police Station rehabilitation

Enhanced Disaster Recovery and Online Security

- Developed short-term and long-term plans with IT staff
- Implemented 3rd Party Security Assessment
- Installed server at U&E location developed long-term plan for future
- Compliance with Ray Baum's Act & 911 testing
- Upgrading to Microsoft Office 365
- Conference Room Standardization
- Desktop to Laptop Migration

High Performance Government

- Deployed Laserfiche
- Charter Review Board
- Streamlined e-permit system
- ICC certification for 50% of permitting staff
- City website redevelopment
- Citywide capital asset inventory
- General Rules of Conduct and Procedures for City Commission Meetings

- Replaced work order system
- Developed comprehensive First Amendment Auditing procedure for employees
- Began audit to evaluate effectiveness and efficiency of parks and recreation activities, programs, and special events
- Updated Parks and Recreation fees with supporting cost analysis

Community Engagement

- Ambassador Program Bus tour, Safety Night, landfill engagement
- Never Forget Series and Sustainability Series
- Citizens Academy, Class XXI
- Topic specific meetings
- Staff attending HOA Meetings
- Community barbeques
- Creek Cares Acts of Service and Love, a Citywide employee volunteer program in remembrance of MSD
- Voter Engagement
- Butterfly Festival, Arbor Day, Jazz Under the Stars, Groove n Grub...

Community Engagement - Businesses

- Engaged and participate in the Greater Fort Lauderdale Alliance and Chamber of Commerce activities
- GFLA Leadership Delegation to explore business growth strategies including methods for providing access to capital
- Reevaluated the City's sponsorship packet for increased business engagement
- Grew Business Expo to include local crafters
- Expanded Pass Up Plastics to the business community
- Realigned staff position as "Permit Concierge"
- Host Chamber Wake-Up Breakfast with procurement table
- "Creek Cuisine"

Community Engagement - Schools

- Ongoing relationship-building with Coconut Creek school administrators and BCPS staff
- Redefining Our Schools Initiative
- Lyons Creek Middle School Traffic Flip
- Hosted Superintendent's Luncheon, Lunch Bunches
- Internships, Student Awards, 'Do The Right Thing', City Government Week, Teen Political Forum, job fairs, Mini TPF sessions with Mock Commission Meetings for schools, ...
- Seminole Coconut Creek Education Foundation

Infrastructure and CIPs

- Hillsboro Redevelopment Project Design and Permitting
- Lakeside Park expansion Phase I Design and community outreach
- All-Inclusive Playground at the Recreation Complex (90%)
- Oak Trails Park Expansion Design
- Lyons Road landscaping, Veterans Park, Lakewood Park, and Cypress Park
- Design complete and construction contract awarded for Donaldson Park, Sunshine Drive Park, exterior lighting at the Recreation Complex, Fire Station 94, and the Community Center.
- Design awarded for Fleet Building Renovation, Courtyard and parking lot Renovation, new police kennel

- Gerber Park Playground construction awarded
- Design completed for Recreation Complex rehabilitation
- Veteran's Park banner poles and memorial plaques installed
- Replaced four (4) baseball scoreboard at Sabal Pines Park; Completed sport lighting for Sabal Pines Park baseball field #4; Replaced baseball field #2 fencing at Sabal Pines Park and Sabal Pines shade canopy
- Awarded construction contract for Cypress Pavilion at Sabal Pines Park
- Wiles Road Streetlight Replacements
- Installed ballistic glass and exterior doors replaced at City Hall
- Completed remaining 40% of Lead & Copper Rule service line inventory and began replacements

COMMUNITY OUTREACH

- Community Paramedic Program
- Holiday Vehicle Caravan
- Creek Cares
- Creek Vets
- Creek Eats
- Creek Hikes
- Social Media, banners, emails, CocoGram
- Year In Review
- Sign Beautification program
- Mock Commission Meetings for students and Citizen's Academy
- YouTube streaming of Commission Meetings
- Extensive Voter Education
- Engagement with FIL
- Career Days at Coconut Creek schools

- Community safety trainings
- Safety Programs Drug Take Back, Shred event, etc.
- Install smoke alarms at Country Lakes
- High School Internship Program with Junior Achievement
- Outreach to the seniors, veterans, youth, and special needs communities
- Events and Festivals
- Classes, programs, special events
- Arts and Culture Outreach
- Recycling outreach drop off locations
- Recycling education to schools
- Pilot composting program
- Earth Day 2025 Poster Contest
- Heads Up Page community outreach

FUTURE STRATEGIC PRIORITIES

4 Key Priorities

- MainStreet and Overall Economic Development
- 2. Fire Station #113
- 3. Police Station Remodel
- 4. Maintain Culture of the Organization

Regional Issues

- Landfill Expansion
- 2. Turnpike Expansion
- 3. Surtax Funding

Laser Focus on Key Regional Issues

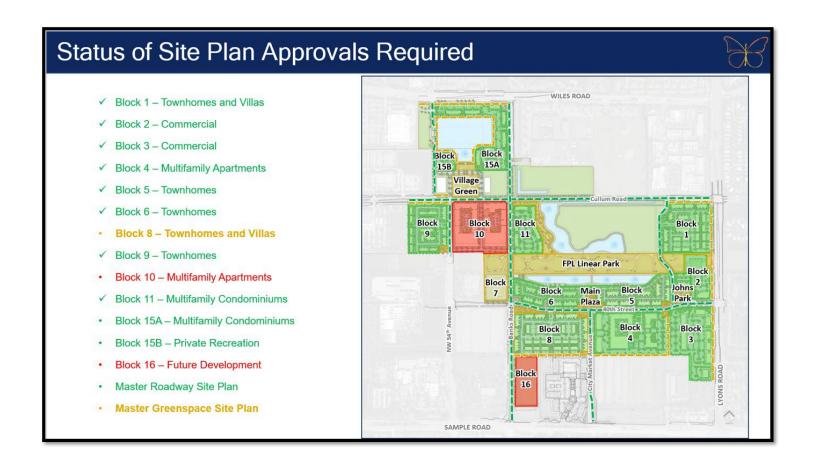
Landfill Expansion

Turnpike Expansion





MainStreet Project



Economic Development

 RFP for Economic Development and Long Term Financial Plan

MAINSTREET CITY OWNED PROPERTIES Parcel 3 Parcel 4 City of Coconut Creek

Map Scale = 1:6.900 (1" = 575')

March 2025 Exhibit "A"

Master Planning For the Future

- Parks and Recreation Master Plan
- Canal and Lake Bank Restoration Master Plan
- EV Master Plan and interactive GIS mapping of charging stations
- Energy audit for City facilities
- Climate Action Plan (CAP) Implementation
- City Hall Public Art Master Plan Implementation

Continued Focus

- Enhanced Disaster Recovery and Online Security
- 2. Al For Processes (Team Effort)
- Update Policies in Parks and Recreation
- 4. Succession Planning

Thank You







