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3800 NE 1st Avenue • 2nd Floor • Miami, FL 33137

(888) 721-4372

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www.drcusa.com

FL License No. CRC1331307

REQUEST FOR PROPOSAL
Emergency Food Services

RFP No. 10-04-23-10

October 4, 2023 • 10:00AM

ORIGINAL

City of
Coconut Creek

PREPARE ● RESPOND ● RECOVER

Points of Contact:

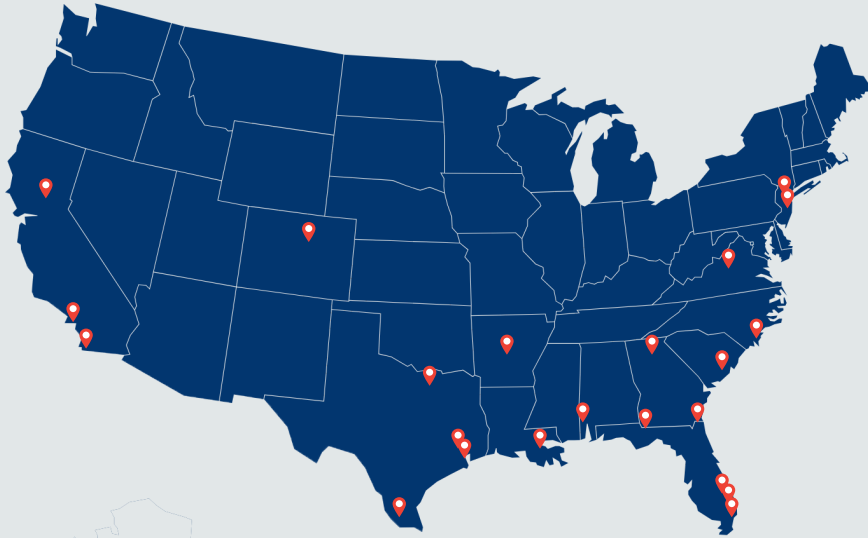


Evan Fancher
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Kristy Fuentes
Vice President of Compliance and Administration
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DRC CONTACTS

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October 4, 2023

City of Coconut Creek

Re: Emergency Food Services
RFP No. 10-04-23-10

Dear Sir or Madam,

DRC has had the pleasure of holding this contract with the City since 2015. In response to Hurricane Irma, DRC performed debris removal services and catering services in the City of Coconut Creek. DRC has seen firsthand how and the City of Coconut Creek has been impacted by natural disasters in the past; as such, DRC can now more accurately predict project debris volumes, storage acreage needed, equipment, and manpower needed for the project in the face of an impending disaster. During this time, working relationships and partnerships have been established with local business owners, such as subcontractors and DMS land owners. DRC was honored to become part of and the City of Coconut Creek's community.

DRC has an office located in the City of Miami and maintains offices across the United States which provide us with geographical maneuverability along the Atlantic and Gulf Coasts and allow us to continue to provide services to and the City of Coconut Creek should any location be compromised during a disaster. DRC currently has dozens of reservists and hundreds of subcontractors ready to participate in any response effort. Depending on the size of an event which may strike and the City of Coconut Creek, DRC will dedicate all necessary manpower and equipment and in no case, will the project be understaffed.

Corporate officers with legal signing authority to bind DRC to the terms and conditions of this proposal include: John Sullivan, President; Kristy Fuentes, Vice President/Secretary-Treasurer. Evidence of their authority is attached.

The Regional Manager for and the City of Coconut Creek is Evan Fancher who can be reached at (888) 721-4372, by cell: (205) 478-6400 or by email: Efancher@drcusa.com.

This proposal is in all respects fair and in good faith, without collusion or fraud and conforms to the specifications of your RFP. If we may offer any additional information or clarifications, please let us know. Thank you for the opportunity to offer our services and we look forward to working with and the City of Coconut Creek in the future.

Sincerely,

Kristy Fuentes
Vice President, Secretary, Treasurer

**ACTION IN LIEU OF
A MEETING OF THE
MANAGER OF
DRC EMERGENCY SERVICES, LLC**

This action is taken in accordance with Section 10-12-22 of the Alabama Limited Liability Company Act, as amended (the “Act”), in lieu of a meeting of the sole Manager of DRC EMERGENCY SERVICES, LLC, an Alabama limited liability company (the “Company”), and is made effective as of January 19, 2016.

WHEREAS, Section 4.2 of the Company’s Second Amended and Restated Operating Agreement dated January 20, 2016 (as amended, the “LLC Agreement”) and the Act permit the Manager of the Company to take the following actions; and

WHEREAS, the undersigned, DRC Equity LLC, constitutes the sole Manager of the Company (the “Manager”).

NOW, THEREFORE, the undersigned hereby makes the following resolutions and consents to the following actions in lieu of a meeting of the Manager of the Company:

1. The following persons, in their respective corporate capacities indicated below, are hereby authorized and empowered for the express limited purpose of signing documents for the submission of bids, proposals, offers, responses and other related documents to, any federal, state or local government, including any governmental entity, organization, body, agency, department or political subdivision, for the transaction of business by or on behalf of the Company:

<u>Name</u>	<u>Office/Capacity</u>
John R. Sullivan	President
Kristy Fuentes	Vice President of Business Development, Secretary and Treasurer

2. The officers listed above after giving effect to this written consent are hereby authorized and directed on behalf of the Company to execute and deliver such agreements and instruments, make such filings and give such notices, and take any and all such other actions, and to do or cause to be done, such acts as such officers may deem necessary or advisable to accomplish or otherwise implement the purposes of the foregoing resolutions or to cause the Company to perform its obligations under any of the foregoing.

3. All actions taken by any officer of the Company in connection with any of the transactions contemplated by these resolutions are hereby authorized, approved, ratified and confirmed in all respects.

4. This written consent may be executed in counterparts, and all so executed shall constitute one action notwithstanding that all of the undersigned are not signatories to the original or to the same counterpart. This written consent shall be filed with the minutes of the proceedings of the Manager of the Company.

[SIGNATURE PAGE FOLLOWS]

Dated effective as of the date first written above.

DRC EMERGENCY SERVICES LLC

By: **DRC EQUITY, LLC**
a Texas limited liability company
Its: Manager



By: John R. Sullivan
Its: President

[Consent to Appoint Manager – DRC Emergency Services, LLC (January 2016)]

State of Florida

Department of State

I certify from the records of this office that DRC EMERGENCY SERVICES, LLC is an Alabama limited liability company authorized to transact business in the State of Florida, qualified on July 18, 2005.

The document number of this limited liability company is M05000003946.

I further certify that said limited liability company has paid all fees due this office through December 31, 2014, that its most recent annual report was filed on June 10, 2014, and its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Twenty-seventh day of
January, 2015*



Ken Detmer
Secretary of State

Authentication ID: CU5800449263

To authenticate this certificate, visit the following site, enter this ID, and then follow the instructions displayed.

<https://efile.sunbiz.org/certauthver.html>



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

Detail by Entity Name

Foreign Limited Liability Company
DRC EMERGENCY SERVICES, LLC

Filing Information

Document Number	M05000003946
FEI/EIN Number	63-1283729
Date Filed	07/18/2005
State	AL
Status	ACTIVE
Last Event	LC AMENDMENT
Event Date Filed	09/29/2015
Event Effective Date	NONE

Principal Address

6702 BROADWAY STREET
Galveston, TX 77554

Changed: 11/13/2018

Mailing Address

111 VETERANS MEMORIAL BLVD,
SUITE 401
METAIRIE, LA 70005

Changed: 06/10/2022

Registered Agent Name & Address

COGENCY GLOBAL INC.
115 North Calhoun Street
Suite 4
Tallahassee, FL 32301

Name Changed: 10/29/2013

Address Changed: 04/16/2019

Authorized Person(s) Detail

Name & Address

Title Owner

DRC Equity, LLC
6702 BROADWAY STREET
Galveston, TX 77554

Title Vice President/ Secretary

Fuentes, Kristy
6702 BROADWAY STREET
Galveston, TX 77554

Title President

Sullivan, John R.
6702 BROADWAY STREET
Galveston, TX 77554

Annual Reports

Report Year	Filed Date
2021	04/27/2021
2022	04/28/2022
2022	06/10/2022

Document Images

06/10/2022 -- AMENDED ANNUAL REPORT	View image in PDF format
04/28/2022 -- ANNUAL REPORT	View image in PDF format
04/27/2021 -- ANNUAL REPORT	View image in PDF format
04/09/2020 -- ANNUAL REPORT	View image in PDF format
04/16/2019 -- ANNUAL REPORT	View image in PDF format
04/18/2018 -- ANNUAL REPORT	View image in PDF format
04/14/2017 -- ANNUAL REPORT	View image in PDF format
04/28/2016 -- AMENDED ANNUAL REPORT	View image in PDF format
04/25/2016 -- ANNUAL REPORT	View image in PDF format
04/29/2015 -- ANNUAL REPORT	View image in PDF format
12/03/2014 -- LC Amendment	View image in PDF format
06/10/2014 -- AMENDED ANNUAL REPORT	View image in PDF format
01/13/2014 -- ANNUAL REPORT	View image in PDF format
10/29/2013 -- Reg. Agent Change	View image in PDF format
01/21/2013 -- ANNUAL REPORT	View image in PDF format
04/11/2012 -- ANNUAL REPORT	View image in PDF format
03/15/2011 -- ANNUAL REPORT	View image in PDF format
10/15/2010 -- REINSTATEMENT	View image in PDF format
03/27/2009 -- ANNUAL REPORT	View image in PDF format
03/13/2008 -- ANNUAL REPORT	View image in PDF format
04/02/2007 -- ANNUAL REPORT	View image in PDF format
08/03/2006 -- ANNUAL REPORT	View image in PDF format
03/16/2006 -- ANNUAL REPORT	View image in PDF format

DRC's team has decades of experience providing extensive disaster recovery and emergency management services to federal, state, and local governments. As a leader in the recovery industry, our passion is helping communities prepare for the worst while being prepared to deliver a rapid response when necessary, all to facilitate the most efficient recovery possible. Setting new industry standards is what our customers have come to expect; DRC takes pride in our versatility and in our innovative approach to every job. Having successfully completed over \$3 billion in contracts, DRC employs scores of talented professionals ready to satisfy our client's needs. We are proven, and we are ready.



The primary mission of our company is to provide a **professional, honest, and immediate response** to natural and man-made disasters throughout the world. DRC is highly capable in managing all facets of a disaster, particularly because of our extensive experience in communicating with our clients. Through our experience, we have developed an inherent understanding of how to direct emergency response and recovery.










“The contractor effectively managed all members of their team, schedule, and provided a quality product. With what I know today about the contractor’s ability to execute what they promised, I would award to them today if I had a choice. Outstanding debris removal contractor!”

-Jesse Scharlow, Contracting Officer, Louisville District, U.S. Army Corps of Engineers

BACKGROUND AND CAPACITY

Since its inception, DRC has responded and navigated through countless disaster events that included hundreds of contracts, each involving a unique community with distinct circumstances. Having performed emergency management operations across the Continental United States and internationally for decades, DRC has engaged a network of over 3,000 subcontracting partners. Our relationship with these contractors **guarantees that no matter the size or location of an event, DRC will respond timely.**

Project Team

-  John Sullivan, President
-  Kristy Fuentes, Vice President of Compliance and Administration
-  Joseph Newman, Vice President of Operations
-  Dylan Ybarra, Project Administrator, Compliance Manager (SLS)
-  Tony Furr, Director of Technical Assistance and Training
-  Evan Fancher, Regional Manager
-  Matt Mignerey, Project Manager, Procurement & Logistics Lead (SLS)
-  Sean Pagart, Project Manager, Operations (SLS)
-  Lisa Garcia Walsh, Contracts Manager

In the event of a disaster, DRC will establish an office in the City of Coconut Creek from which all operations will be managed.

Family of Companies

Together with our commonly owned affiliate, SLSCO, we can respond immediately to disaster events and provide almost every service required to move through the complete disaster recovery timeline. We are one of the only companies in the United States that can perform these services in a streamlined manner from both the contracting and management sides. Our portfolio of companies is under the same ownership and share all resources and assets, including financial, personnel, equipment, and facilities.

SLSCO, LP

SLS specializes in disaster response, short-term and long-term housing solutions and comprehensive community rehabilitation and reconstruction. We are capable of providing both program/construction management and general contracting services. For over the past decade, SLS has been involved in the reconstruction, rehabilitation elevation of over 22,000 homes in programs worth in excess of \$800 million. We have performed work nationwide and internationally and have served Federal clients such as FEMA and HUD, as well as numerous state, regional, county, and city governmental authorities throughout Texas, California, New York, New Jersey, Pennsylvania, Louisiana, South Carolina, South Dakota, Florida, Puerto Rico, and the U.S. Virgin Islands. **All resources, staff, and manpower of DRC Emergency Services LLC's common and wholly owned affiliate, SLSCO, will contribute to the success of the firm.**

Experience

Our Family of Companies performs a multitude of large-scale assignments for Federal, state, regional, county and municipal entities, with a keen focus on the turnkey provision of base camp, sheltering, housing services, and disaster catering as well as the comprehensive rehabilitation and reconstruction of communities impacted by emergencies and disasters. As a leader in the disaster response industry, we have executed the provision and recovery of over 50,000 sheltering and housing units over the past decade, with comprehensive values in excess of \$1.0 billion.

The below projects collectively provided over 7,600 beds and approximately 817,000 meals. Through these projects and many others, DRC has developed reliable and consistent processes and procedures while remaining agile to meet each client’s unique needs. Each of the projects below included catering and dining, site work, IT & technology, cleaning & maintenance, sheltering, security, logistical support, and facility management.

FDOT Hurricane Response Shelter

Client: Florida Department of Transportation

Location: Chipley, FL

VDEM Emergency Shelters

Client: Virginia Department of Emergency Shelters

Location: 3 locations in Virginia

MEMA/Columbia Gas Emergency Shelter

Client: MEMA/Columbia Gas of Massachusetts

Location: Lawrence, Massachusetts

TXDOT Emergency Response Man Camps

Client: Texas Department of Transportation

Location: 5 locations in Texas



HIGHLIGHTS FROM PAST PROJECTS

DRC and our family of companies perform work across the United States and internationally and have executed numerous emergency and rapid response sheltering, mass feeding and housing projects over the past decade in locations such as Texas, Louisiana, California, Florida, South Carolina, North Carolina, New York, New Jersey, Virginia, Massachusetts, Pennsylvania, Haiti, Puerto Rico and the U.S. Virgin Islands.

Sarasota County, FL Disaster Recovery Field Catering Services

LOCATION: Sarasota County, FL – 2022

CLIENT: Sarasota County, FL

TYPE: Field Catering Services

UNITS: 28,880 meals

SCOPE: Field catering services, including supplies and on-site preparation for meals three times per day

In September 2022 as Hurricane Ian zeroed in on Florida’s Gulf Coast, our response team was put on standby as the County monitored the storm and tracked where it would make landfall. The standby contract was activated for field catering services on September 29, and the response team began serving meals within 24 hours. DRC and our family of companies provided boxed meals to meet emergency responders’ immediate needs for the first 48 hours and began serving three hot meals per day by the third day for a total of more than 28,800 total meals. Menu offerings included hot and cold breakfast options, boxed lunches, plus soft drink, coffee, juice, and water beverage choices. Lunch and dinner meals consisted of a standard portion of protein, starch, fruit, vegetable, and salad option.

Provided:

- 🌐 Ice
- 🌐 Personnel
- 🌐 Mobile Kitchen
- 🌐 Boxed Meals
- 🌐 Generators
- 🌐 Pallets of Water
- 🌐 Hot & Cold Meals
- 🌐 Refrigerated Trailers
- 🌐 Handwashing Stations



Hurricane Ian Disaster Response & Recovery

LOCATION: Florida (11 Locations)

CLIENT: Florida Division of Emergency Management (FDEM), Sarasota County, City of Cape Coral

TYPE: Disaster Emergency Response

SCOPE: Provision of Emergency Equipment & Supplies, Site Management, Staffing and Catering

Hurricane Ian struck Florida’s Gulf Coast near Fort Myers on September 28, 2022, as a Category 4 storm, producing mass devastation across the region. Ahead of the storm, DRC’s family of companies staged assets and deployed personnel to provide anticipated Emergency Standby Material and Services to Florida Division of Emergency Management (FDEM). Our Response staff coordinated missions with FDEM emergency operations personnel from the State Emergency Operations Center (SEOC) in Tallahassee and provided additional support at the State Logistics Response Center (SLRC) in Orlando.

Following Hurricane Ian’s impact, DRC and our family of companies delivered vital equipment and materials and provided staffing, management, and catering services to multiple locations supporting FDEM’s response. Due to storm damage, Sanibel Island was made inaccessible by road; we secured the operation of a barge crucial for transferring resources, teams of response personnel, and equipment to the island.

Supplied and Delivered:

- 🌐 120,000 Hot Meals
- 🌐 400 Temporary Restrooms
- 🌐 152 Shower Units
- 🌐 100 Generators
- 🌐 35 Diesel Pumps
- 🌐 23 Temporary Offices
- 🌐 3 million Shelf Stable Meals
- 🌐 5 Command Trailers
- 🌐 589 Staff Deployed



Hurricane Ida Disaster Recovery

LOCATION: Jefferson & St. Charles Parishes, Louisiana

CLIENT: State of Louisiana (Jefferson Parish, Jefferson Parish Sheriff's Office, St. Charles Parish)

TYPE: Disaster Emergency Response

VALUE: \$13 Million

SCOPE: Man Camps, Fuel, Catering, Equipment, Water & Ice Emergency Generators

In late August 2021, Hurricane Ida made landfall along the Louisiana coast, causing extensive damage throughout the region, leaving more than one million residents without power.

DRC provided fueling services, catering, sheltering support, showers, toilets and other equipment for three agencies, **mobilizing within twelve (12) hours of activation**. In support of Ida emergency response, DRC supplied and delivered:

- 🌐 Emergency generators to fourteen (14) individual sites
- 🌐 150 pallets of water and ten (10) pallets of ice
- 🌐 50,000 meals
- 🌐 160,000 gallons of fuel
- 🌐 Temporary restrooms, showers, and laundry trailers
- 🌐 Potable water tank

Additionally, the company provided **emergency shelter for 100 persons** in St. Charles Parish and provided a **100-person support camp in Grand Isle to include HVAC, generators, catering, tables, and chairs**.



FDEM COVID-19 Testing Sites, Feeding, and Logistical Support

LOCATION: 20+ locations in Florida

CLIENT: Florida Department of Emergency Management

TYPE: State of Florida

VALUE: \$72 Million

SCOPE: Base camps and mass feeding

In March 2020, in response to the COVID-19 crisis, Florida DEM engaged the DRC Family of Companies to provide comprehensive testing sites, feeding and logistical support for Florida's residents.

Within 48 hours of mobilization, the DRC team began transforming multiple high-visibility South Florida County locations into well-organized COVID-19 testing sites — five drive through and 13 walk-up stations — designed to collectively provide over 10,000 tests daily to first responders, healthcare workers and the general public.

Within a week of mobilization, the DRC team coordinated logistical hubs, completed construction and provided personnel to manage equipment and supplies, transport goods and provide operational and mission support. Additionally, the DRC team partnered with local restaurants to deliver breakfast, lunch and dinner -- **up to 700 boxed meals daily** -- to Florida residents at each of the four community feeding sites **totaling over 81,000 meals**.

Performed by DRC family of companies





FDOT Hurricane Response Shelter

LOCATION: Chipley, Florida

CLIENT: Florida Department of Transportation

TYPE: FEMA/State of Florida

VALUE: \$1.8 million

SCOPE: Base camps and mass feeding

In October 2018, Hurricane Michael made direct impact on the eastern Florida panhandle as a Category 4 hurricane. The storm caused mass devastation throughout the state and brought major disruption and damage to the landscape, infrastructure, housing stock in and around multiple towns, communities and cities. Immediate response efforts required the mobilization of thousands of emergency response personnel, including FDOT service crews, who were charged with providing emergency road and highway clearing and access services.

DRC was immediately mobilized and tasked with assisting FDOT through the provision of an emergency response shelter capable of housing and feeding hundreds of FDOT personnel. Within 72 hours, we transformed an existing FDOT facility into a fully-functional shelter and operations base, providing comprehensive sleeping, feeding, hygiene and power services.

Utilizing both in-house and subcontractor personnel and resources, DRC provided generators, cots, blankets, linens, pillows, sleeping trailers, shower trailers, portable toilets and personal products, as well as providing **three fully-catered meals per day to shelter occupants.**



TXDOT Emergency Response Mancamps

LOCATION: Corpus Christi, Port Aransas,
Yoakum, Beaumont,
Sugarland, Texas
CLIENT: Texas Department of Transportation
TYPE: State of Texas
VALUE: \$7.0 million
SCOPE: Base camps and mass feeding

In 2017, Hurricane Harvey delivered a devastating blow to the coastal region of Texas, severely disrupting the economy and displacing thousands of businesses and homeowners. The State immediately began massive response and recovery efforts, and our family of companies was activated to construct strategically-located mancamps for government personnel and responders.

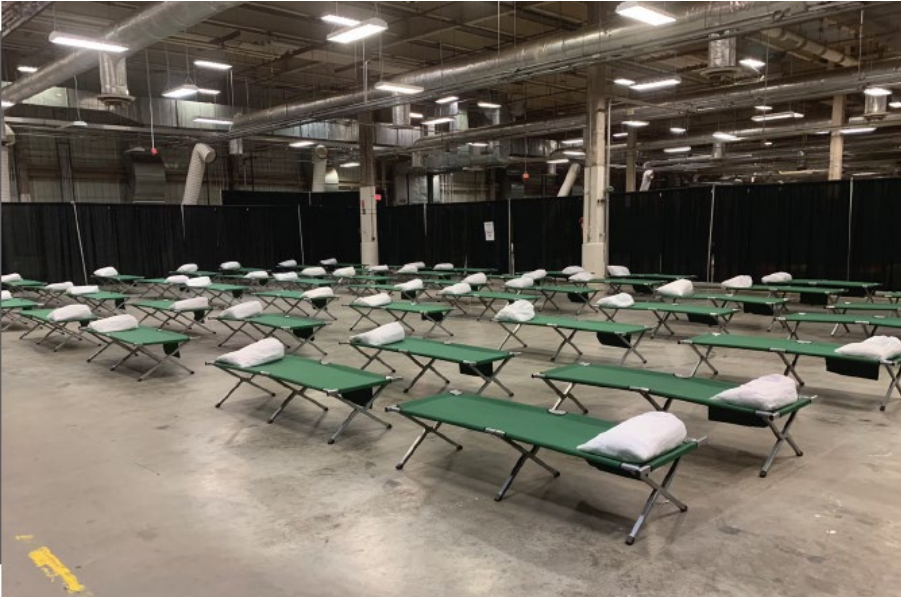


We immediately mobilized and set up five emergency TxDOT mancamps along the coast and in the affected areas, with all camps functional within five days of activation. The mancamps were located in Corpus Christi (100 beds), Port Aransas (100 beds), Yoakum (100 beds), Beaumont (100 beds) and Sugar Land (300 beds). The camps were fully functional and included mobile housing units, dining facilities, showers, restrooms and laundry facilities. **Up to 2,100 meals were provided daily.** All power, communications, food, water, linens, towels and associated items were provided to keep responders working to restore communities across the Texas coast.

Performed by DRC family of companies



MEMA/Columbia Gas Emergency Shelter



LOCATION: Lawrence, Massachusetts
CLIENT: Massachusetts Emergency Management Agency/Columbia Gas of Massachusetts
TYPE: Private
VALUE: \$22,000,000
SCOPE: Base camps and mass feeding

In September 2018, Columbia Gas of Massachusetts was performing repairs on its gas supply system serving residents in Lawrence, Andover and North Andover. During the effort, the low pressure gas distribution system was over-pressurized, and service to the area had to be shut down.

As a result, Columbia Gas had to perform extensive emergency inspections and repairs to the distribution and home systems, which caused the displacement of hundreds of homeowners and residents in the affected areas.

The DRC family of companies was engaged by MEMA and Columbia Gas to set up an emergency shelter to house displaced residents, while the remedial work was performed. In a matter of days, we mobilized personnel and equipment to the area and transformed an existing warehouse into a warming center and shelter capable of housing and feeding in excess of 1,000 people. **Up to 3,000 meals per day were served.** Services provided include intake, beds, showers, restrooms, linens, toiletries, catering & dining, pet care and first aid & medical care.

Over 100 personnel were engaged on the project, and we worked closely around the clock with subcontractors, responders and utility employees to provide safe and comfortable service to shelter occupants.

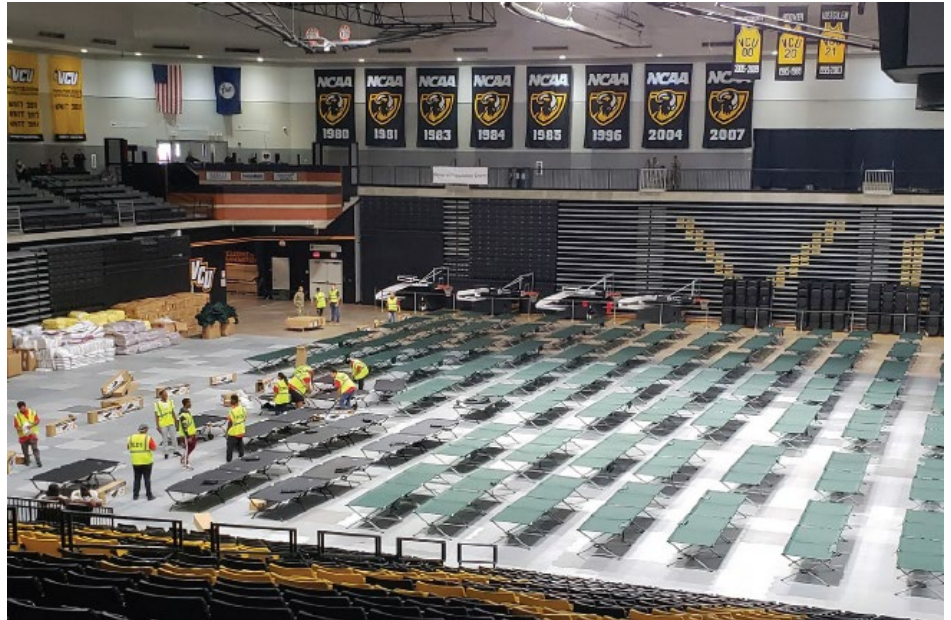
Performed by DRC family of companies



VDEM Emergency Shelters

LOCATION: Richmond, Williamsburg, and Newport News, Virginia
CLIENT: Virginia Department of Emergency Management
TYPE: State of Virginia
VALUE: \$31,000,000
SCOPE: Base camps and mass feeding

In anticipation of Hurricane Florence's impact on the East Coast, DRC was activated by the Virginia Department of Emergency Management to provide emergency shelter services for the state of Virginia and surrounding state evacuees.



Prior to the storm's impact, DRC mobilized to three strategic locations in Virginia to facilitate emergency shelter housing for storm evacuees, including 2,064 beds at Virginia Commonwealth in Richmond, 1,461 beds at William & Mary in Williamsburg and 2,250 beds at Christopher Newport in Newport News.

Within 24 hours of activation, DRC worked with various state agencies and transformed the institutional facilities into emergency shelters, installing all beds and providing comprehensive dining services, as well as providing restroom and shower facilities, linens, personal amenities and toiletries. DRC provided sheltering and feeding services to evacuees, state personnel and National Guard troops until the hurricane was no longer deemed a threat.



5 YEAR PAST PERFORMANCE

Please see below for projects performed by DRC's Family of Companies over the last 5 years. Please see Florida specific projects highlighted in blue below.

Project Name	Client	Year	Value	Event	Scope
Hurricane Idalia Emergency Standby Materials & Services	Florida Division of Emergency Management	2023 – Present	TBD	Hurricane Idalia	Onsite EOC Support for Hurricane Response & Recovery Missions, Mobilizing Equipment, Labor & Supplies
Bagged Ice for East Texas Storms	Texas Health & Human Services Commission	2023	\$1,088,878.55	Bagged Ice for East Texas Storms	Texas Health & Human Services Commission
Mount Vernon Base Camp	Texas Division of Emergency Management	6/20/2023 – 6/25/2023	\$1,678,945.00	Mount Vernon Base Camp	Texas Division of Emergency Management
Denver Migrant Shelter Staffing	Colorado Department of Human Services (CDHS) / Colorado Division of Homeland Security & Emergency Management (DHSEM)	2023 5/10/2023 – 5/29/2023	\$306,046.56	Migrant Crisis	Colorado Department of Human Services (CDHS) / Colorado Division of Homeland Security & Emergency Management (DHSEM)
Humanitarian Emergency Response & Respite Centers	NYC Emergency Management	2022 – 2023	\$83,778,600.52	Migrant Crisis	Operational Management of Welcome Centers and Shelters for Asylum Seekers
California Med Surge & Vaccination Staffing	CDPH	2021-- 2023	\$602,627,957.18	COVID-19	Medical Staff Augmentation of 16,000+ at 350+ Hospital, Infusion Center, & Vaccination Site Locations
Operation Lone Star	Texas Division of Emergency Management	2021 – 2022	\$1,000,000	Border Crisis	Border Reinforcement including Heavy Equipment, Containers, Fencing, Water Barriers, and Logistical/Operational Support. Scope Includes Container Offload & Placement, Temporary Fence Installation
Emergency Assistance Intake Center	Massachusetts Emergency Management Agency (MEMA)	2022 – 2023	\$2,937,270.00	Migrant Crisis	Operations of Emergency 100-Bed Shelter Serving Migrant Populations. Services Include Daily Catering, Janitorial Services, Temporary Restrooms Enclosed in Climate-Controlled Tent, Cots, Pipe & Drape Space Separation

Kentucky Emergency Operations RV Sheltering	Commonwealth of Kentucky	2022 – 2023	\$1,390,400.08	Eastern Kentucky Floods	Supplied 7 RVs to shelter emergency operations personnel in remote Appalachian area
FEMA Base Camp Medical Clinics Staffing	Cotton Logistics	2022 – 2023	\$3,730,897.00	Hurricane Ian	Medical Clinic & Medical Staffing for FEMA base camps
Hurricane Ian Emergency Standby Material & Services	FDEM	2022 – Present	\$71,612,545.82	Hurricane Ian	Equipment, Materials and Logistics Support for Response and Recovery Missions, Plus Emergency Catering at Logistical Staging Sites
FDEM Hurricane Ian Emergency Shelter Crisis Counseling & Case Management Services	FDEM	2022-2023	\$1,152,797.12	Hurricane Ian	Manage & staff emergency shelters in 5 communities, deploying crisis counselors, case managers, case workers
Hurricane Ian FDEM Shelter Medical Staffing	FDEM	2022-2023	\$5,426,335.19	Hurricane Ian	Pre-Impact Deployment of Hundreds of Clinicians to Support Shelters in Lee County. Staff worked as general shelter workers and supported clinical needs
Cape Coral Emergency Feeding Services	City of Cape Coral, FL	2022	\$2.62 M	Hurricane Ian	Emergency catering for responders and personnel
FDEM Emergency Standby Material & Services Contract Catering	FDEM	2022	\$701,929	Hurricane Ian	Emergency Catering for Responders and Personnel – 4 Locations
Hurricane Ida Emergency Response	City of Kenner, St. Charles Parish, Jefferson Parish, Jefferson Parish Sheriff's Office, State of Louisiana, GOHSEP	September 2021 to present	\$18.0 M combined to date	Hurricane Ida	Emergency Sheltering in Civic Center, Pipe & Drape, Supplied Pallets of Water, Ice, Temporary Restrooms, Shower & Laundry Trailers, Toiletries, Emergency Fuel
Winter Storm Uri	TX DHHS	2021	\$983.0 K	Ice Storm	Emergency Water & Ice Distribution
Galveston County Vaccination Sites	Galveston County	2021	\$640,000	COVID-19	Turnkey Mass Vaccination Sites Administered 100,000+ Vaccines, with Services Including Program Management, Medical Staffing, Logistics Support & Security
MEMA DCU Center ACS, Emergency Worker State Staging Area Support	Massachusetts Emergency Management Agency (MEMA)	2020-2021	\$2.32M	COVID-19	ACS Infrastructure, Facility Conversion, Equipment

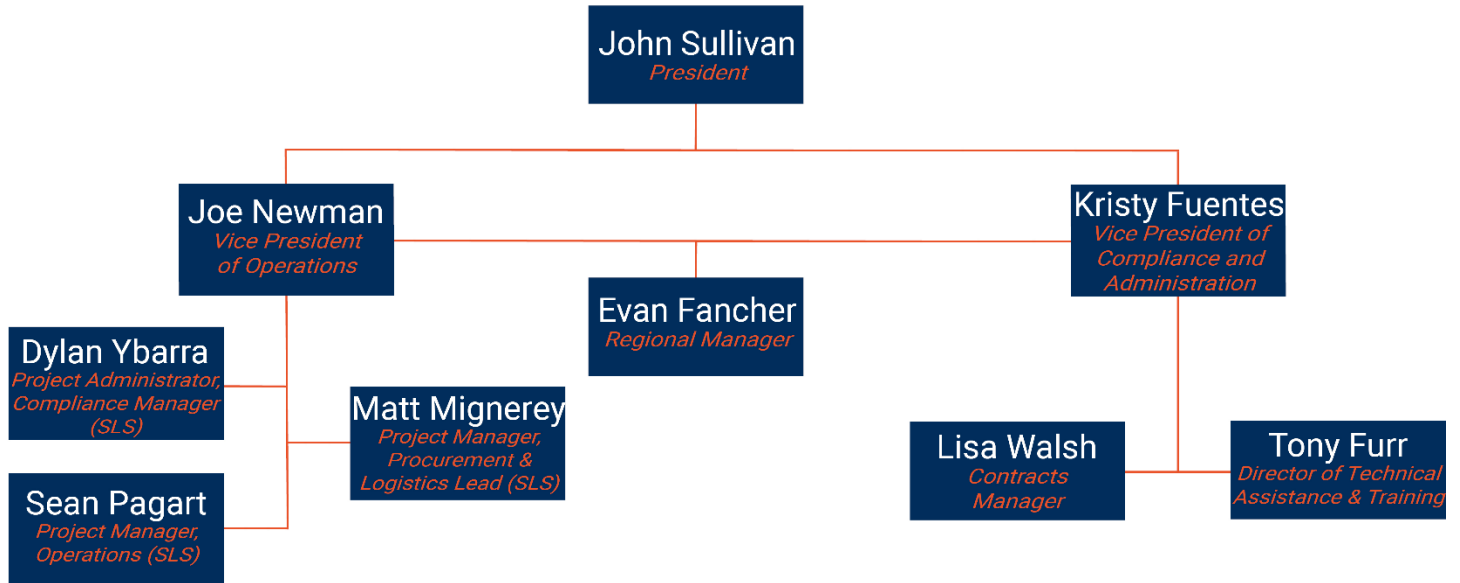
UMass DCU Center ACS Staffing	UMass Memorial Medical Center	2021	\$17.2 M	COVID-19	Clinical Staffing to Support DCU Center ACS
Florida Emergency Services: Testing, Feeding, Logistics, and Vaccinations	Florida Division of Emergency Management / USACE	2020 – 2021	\$95.0 M	COVID-19	Alternate Care Site, ACS Facility Conversion Sheltering, Mass Feeding, Shelters, Vaccination Sites, Logistical Hubs, Truck Transport
UMass Lowell ACS	MEMA	2020 -2021	\$5.0 M	COVID-19	ACS Facility Conversion, Infrastructure
UMass Lowell General Hospital Clinical Staffing	MEMA	2021	2.95 M	COVID-19	SLS Health Staffing
El Paso Convention Center ACS & Regional Infusion Center, Austin Convention Center ACS, Casa De Amistad ACS, Ronald McDonald Regional Infusion Center	Texas Division of Emergency Management (TDEM)	2020 -2021	\$309.5M	COVID-19	Turnkey ACS, Facility Conversion, Medical Staffing, Logistics Support, Supplies, Catering
TxDOT Hurricane Laura & Hurricane Harvey Emergency Base Camps	TxDOT	2020 & 2017	\$7.0 M	Hurricane Laura & Hurricane Harvey	Established Base Camps Along the Texas Gulf Coast to Provide Temporary Lodging, Emergency Catering, Dining Facilities, Toilets, Showers, and Wash/Dry/Fold Laundry service for TxDOT Responders
Billie Jean King Tennis Center ACS	NYCEM / NYC Health + Hospitals	2020	\$119.9 M	COVID-19	Turnkey ACS, Facility Conversion, Medical Staffing, Mass Catering, ACS Infrastructure, Equipment
MEMA / Columbia Gas Emergency Shelter	MEMA	2018	\$30.0 M	Utility Disaster	Emergency Sheltering, Facility Conversion, Catering
VDEM Emergency Shelters	VDEM	2018	\$40.0 M	Hurricane Florence	Facility Conversion & Wraparound Sheltering Services at Three Locations
FDOT Emergency Response Base Camp	Florida Department of Transportation	2018	\$1.8 M	Hurricane Michael	Emergency Responder Base Camp, Catering
TxDOT Hurricane Harvey Emergency Base Camps	TXDOT	2017	\$5.1 M	Hurricane Harvey	Established Five Individual Base Camps at Locations Along the Texas Gulf Coast to Provide Temporary Lodging, Emergency Catering, Dining Facilities, Toilets, Showers, and Wash/Dry/Fold Laundry service for TxDOT Responders

Texas GLO Travel Trailer Emergency Housing Program	Texas General Land Office	2017	\$8.1 M	Hurricane Harvey	Turnkey Provision of 86 Mobile Units in Nine Texas Communities
Baton Rouge Victoria MHU Community	USACE / FEMA	2017	\$1.4 M	Catastrophic Flooding	Installed MHU Site, 30+ Units
South Carolina Flood Disaster Recovery Program	HUD / South Carolina Disaster Recovery Office	2016 – 2018	\$70 M	Catastrophic Flooding	Provided 1,200+ Housing Units Across South Carolina

The above was performed by DRC's Family of Companies.

ORGANIZATIONAL CHART

Field Organizational Chart



KEY PERSONNEL

DRC, its subcontractors, and/or personnel lists their accomplishments among memberships in several professional organizations including NEMA, APWA, SWANA and the Society of American Military Engineers. DRC and/or its' affiliates, associates and/or subcontractors are licensed General Contractors in the states in which DRC performs disaster response services. DRC is familiar with USACE, FEMA, and FHWA rules and regulations, the Stafford Act, and 44CFR as they pertain to emergency response, recovery and reimbursement.

John Sullivan, President

DRC

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 26 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process.

Mr. Sullivan is authorized to enter a contract on behalf of the company.

Kristy Fuentes, Vice President of Compliance and Administration

DRC

Kristy Fuentes is the Vice President of Compliance and Administration for DRC Emergency Services, LLC (DRC ES) and Chief Ethics & Compliance Officer. Previously, Ms. Fuentes was Director of Business Development, leading the marketing, sales and communications functions. Since joining DRC in 2005, Ms. Fuentes has provided assistance to clients in planning, program management, disaster response, demolition contracting and regulatory compliance.

Following Hurricane Katrina, Ms. Fuentes managed expansive projects for the Orleans Levee Board, St. Bernard Parish and the United States Corps of Engineers. Ms. Fuentes has served as program manager for four contracts with the Louisiana Department of Environmental Quality, including the "Katrina Car and Vessel" contract and three massive demolition projects in the City of New Orleans. Following Hurricane Gustav, Ms. Fuentes managed nine major disaster-response contracts across southern Louisiana with a cumulative contract value of over thirty million dollars. In response to the BP MC 232 oil spill, Ms. Fuentes played a key role in the clean-up of lower Jefferson, Terrebonne and Plaquemines Parishes through the employment and management of hundreds of local residents and vessels.

Since November 2013, Ms. Fuentes has implemented changes and improvements to the methods and procedures for contract, licensing and pre-qualification processes, ensuring contractor compliance with Federal and State regulations.

Ms. Fuentes plays a key administrative role in every project DRC performs. In response to Hurricane Ida in 2021, Ms. Fuentes oversaw over the removal and disposal of over 17,000,000 cubic yards across 25 jurisdictional activations while managing 82 debris management sites. In the wake of Hurricanes Michael and Florence in 2018 she directed 45 simultaneous contract activations while providing oversight of accounting, invoicing, ticket reconciliation and overall administrative management. Ms. Fuentes has provided this kind of oversight on all of DRC's projects since 2013.

Ms. Fuentes is authorized to enter a contract on behalf of the company.

Joseph Newman, Vice President of Operations

DRC

With more than 14 years of experience in overseeing large-scale construction and disaster-related debris management projects, Mr. Newman has managed teams over multiple disasters including Hurricanes Isabel, Dennis, Katrina and Ike. Through the years, he has had many roles including heavy equipment operation, planning and coordination of construction process, securing permits and licenses, delivery of materials and equipment, FEMA compliance, coordinating and operating with municipality officials, and estimating for contracts.

As Vice President of Operations, Mr. Newman provides operational oversight in order to measure progress and adjust processes to ensure the success of the project. Mr. Newman oversees all project managers and works closely with management personnel to maintain efficient team structure during an activation.

Previously, while activated for Hurricane Ike, Mr. Newman oversaw the collection, processing, and recycling/disposal of over 1,000,000 cubic yards of debris. His recent project activations include Hurricanes Michael, Florence, Harvey, Maria, and Irma. Mr. Newman plays a role in every major activation providing overall project management and operational oversight.

Dylan Ybarra, Project Administrator, Compliance Manager

SLS

Mr. Ybarra plays a critical role on the SLS Response team, where he leads administrative functions of contract execution, with specific emphasis on stakeholder communications, project reporting, invoicing, document control and compliance. Mr. Ybarra brings a vast range of knowledge from his role as SLS Project Administrator, providing client agencies with expertise in invoicing and documentation to support compliance and FEMA Public Assistance reimbursement.

Responsible for all administrative, compliance, document control, communications, and support personnel for SLS, he will be an invaluable asset to any future activations for Jefferson County. In his role he also monitors and complies with all MWBE, Disadvantaged and Section 3 requirements and leads training, compliance, record production and maintenance for the SLS Response division.

Tony Furr, Director of Technical Assistance and Training

DRC

Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program since 2005 (Hurricane Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr's knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services, and all clients while navigating the FEMA Disaster grants programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

Tony Furr is one of the most knowledgeable people working in the debris management business with firsthand field experience managing major disasters and PA grants.

Evan Fancher, Regional Manager

DRC

Mr. Fancher serves as the Regional Manager for DRC in South Florida. Mr. Fancher comes to DRC with over 7 years of relevant experience. Previously, he led several infrastructure projects for local governments throughout South Florida. During Hurricane Ida, he served as Project Manager on behalf of DRC. He conducts trainings with local governments, helping them understand FEMA guidelines and best practices. Mr. Fancher has presented at conferences, City Commission meetings, and trainings on pre-event contracting and the correct way to procure emergency services. Most recently in 2021, Mr. Fancher worked closely with the City of Baker, LA in response to Hurricane Ida and helped open a DMS site within 2 days. Mr. Fancher is originally from Birmingham, Alabama, but he spent most of his career in Miami, Florida and currently resides in Pembroke Pines, Florida. Previously, Mr. Fancher was the Executive Director for the South Miami Community Redevelopment Agency. During this time, he ignited the redevelopment of South Miami including Madison Square and South Miami Gardens and initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options and facilitate redevelopment.

Mr. Fancher also served as the Redevelopment Administrator for City of Plantation and the Senior Advisor for Miami-Dade County Commissioner Xavier Suarez, where he led Commissioner Suarez's office during Hurricane Irma response. Mr. Fancher's understanding of disaster management stems from his time working in Government, as such, his unique perspective allows him to better understand the City's needs during an activation. Mr. Fancher has made a career of working with local governments to help them achieve their goals.

Mr. Fancher has a dual Bachelor's degree in Sociology and Political Science from the University of Alabama at Birmingham and a Master's Degree in Applied American Politics and Public Policy from Florida State University.

Awards/Memberships: 2018 Public Policy Advocate of the Year (Miami Association of Realtors); 2016 Community Scholar in Affordable Housing (University of Miami); Citizens Independent Transportation Trust Board Member; Miami New Drama Board Member; American Planning Association; Florida Redevelopment Association; 100 Black Men of South Florida

The Regional Manager and Point of Contact for and the City of Coconut Creek is Evan Fancher who can be reached at (888) 721-4372, by cell: (205) 478-6400 or by email: Efancher@drcusa.com.

Matt Mignerey, Project Manager, Procurement & Logistics Lead

SLS

Mr. Mignerey has over 20 years of experience in construction and emergency response industry and lends specific expertise in emergency response procurement, scheduling, operations, subcontractor management and compliance. Over the past several years, Mr. Mignerey has provided key leadership in the execution of emergency response projects domestically and throughout the Caribbean Basin.

For SLS Mr. Mignerey has led the mobilization of emergency sheltering projects for Massachusetts Emergency Management Agency (MEMA) and Virginia Department of Emergency Management. Most recently in 2023, Mr. Mignerey worked closely with the Texas Division of Emergency Management and deployed assets to set up a base camp for up to 150 first responders after severe storms left as many as 160,000 households without electricity during a record heat wave.

In response to Hurricane Ian, Mr. Mignerey provided logistical support for FDEM response and recovery missions statewide, including asset staging of pumps, generators, light towers, temporary housing, modular office, restrooms, shower and laundry trailers, equipment, and staffing of heavy equipment operators and medical professionals.

He played a key role in DRC and SLS disaster response activations by multiple agencies in Louisiana following Hurricane Ida in 2021. He continues to provide leadership for response and recovery missions in Florida, where he led mobilization

of equipment and services for Florida Division of Emergency Management (FDEM) missions following Hurricane Ian. Mr. Mignerey is highly adept at rapid situational evaluation, strategy development, project implementation and management, supply chain and operational performance. He has been directly involved in critical projects with comprehensive values approaching \$500.0 million.

Sean Pagart, Project Manager, Operations

SLS

Mr. Pagart has a verifiable track record for the successful completion of projects through self-performing and coordinating trades, developing partnerships, and building positive rapport with government officials, architects, private owners, engineers, local officials, vendors, and clients. Mr. Pagart’s 15 years of experience in construction and project management brings great value to our team. Since joining SLS Response, Mr. Pagart has helped with the mobilization of a total of 29 refrigerated trailers and over one million pounds of ice during 21-day activation after severe storms left thousands of East Texas residents without power. In 2022, Mr. Pagart aided in providing emergency catering at four locations, serving emergency operations personnel, response and recovery staff, and vendors at FDEM State Logistics Response Center (SLRC) warehouses in Orlando and Lakeland, plus Logistics Staging Area (LSA) sites in Ocala and Orlando. SLS provided more than 20,000 meals.

Mr. Pagart has provided operational management of disaster response contracts throughout Florida since Hurricane Ian. In Louisiana following Hurricane Ida, he led projects that deployed equipment, materials and services identical in scope to those identified in this Jefferson County solicitation, including:

- 🌐 Emergency Fuel
- 🌐 Generators
- 🌐 Restroom & Laundry Trailers
- 🌐 Mobile Lodging Trailers
- 🌐 Emergency Catering
- 🌐 Supervision of labor
- 🌐 Potable Water
- 🌐 Permitting, Utilities & Installation of Temp. Housing

Lisa Garcia Walsh, Contracts Manager

DRC

Ms. Garcia Walsh has overseen DRC’s contracts since 2010. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence. She is responsible for applying, renewing, and activating general contractor licenses nationwide as well as other authorizations and pre-qualifications. Additionally, she is responsible for invoicing, ticket reconciliation and coordination with subcontractors, municipalities and monitoring firms regarding accounting procedures. Ms. Garcia Walsh helps ensure data is collected and processed efficiently.

Ms. Garcia Walsh brings experience in data management operations following some of the largest debris generating natural disaster in recent history. She oversaw data collection and processing for state and federally funded projects. She assists with data management, invoice reconciliation, and project closeout.

Ms. Garcia Walsh has provided administrative assistance to DRC’s management personnel on all major disasters since 2013. Prior to joining DRC, Ms. Garcia Walsh provided administrative assistance for emergency response projects involving FEMA protocol.

Please see below for a comprehensive listing of certifications held by DRC personnel:

ADEM-QCI, Asbestos, Hazwoper, IS-5.a, IS-8.a, IS-10.a, IS-11.a, IS-20.18, IS-20.19, IS-20.21, IS -21.19, IS-21.21, IS-27, IS-29, IS-33.16, IS-33.17, IS-35.16, IS-35.17, Is-35.20, IS-35.21, IS-36, IS-37.17, IS-37.19, IS-37.20, IS-37.21, IS-42, IS-60.b, IS-75, IS-100.a, IS-100.b, IS-100.c, IS-100.fda, IS-100.fwa, IS-100.hcb, IS-100.he, IS-100.leb, IS-100.pw, IS-100.pwb, IS-100.sca, IS-106.17, IS-120.a, IS-200, IS-200.a, IS-200.b, IS-200.c, IS-200.hca, IS-201, IS-230.d, IS-235.c, IS-00240.b, IS-241.b, IS-242.b, IS-244.b, IS-300, IS-315, IS-317, IS-324.a, EA-325, IS-360, IS-394.a, IS-400, IS-405, IS-420, IS-421, IS-453, IS-454, IS-546, IS-546.a, IS-547.a, IS-559, IS-631, IS-632, IS-632.a, IS-633, IS-634, IS-700, IS-700.a, IS-700.b, IS-702.a, IS-703.a, IS-706, IS-775,

IS-800.a, IS-800.b, IS-800.c, IS-800.d, IS-801, IS-802, IS-803, IS-804, IS-807, IS-808, IS-809, IS-810, IS-811, IS-812, IS-813, IS-906, IS-907, IS-909, IS-912, IS-914, IS-914, IS-1010, IS-1150, IS-1172, IS-2000, IS-2002, IS-2500, IS-2600, IS-2900, IS-2900.a, IS-2901, OSHA Introduction to OSHA and the OSH Act, OSHA-105, OSHA-115, OSHA-150, OSHA-151, OSHA-152, OSHA-602, OSHA-603, OSHA-605, OSHA-612, OSHA-700, OSHA 716, 10 Hour OSHA for Construction Industry, CPR/AED/First Aid, FOT Certificate (Advanced and Intermediate), VDOT Intermediate Work Zone Traffic Control, ATSSA Certificate, LDEQ Asbestos/Supervisor Certification.

Please see résumés attached.

EMPLOYMENT OF LOCAL & MINORITY CONTRACTORS

DRC maintains one of the industry's largest network of pre-screened and fully qualified subcontractors, including local and preferred vendors. DRC's subcontractors are evaluated extensively, including past performance, equipment and personnel availability, mobilization timeframes, insurance, and cost.

The use of local resources is vitally important to a successful disaster recovery operation. DRC proudly promotes community involvement by working closely with local suppliers and vendors when the situation allows. DRC utilizes local vendors to the maximum extent possible to minimize lead times, transportation costs, and schedule risk.

Because of its importance, we have developed a vast network of subcontractors that are uniquely qualified and meet all operational requirements envisioned under this solicitation. DRC has access to more than 2,000 firms through our prequalified supplier database, including over 1,200 Small Business Firms. This database facilitates our ability to identify firms qualified for specific scopes of work and allows DRC to efficiently sort the firms by type of service and size of business.

Throughout its history, DRC has maintained strong relationships with local vendors and subcontractors. We pride ourselves on facilitating local involvement during recovery efforts and encourage local knowledge and experience. DRC has assembled a cadre of thousands of subcontractors which includes SBE, MBE, WBE, HUB Zone, 8(a), and VOSB (including Service-Disabled VOSB) contractors. DRC has established procedures nationally recognized in the area of community outreach as discussed below.

Local S/M/WBE Resource Program

DRC understands that primarily mobilizing staff and equipment from local subcontractors reduces mobilization times and reduces cost. While DRC maintains a current, active subcontractor list, Regional Managers reach out to local subcontractors and small, minority and women-owned business enterprises (S/M/WBE) by utilizing:

- 🌐 Governmental databases
- 🌐 Local, regional, and national SBE compliance departments
- 🌐 Client and vendor references
- 🌐 Direct mail community outreach
 - Information can be found by contacting: 888-721-4DRC or going on drcusa.com

Upon receipt of Notice of Award, DRC will make contact with local governments and SBE Resource offices to schedule an informational and technical assistance workshop for potential vendors and businesses. The workshops provides:

- 🌐 "Hands on" technical assistance to a variety of companies
- 🌐 Matches S/M/WBE contractors with other companies in order to strengthen their competitive position


DRC is committed to ensuring that local companies are made aware of all potential contracting and partnership opportunities.

From our extensive experience with subcontractors, DRC knows the importance of establishing strict guidelines for performance and safety standards. All subcontractors will be screened for qualifications and safety compliance prior to being offered a contract with DRC. Additionally, at the discretion of the contracting agency, all subcontractors will be approved prior to beginning work. Our sample Subcontractor Agreement details the scope of work and responsibilities of each subcontractor. The Subcontractor Agreement also commits the subcontractor to all governmental regulations and requirements. All subcontractor equipment will be inspected and properly maintained and all personnel certifications and safety courses will be on file and renewed or updated as needed.

In addition to stringent qualifications standards, DRC requires the following summarized items from subcontractors:

- 🌐 Compliance with all DRC safety plans.
- 🌐 Ability to meet liability and automobile insurance requirements (these may vary from contract to contract).

- Compliance with governmental employment regulations, unemployment compensation and workman’s compensation laws.
- Completion of a subcontracting agreement specifying the scope of work, terms and conditions, pricing, liability requirements and any hold harmless agreements.



DRC
EMERGENCY SERVICES
Striking Back.

DRC Emergency Services, LLC
111 Veterans Memorial Boulevard, Suite 401
Metairie, Louisiana 70005
Phone: (888) 721-4372 Fax: (504) 482-2852

Company Name: _____

Contact Person: _____

Contact Phone #: _____

Contact Email: _____


Address: _____

DBE/WBE: _____

Licensing/Certifications: _____

Equipment: _____

Notes: _____



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www.drcusa.com

In the event of a disaster in the Jurisdiction and DRC Emergency Services is tasked with the Debris Removal and Disposal, the following equipment and licensing will be required:

EQUIPMENT:

- Hauling Equipment with bed capacity of greater than 30 CY and up to 100 CY is preferred. Self-loading equipment is also preferred, however, pieces of hauling equipment can be coupled with front end loaders with grapples and bobcats with grapples that are capable of loading hauling equipment. All equipment must meet DOT standards for on road travel. All loading equipment must operate with rubber tires.
- Seventy Hour Emergency Push (short term use) – the above equipment applies, however, rubber tire front end loaders, motor graders, telehandlers, backhoes, bobcats with buckets can be used during the first 70 hours.
- Operation of the DMS sites (Debris Management Sites) – Bulldozers, water disbursement trucks, grapple trucks, backhoes can be used for this operation.

INSURANCE REQUIREMENTS:

- General Liability - \$1,000,000.00 / \$1,000,000.00 Aggregate
- Workers Compensation - \$1,000,000.00/\$1,000,000.00/\$1,000,000.00

DBE CERTIFICATION

DBE Certificate not required; however, if you are DBE registers with the Jurisdiction, please send a copy of the certification by fax or mail to:

111 Veterans Memorial Boulevard, Suite 401
Metairie, LA 70005
FAX: (504) 482-2852

Prompt Payment of S/M/WBEs

In addition to occasionally assisting S/M/WBEs with operating startup costs, DRC has a 20 plus year history of paying subcontractors on a weekly basis. This expedited payment policy is critical to small businesses as they may experience cash flow issues that can impact operations.

AFFIRMATIVE ACTION/ EQUAL OPPORTUNITY POLICY

DRC is an equal employment opportunity employer. Employment decisions are based on merit and business need, and not on race, color, citizenship status, national origin, ancestry, gender, sexual orientation, age, religion, creed, physical or mental disability, marital status, veteran status, political affiliation, or any other factor protected by law. DRC complies with the law regarding reasonable accommodation for handicapped and disabled employees. DRC's President has issued the following policy:

DRC recognizes the value of hiring a diverse group. Due to the nature of our work and the fact that we provide services worldwide, we find it necessary and advantageous to employ a number of persons from various countries who are of different races, religions and ethnic groups. In addition, we believe work force diversity may provide a significant market advantage.

It is the policy of DRC to comply with all the relevant and applicable provisions of the Americans with Disabilities Act (ADA). DRC will not discriminate against any qualified employee or job applicant with respect to any terms, privileges, or conditions of employment because of a person's physical or mental disability. DRC will also make reasonable accommodation wherever necessary for all employees or applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential duties and assignments connected with the job and provided that any accommodations made do not impose an undue hardship on DRC.

Equal employment opportunity notices are posted as required by law. Management is primarily responsible for seeing that DRC's equal employment opportunity policies are implemented, but all members of the staff share in the responsibility for assuring that by their personal actions the policies are effective and apply uniformly to everyone. Any employee, including managers, involved in discriminatory practices will be subject to termination.



CURRENT PRE-POSITION CLIENTS OF DRC

Please see below for pre-position catering contracts.

State of California			
Alameda County Costa Mesa (City of) Culver City	Merced County Mission Viejo (City of) Mono County Oakland (City of)	Orange County San Bernardino County Santa Barbara County	Santa Clara County Sonoma County
State of Florida			
Coconut Creek	Pompano Beach	Sarasota County	St. Augustine Utility Board of Key West
State of Louisiana			
Jefferson Parish Jefferson Parish Sheriff's Office	Kenner (City of)	Lafayette Parish	St. James Parish State of LA
State of Maryland			
State of Maryland – DGS			
State of New York			
Suffolk County	Nassau County		
State of Rhode Island			
Rhode Island (State of)			
State of Texas			
Chambers County	Friendswood (City of) Galveston Wharves	Jefferson County	
State of Virginia			
Virginia (State of)			
State of Washington			
State of Washington			

PROJECT APPROACH

Mobilization and Ability to Perform

For this project, team members will be mobilized and can start operations within 24 hours of notification. We exclusively utilize National suppliers and vendors thus allowing us the flexibility to mobilize our teams and have vendor/supplier availability anywhere in the Continental US.

Food Service Timeline

The first step to providing critical food services is assessing the site location and its physical condition. DRC works with the client to understand how many meals will be served daily and what resources are available. DRC will mobilize personnel, equipment, and resources within hours of Notice to Proceed, with operations typically established within 24 hours of activation. DRC has a local presence throughout the State of Florida, which ensures swift mobilization in the event of an emergency activation.

All kitchen equipment and food will be arranged to maximize efficiency and safety. DRC will connect equipment to power, gas, and water supply, always testing to ensure cleanliness before use. Decontamination kits are requirements in the event of a breach in the potable water. Maintenance and custodial services are mobilized at this time.

In markets where DRC has existing or standing contracts, our team continuously monitors market conditions for disasters and puts all available vendors and suppliers on notice when conditions indicate a possible mobilization is observed. DRC can provide feeding services and all related items such as tents, tables, chairs, portable toilets, ice, and refrigerators to accommodate 600 individuals.

Meals are prepared with the client's input on dietary needs and preferences. DRC practices the most stringent food safety standards for cooking, food handling, and food storage. These strategies are used to prevent infection and illness during food services times.

DRC manages all food transportation off site, food storage after meals and cleaning of both kitchen equipment and dining facilities.

DRC practices the most stringent food safety standards for cooking, food handling, and food storage. These strategies are used to prevent infection and illness during food services execution. DRC will manage all food transportation off site, food storage after meals, and cleaning of both kitchen equipment and dining facilities.

From start to finish, DRC provides turnkey solutions for any disaster.

Mobilization Plan

This plan outlines DRC's Disaster Mobilization Plan for responding to emergency or disaster, provides information essential for the continuity of critical functions, and identifies the resources needed. Please note that no two emergencies are identical. Therefore, no single plan of action can anticipate and address every possible circumstance. This plan is to serve as guidelines only.

DRC will have food ready and on-site within 12 hours of being notified by the Contract Administrator or designee. When activated, DRC will begin the mobilization process within 24 hours.

Within 24 Hours

- 🌐 Discuss with client the site location and assess the physical condition
- 🌐 Work with client to understand how many meals will be served daily and what resources are available
- 🌐 Evaluate staffing needs and accommodate for safe and efficient service
- 🌐 Mobilize all kitchen equipment and food to site location
- 🌐 Mobilize ancillary equipment as needed (cold storage, dry storage, water, grey water tanks, tents, chairs, etc) Mobilize power generation equipment and light towers as needed.
- 🌐 Alert our suppliers to be on standby

On Site Preparations

- 🌐 Ensure the site location is safe and secure. Arrange kitchen equipment and serving line to maximize efficiency and safety.
- 🌐 Connect kitchen equipment to power, gas and water supply.
- 🌐 Test Water to ensure cleanliness before use and require a decontamination kit in the event of a breach in the potable water
- 🌐 Identify any maintenance or custodial services that may be needed and stockpile extra sanitation and cleaning supplies
- 🌐 Work with client to ensure workers have adequate place to sit and enjoy their meal. If needed, setup tent with sidewalls and HVAC, tables & chairs.

Meal Preparation

- 🌐 Identify available products for immediate use
- 🌐 Discuss with client any special dietary needs.
- 🌐 Ensure proper sanitation and safety standards are practiced in cooking, food handling and food storage areas. Establish food prep areas to separate raw and cooked food while preparing
- 🌐 Begin preparing the first meal and plan for future meals
- 🌐 Ensure condiments, paper goods and beverages are available to workers
- 🌐 Meal is served. Prepare food for transportation (if necessary)
- 🌐 Set up Cafeteria-style serving area to prevent any self-service of prepared food.
- 🌐 Implement strategies for infection prevention and control during food service.
- 🌐 Designate separate feeding areas for workers with infectious illnesses
- 🌐 All food will be ready by predetermined times to ensure each worker is fed and has adequate time to properly digest food to receive full nutritional value of the meal

After the Meal is Served

- 🌐 Properly store any unused food and discuss disposition of excess food if necessary
- 🌐 Make sure all food is eaten in food service area and no food is taken to other areas of the facility Clean and sanitize kitchen equipment and food contact surfaces
- 🌐 Clean and organization dining facility, tables and chairs
- 🌐 Empty trash
- 🌐 Monitor food usage and supply levels to ensure continuity of project
- 🌐 Begin preparing next meal



JOHN SULLIVAN

PRESIDENT

111 Veterans Boulevard, Suite 401 · Metairie, LA 70005

(888) 721-4372 · jsullivan@drcusa.com

INTRODUCTION

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 27 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process.

EDUCATION

Texas A&M University – College Station, Texas

Bachelor of Science – Construction Science

PROMINENT CERTIFICATIONS

- FEMA IS-100.b Introduction to Incident Command System, ICS-100
- FEMA IS-100.pwb Introduction to the Incident Command System
- FEMA IS-200.b ICS for Single Resources and Initial Action Incident

OTHER CERTIFICATIONS

OSHA Safety Certification

USACE Contractor Quality Management

NOTABLE PROJECTS

- Hurricane Ian – 2022
- Kentucky Tornadoes – 2021
- Hurricane Ida – 2021
- Alabama Tornadoes – 2021
- Texas Severe Winter Storms – 2021
- Hurricane Zeta — 2020
- Hurricane Delta — 2020
- Hurricane Sally — 2020
- Hurricane Laura — 2020
- Hurricane Isaias — 2020
- Hurricane Hanna — 2020
- Tropical Storm Imelda — 2019
- Hurricane Dorian—2019
- Tropical Storm Barry—2019
- Hurricane Michael—2018
- Hurricane Florence—2018
- Hurricane Maria – 2017
- Hurricane Irma – 2017
- Hurricane Harvey – 2017
- Hurricane Matthew – 2016
- Louisiana Severe Storms and Flooding (DR-4277) – 2016
- Winter Storm Jonas – 2015
- Houston, TX Flood – 2015

EXPERIENCE

NYC Build It Back Program – City of New York, NY

- Program/construction management for the reconstruction, rehabilitation and elevation of over 700 homes in Staten Island. CDBG-DR funded project for New York City restoring homes damaged by Hurricane Sandy.

New York City Rapid Repairs Program – New York, NY

- Repair of over 1,700 homes throughout the five boroughs of New York following Hurricane Sandy. All repairs performed in a four-month period and included mechanical, electric and plumbing.

FEMA Galveston County Emergency Housing – Galveston County, TX

- Involved the complete development of two former athletic fields into fully-functional manufactured home communities totaling 106 units. Both projects were completed in 28 days.

USACE GIWW Willacy County Dredging – Harlingen, TX

- Dredging of approximately 423,000 cubic yards of material in Gulf Intracoastal Waterway and disposal in designated USACE placement areas.

Port of Harlingen Maintenance Dredging – Harlingen, TX

- Maintenance dredging of Port of Harlingen dock facilities. Dredging of approximately 58,000 cubic yards of material and disposal in POH placement areas.

Port of Galveston Maintenance Dredging – Galveston, TX

- Annual contract for maintenance dredging of Port of Galveston dock areas and shipping channel. Dredging of approximately 70,000 cubic yards of material per dredging cycle.

Port of Houston Maintenance Dredging – Houston, TX

- Maintenance dredging of Bayport Wharf 3 facility. Dredging of approximately 53,000 cubic yards of material and disposal in POH placement areas.

Galveston Pilots Association Dredging – Galveston, TX

- Dredging of GPA facility to create proper draft for incoming vessels. The slips had not been dredged in over ten years, which allowed for a substantial amount of siltation. Over 10,000 cubic yards of material was removed to create 15-foot draft at vessel slips.

Texas International Terminals Levee, Dredge & Bulkhead Construction – Galveston, TX

- Creation of new placement areas, reconstruction & reinforcement of 25 acres of existing levees, dredging of over 150,000 cubic yards of material from facility basin and slips, repair and replacement of existing bulkheads, new fendering systems and dolphin installation.

LBC Terminals Levee Construction & Dredging – Houston, TX

- Creation of a new 10-acre dredge spoil placement area at Houston Ship Channel facility and dredging of 40,000 cubic yards of spoil material.



KRISTY FUENTES

VICE PRESIDENT OF COMPLIANCE AND ADMINISTRATION

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INTRODUCTION

Kristy Fuentes is the Vice President of Compliance and Administration for DRC Emergency Services, LLC (DRC ES) and Chief Ethics & Compliance Officer. Previously, Ms. Fuentes was Director of Business Development, leading the marketing, sales and communications functions. Since joining DRC in 2005, Ms. Fuentes has provided assistance to clients in planning, program management, disaster response, demolition contracting and regulatory compliance.

Following Hurricane Katrina, Ms. Fuentes managed expansive projects for the Orleans Levee Board, St. Bernard Parish and the United States Corps of Engineers. Ms. Fuentes has served as program manager for four contracts with the Louisiana Department of Environmental Quality, including the “Katrina Car and Vessel” contract and three massive demolition projects in the City of New Orleans. Following Hurricane Gustav, Ms. Fuentes managed nine major disaster-response contracts across southern Louisiana with a cumulative contract value of over thirty million dollars. In response to the BP MC 232 oil spill, Ms. Fuentes played a key role in the clean-up of lower Jefferson, Terrebonne and Plaquemines Parishes through the employment and management of hundreds of local residents and vessels.

Since November 2013, Ms. Fuentes has implemented changes and improvements to the methods and procedures for contract, licensing and pre-qualification processes, ensuring contractor compliance with Federal and State regulations.

Ms. Fuentes plays a key administrative role in every project DRC performs. In the wake of Hurricanes Michael and Florence in 2018 she directed 45 simultaneous contract activations while providing oversight of accounting, invoicing, ticket reconciliation and overall administrative management. Ms. Fuentes has provided this kind of oversight on all of DRC’s projects since 2013.

EDUCATION

University of New Orleans – New Orleans, Louisiana

Marketing – 1993

Southeastern Louisiana University – Hammond, Louisiana

Marketing – 1992-1993

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

- FEMA IS-100.b Introduction to Incident Command System, ICS-100
- FEMA IS-100.pwb Introduction to the Incident Command System
- FEMA IS-632.a Introduction to Debris Operations
- FEMA IS-633 Debris Management Plan Development
- FEMA IS-634 Introduction to FEMA’s Public Assistance Program
- FEMA IS-700 National Incident Management System (NIMS), An Introduction
- FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

- | | | | |
|--------------|---------------|---------------|---------------|
| FEMA IS-5.a | FEMA IS-37.17 | FEMA IS-201 | FEMA IS-317 |
| FEMA IS-10.a | FEMA IS-42 | FEMA IS-241.b | FEMA IS-324.a |
| FEMA IS-11.a | FEMA IS-100.b | FEMA IS-244.b | FEMA IS-453 |
| FEMA IS-29 | FEMA IS-200.b | FEMA IS-315 | FEMA IS-546.a |

FEMA IS-547.a
FEMA IS-632.a
FEMA IS-633

FEMA IS-634
FEMA IS-700
FEM IS-702.a

FEMA IS-706
FEMA IS-775
FEMA IS-906

FEMA IS-907
FEMA IS-909
FEMA IS-2900

NOTABLE PROJECTS

Kentucky Tornadoes – 2021
Hurricane Ida – 2021
Alabama Tornadoes – 2021
Texas Severe Winter Storms – 2021
Hurricane Zeta – 2020
Hurricane Delta – 2020
Hurricane Sally – 2020
Hurricane Laura – 2020
Hurricane Isaias – 2020
Hurricane Hanna – 2020
Tropical Storm Imelda – 2019
Hurricane Dorian – 2019
Tropical Storm Barry – 2019
Hurricane Michael – 2018
Hurricane Florence – 2018
Hurricane Maria – 2017
Hurricane Irma – 2017
Hurricane Harvey – 2017

Hurricane Matthew – 2016
Louisiana Severe Storms and Flooding (DR-4277) – 2016
Winter Storm Jonas – 2015
Houston, TX Flood – 2015
Winter Storm Pax – 2014
Midwestern Tornado Outbreak – 2013
Super Storm Sandy – 2012
Hurricane Isaac – 2012
Hurricane Irene – 2011
BP Oil Spill – 2010
Hurricane Gustav – 2008
Hurricane Ike – 2008
Hurricane Wilma – 2006
Hurricane Rita – 2005
Hurricane Ophelia – 2005
Hurricane Katrina – 2005
Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services, LLC – New Orleans, Louisiana

Chief Executive Compliance Officer, October 2014-Present

- Overall day-to-day responsibility for directing the DRC ES ethics, business conduct and government contracting compliance programs (“Programs”). Ensure that all executives and employees have ethics training on an annual basis and that the Code provides compliance guidance appropriate to the size and nature of DRC ES business.

Vice President of Business Development, 2013-Present

- Management of DRC’s marketing, sales and communications functions, providing client relations and assistance in the areas of planning, program management, disaster response, demolition contracting and regulatory compliance

Regional Manager, 2005-2013

- Management and oversight for all Louisiana projects since 2005, including Hurricanes Katrina, Gustav, Ike and Isaac recovery with state and local agency contracts.
- Specialty project management including “Katrina Vehicle and Vessel” recovery in the State of Louisiana for the Department of Environmental Quality, South Shore Harbor Vessel Removal, debris removal, marine debris removal and demolition programs in four parishes, including asbestos removal
- Managed contract and government relations in major disasters throughout the United States including but not limited to the Alabama tornados, Hurricane Irene in Maryland and New York, Hurricane Sandy, Ice Storm recovery in North and South Carolina

Lash Homes, Inc. – Chalmette, Louisiana

Project Management, 1998-2004

- Managed material, machinery and people for construction projects throughout New Orleans
- Ensured the safety of the employees
- Responsible for timely completion of projects

Casey, Babin and Casey – New Orleans, Louisiana

Real Estate Closing Coordinator, 1998-2004

- Arranged and managed documents for the legal proceedings containing real estate transactions
- Scheduled and orchestrated multiple real estate transactions daily



JOE NEWMAN

VICE PRESIDENT OF OPERATIONS

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INTRODUCTION

With more than 17 years of experience in overseeing large-scale construction and disaster-related debris management projects, Mr. Newman has managed teams over multiple disasters including Hurricanes Michael, Florence, Irma, Harvey, Maria, and Matthew. During the activation of Hurricane Michael, Mr. Newman and his crew managed 27 debris management sites and removed and disposed of approximately 5,702,004 cubic yards of debris. In 2018 in response to Hurricane Florence, Mr. Newman and his team managed 18 debris management sites and picked up approximately 2,500,000 cubic yards of debris.

Through the years, he has had many roles including heavy equipment operation, planning and coordination of construction process, securing permits and licenses, delivery of materials and equipment, FEMA compliance, coordinating and operating with municipality officials, and estimating for contracts.

As a Project Manager, Mr. Newman is responsible for maintaining business relationships and providing hands-on participation and incident command in response and recovery operations. Mr. Newman provides operational oversight in order to measure progress and adjust processes to ensure the success of the project. Mr. Newman works closely with management personnel to maintain efficient team structure during an activation.

Mr. Newman’s past includes the coordination of debris removal projects for Hurricanes Isabel, Katrina, Ike, and Dennis. Previously, while activated for Hurricane Ike, Mr. Newman oversaw the collection, processing, and recycling/disposal of over 1,000,000 cubic yards of debris. Mr. Newman plays a role in every major activation providing overall project management and operational oversight.

EDUCATION

United States Army
Army Ranger – 1995-2000

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial
FEMA IS-100.b Introduction to Incident Command System, ICS-100
FEMA IS-00632.a Introduction to Debris Operations
FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-33.17 FEMA IS-632.a
FEMA IS-35.17 FEMA IS-702.a
FEMA IS-100.b FEMA IS-2900

NOTABLE PROJECTS

Kentucky Tornadoes – 2021 Texas Severe Winter Storms – 2021
Hurricane Ida – 2021 Hurricane Zeta — 2020
Alabama Tornadoes – 2021 Hurricane Delta — 2020

Hurricane Sally — 2020
Hurricane Laura — 2020
Hurricane Isaias — 2020
Hurricane Hana — 2020
Tropical Storm Imelda — 2019
Hurricane Dorian—2019
Tropical Storm Barry—2019
Hurricane Michael—2018
Hurricane Florence—2018
Hurricane Maria — 2017
Hurricane Irma — 2017

Hurricane Harvey — 2017
Hurricane Matthew — 2016
Louisiana Severe Storms and Flooding (DR-4277) — 2016
Houston, TX Flood — 2015
Tornado Outbreak — 2011
Hurricane Gustav — 2008
Missouri Ice Storm — 2007
New York Ice Storm — 2006
Hurricane Katrina — 2005
Hurricane Dennis — 2005

EXPERIENCE

DRC Emergency Services, LLC — New Orleans, Louisiana

Vice President of Operations — March 2017 — Present

Program Manager — 2003 — March 2017

- On-ground execution of projects
- Crew oversight
- Schedule adherence
- Resource utilization
- Qualify/safety and regulatory compliance

United States Army

Army Ranger — 1995-2000

- Ranger Indoctrination Program (RIP)
- Primary Leadership Development Course (PLDC)
- Airborne School

MATT MIGNEREY

PROJECT MANAGER



Mr. Mignerey has over 20 years of experience in the construction industry, with a focus on emergency response procurement, scheduling, operations, subcontractor management and compliance. Over the past several years, Mr. Mignerey has provided key leadership in the execution of emergency response projects domestically and in the Caribbean Basin. He is highly adept at rapid situational evaluation, strategy development, project implementation and management, supply chain and operational performance. He has been directly involved in critical projects with comprehensive values approaching \$500.0 million.

EDUCATION

B.S. Maritime Administration
Texas A&M University
at Galveston
Galveston, TX

AREAS OF EXPERTISE

- Emergency & Disaster Response
- Emergency Sheltering & Housing
- Logistics
- Procurement
- Operations

CERTIFICATIONS & LICENSES

- OSHA Safety Training
- USACE Contractor Quality Management

RELEVANT EXPERIENCE

- Mount Vernon Base Camp**
Texas Division of Emergency Management 2023
Deployed assets to set up a base camp for up to 150 first responders after severe storms left as many as 160,000 households without electricity during a record heat wave.
- TDEM Light Towers**
Texas Division of Emergency Management 2022 – Present
Coordinated transport, placement, fueling and maintenance for 160+ light towers designed to provide extra visibility and security for law enforcement leading night patrols along the Texas-Mexico border. Diesel-powered light towers were placed at GPS coordinates spanning 600 Miles and across 10 Texas counties.
- Hurricane Ian Emergency Standby Materials & Service Missions**
Florida Division of Emergency Management 2022 – Present
Providing logistical support for FDEM response and recovery missions statewide, including asset staging of pumps, generators, light towers, temporary housing, modular office, restrooms, shower and laundry trailers, equipment, and staffing of heavy equipment operators and medical professionals.
- Hurricane Ida Haul & Install**
Governor’s Office of Homeland Security and Emergency Preparedness 2021 – 2023
Provided temporary housing for displaced residents. The SLS team processed 1,000+ work orders in Louisiana’s most heavily impacted parishes, managing transportation, RV unit installations, deactivations, subcontractors, utilities providers, and inspectors.
- Emergency Assistance Intake Center Shelter Operations**
Massachusetts Emergency Management Agency 2022 – 2023
Emergency 100-bed shelter serving migrant populations in the Boston area. Services included shelter and security officer staffing, food service, cots, linens, bedding, hygiene kits, pipe and drape space separation, shower trailers, and laundry service.
- Texas Wildfires**
Texas Division of Emergency Management 2022
Mobilized assets within 24 hours in response to wildfires located near the rural Texas communities of Carbon and Eastland. Provided restroom and shower trailers, generators, water tanker, hand washing stations for local responders.

MATT MIGNEREY, Project Manager
RELEVANT EXPERIENCE (CONT.)

Hurricane Ida Response - Jefferson Parish, Jefferson Parish Sheriff's Office, St. Charles Parish State of Louisiana 2021 – 2022

Disaster emergency response in support of Hurricane Ida recovery. Supplied emergency generators, water and ice, catering, fuel, temporary restrooms, showers, and laundry trailers, potable water to various sites. Provided 100-person emergency shelter in St. Charles Parish and 100-person support camp in Grand Isle to include HVAC, generators, catering, tables, and chairs.

Long Beach Unaccompanied Children Emergency Intake Shelter 2021
Department of Health and Human Services

Wraparound services for 1,000-bed shelter (i.e., 800 non-COVID/isolation; 200 COVID/isolation), including intake and case management, transportation, hygiene, and security services, IT tracking, daily reporting, social/ education, bilingual youth care, medical and reunification services.

Winter Storm Uri Emergency Supply & Delivery 2021
Texas Department of Health & Human Services

Provided support to Galveston, Dallas, Bastrop, Corpus Christi, and Houston, supplying and delivering 760 pallets of water. Within 12 hours of activation, began mobilizing equipment and supplies to provide water to the affected areas. In Galveston, set up and supplied water at two distribution sites and provided potable water for the county jail. Additionally, offloaded, transported, and delivered pallets of water to the citizens of Galveston County and surrounding municipalities.

Florida COVID-19 Emergency Services – Florida 2020 – 2021
Florida Division of Emergency Management

Provision of vaccination sites, mobile hospitals, testing sites, feeding and logistics services at 43+ locations throughout Florida. Over 3,000 tests were administered daily, and over 700 meals per day were provided at each site. Material and equipment delivery and logistical services were also provided for emergency responders.

Children & Family Hospital of South Florida Emergency Rehabilitation – Miami, FL 2020
Florida Division of Emergency Management/USACE

Emergency rehabilitation and conversion of vacant hospital into 200+ bed COVID-19 patient care facility. Included complete interior, MEP system, and FF&E package, as well as logistical and operational support.

Miami-Dade County Youth Fairgrounds Emergency COVID-19 Field Hospital – Miami, FL 2020
Florida Division of Emergency Management

Conversion of county fairground parking lot into a fully functional 250-bed field hospital for COVID-19 patients. Constructed in less than 14 days and included full medical and wraparound services and facility operations.

Rand Memorial Hospital Emergency Repairs – Freeport, Bahamas 2020
Carnival Corporation

Emergency repairs to 175-room hospital facility for use by residents and company employees following Hurricane Dorian. Involved mold remediation, interior repairs, MEP repairs, and complete sanitization and cleaning.

MEMA/Columbia Gas Emergency Shelter – Lawrence, MA 2018
Massachusetts Emergency Management Agency / Columbia Gas of Massachusetts

Emergency conversion of vacant warehouse into a 1,000+ bed shelter and warming center following a major utility disaster. Services included facility conversion, feeding, hygiene services, security, medical, IT/technology, management, and facility operations.

Puerto Rico STEP & PHC Programs – Puerto Rico 2018 – 2019
Puerto Rico Department of Housing

FEMA-funded STEP rehabilitation and minor reconstruction of over 27,500 homes in Puerto Rico following Hurricanes Maria and Irma. Included rapid repair of MEP systems, interiors, and exteriors, with all work performed in a nine-month period at a rate of approximately 1,800 homes per week.

MATT MIGNEREY, Project Manager
RELEVANT EXPERIENCE (CONT.)

VDEM Emergency Shelters – Virginia

Virginia Department of Emergency Management

2018

Emergency conversion of three university gymnasiums into Hurricane Florence shelters providing 5,775 beds, feeding and wraparound services for evacuees, first responders and National Guard troops. All three shelter locations were operational within four days of activation.

FDOT Emergency Responder Base Camp – Chipley, FL

Florida Department of Transportation

2018

Conversion of county fairground parking lot into a fully functional 250-bed field hospital for COVID-19 patients. Constructed in less than 14 days and included full medical and wraparound services and facility operations.

U.S. Virgin Islands STEP Program – St. John & St. Thomas

USVI Department of Housing

2018

FEMA-funded STEP rehabilitation of over 1,500 homes in St. John and St. Thomas following Hurricanes Maria and Irma. Included rapid rehabilitation of MEP systems, home interiors and exteriors, enabling homeowners expedited re-occupancy.

TxDOT Emergency Base Camps

Texas Department of Transportation

2017

Five emergency responder man camps strategically located along the Texas Gulf Coast totaling 700 beds following Hurricane Harvey. Services included sheltering, feeding, management, operations and provision of wraparound services and amenities to allow for fully functional operational bases.

SEAN C. PAGART

REGIONAL MANAGER



Mr. Pagart has a verifiable track record for the successful completion of projects through self-performing and coordinating trades, developing partnerships, and building positive rapport with government officials, architects, private owners, engineers, local officials, vendors, and clients. Mr. Pagart's 15 years of experience in construction and project management brings great value to our team.

EDUCATION

B.S. Construction Management
 Minor in Business Administration
 LSU College of Engineering
 Louisiana State University
 Baton Rouge, Louisiana

AREAS OF EXPERTISE

- Disaster Recovery
- Emergency Sheltering & Housing
- Government Contracting
- Infrastructure Services

CERTIFICATIONS & LICENSES

- USACE Construction Quality Management for Contractors
- Louisiana Licenses: Building Construction, Business and Law, Heavy Construction, Residential Building Contractor, Specialty Rigging, House Moving, Wrecking and Dismantling
- TWIC
- TDEM – Emergency Response Official
- Department of Homeland Security – FEMA Federal Emergency Response Official

RELEVANT EXPERIENCE

Mount Vernon Base Camp

Texas Health & Human Services Commission

2023

Mobilized a total of 29 refrigerated trailers and over one million pounds of ice during 21-day activation after severe storms left thousands of East Texas residents without power.

Hurricane Ian Emergency Standby Materials & Service Missions

Florida Division of Emergency Management

2022 – Present

Providing logistical support for FDEM response and recovery missions statewide, including asset staging of pumps, generators, light towers, temporary housing, modular office, restrooms, shower and laundry trailers, equipment, and staffing of heavy equipment operators and medical professionals.

TDEM Light Towers

Texas Division of Emergency Management

2022 – Present

Coordinated transport, placement, fueling and maintenance for 160+ light towers designed to provide extra visibility and security for law enforcement leading night patrols along the Texas-Mexico border. Diesel-powered light towers were placed at GPS coordinates spanning 600 Miles and across 10 Texas counties.

Hurricane Ida Haul & Install

Governor's Office of Homeland Security and Emergency Preparedness

2021 – 2023

Provided temporary housing for displaced residents. The SLS team processed 1,000+ work orders in Louisiana's most heavily impacted parishes, managing transportation, RV unit installations, deactivations, subcontractors, utilities providers, and inspectors.

Kentucky Temporary Mobile Shelters

Commonwealth of Kentucky

2022 -- 2023

The state of Florida requested SLS to mobilize seven RVs to Kentucky prior to the Central Appalachian Flooding event. The RVs housed Florida’s Division of Emergency staff, Kentucky’s Division of Emergency staff and the Kentucky Park Rangers. SLS provided wraparound services.

SEAN PAGART, Regional Manager
RELEVANT EXPERIENCE (CONT.)

Sarasota County Disaster Recovery Field Catering
Sarasota County, FL

2022

Mobilized to begin serving meals within 24 hours of activation. Prepared and served 28,880 high-quality meals to emergency responders over eight days. Served 1,200 meals each at breakfast, lunch, and dinner.

FDEM Emergency Catering Response
Florida Division of Emergency Management

2022

Emergency catering at four locations, serving emergency operations personnel, response and recovery staff and vendors at FDEM State Logistics Response Center (SLRC) warehouses in Orlando and Lakeland, plus Logistics Staging Area (LSA) sites in Ocala and Orlando. Provided more than 20,000 meals.

Cape Coral Emergency Feeding
City of Cape Coral, FL

2022

Provided 70,750 meals for City responders and emergency operations personnel working to restore services following impact of Hurricane Ian.

Hurricane Ida Response - Jefferson Parish, Jefferson Parish Sheriff’s Office, St. Charles Parish
State of Louisiana

2021 – 2022

Disaster emergency response in support of Hurricane Ida recovery. Supplied emergency generators, water and ice, catering, fuel, temporary restrooms, showers, and laundry trailers, potable water to various sites. Provided 100-person emergency shelter in St. Charles Parish and 100-person support camp in Grand Isle to include HVAC, generators, catering, tables, and chairs.

Patterson Structural Moving and Shoring LLC
General Manager

2011 – 2021

House raising, house moving, segmented pilings, helical pilings, day to day operations, contract/subcontract management, insurance claims management, project coordinating, troubleshooting construction issues, negotiating with clients, selections, estimating, fleet management, material/inventory management, quality control, scheduling and cash flow, custom lift coordinator, FEMA Hazard Mitigation grant program negotiation and invoicing. Most projects funded by HMGP, CDBG, FMA, SRL as well as private funds. \$70 million+ in contracts.

Awards: 1st Place: Longest Structure Moved Not on rubber tires 2016, 1st Place: Heaviest Building Moved Not on rubber tires 2017, 2nd Place: Widest Structure Moved under \$30,000 2017, 1st Place: Heaviest Building Moved Not on rubber tires 2018, Good Samaritan award 2019

FEMA COURSES

- IS-10.a Animals in Disasters: Awareness and Preparedness
- IS-11.a Animals in Disasters: Community Planning - (10/2/2015)
- IS-120.c An Introduction to Exercises - (2/12/2018)
- IS-130.a How to be an Exercise Evaluator - (2/12/2018)
- IS-200.c Basic Incident Command System for Initial Response, ICS-200 - (3/11/2019)
- IS-230.e Fundamentals of Emergency Management - (6/15/2021)
- IS-235.c Emergency Planning - (12/15/2015)
- IS-245.B FEMA Emergency Management Institute (EMI) Course | IS-245.B: Introduction to the Federal Priorities and Allocations System
- IS-288.a The Role of Voluntary Organizations in Emergency Management - (2/12/2015)
- IS-315.A FEMA Emergency Management Institute (EMI) Course | IS-315.A CERT and the Incident Command System (ICS)

IS-366.a Planning for the Needs of Children in Disasters - (12/9/2015)

IS-405 FEMA - Emergency Management Institute (EMI) Course | IS-405: Overview of Mass Care/Emergency Assistance

IS-520 Introduction to Continuity of Operations Planning for Pandemic Influenzas - (3/20/2020)

IS-632.A FEMA - Emergency Management Institute (EMI) Course | IS-632.A: Introduction to Debris Operations

IS-633 FEMA - Emergency Management Institute (EMI) Course | IS-633: Debris Management Plan Development

IS-650.b Building Partnerships with Tribal Governments - (11/2/2018)

IS-662 Improving Preparedness and Resilience through Public-Private Partnerships

S-700.b An Introduction to the National Incident Management System - (6/25/2018)

S-703.b National Incident Management System Resource Management - (5/4/2020)

IS-706 NIMS Intrastate Mutual Aid - An Introduction - (10/31/2013)

IS-800.d National Response Framework, An Introduction - (5/6/2020)

IS-815 FEMA - Emergency Management Institute (EMI) Course | IS-815: ABCs of Temporary Emergency Power

IS-822 Fundamentals of Management and Support Coordination of Federal Disaster Operations

IS-860.c The National Infrastructure Protection Plan, An Introduction - (7/21/2015)

IS-1011 FEMA - Emergency Management Institute (EMI) Course | IS-1011: Roads and Culverts

IS-1021 FEMA - Emergency Management Institute (EMI) Course | IS-1021: Bridge Damage Considerations

IS-1023 FEMA - Emergency Management Institute (EMI) Course | IS-1023: Electrical Systems Considerations

IS-1100.A FEMA - Emergency Management Institute (EMI) Course | IS-1100.A: Increased Cost of Compliance

IS-1151 FEMA - Emergency Management Institute (EMI) Course | IS-1151: Blue Campaign Disaster Responder Training

IS-2905 Coordinating Health and Social Services Recovery



TONY FURR

DIRECTOR OF TECHNICAL ASSISTANCE AND TRAINING

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INTRODUCTION

Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program since 2005 (Hurricane Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr’s knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services, and all clients while navigating the FEMA Disaster grants programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

Tony Furr is one of the most knowledgeable people working in the debris management business with firsthand field experience managing major disasters and PA grants.

EDUCATION

Mitchell Community College – Statesville, North Carolina

Technical or Occupational Certificate in Engineering– 2002

Stanley Community College– Albemarle, North Carolina

Technical or Occupational Certificate– 1980

TRAINING

E0193 Certified Appeal Analyst

ICS-100 Introduction to Incidence Command System

ICS-200 ICS for Single Resources and Initial Action Incidents

IS-24 Decision Making and Problem Solving

IS-632.a Introduction to Debris Operations

IS-634 Introduction to FEMA's Public Assistance Program

IS-800.b National Response Framework, an Introduction

IS-821 Critical Infrastructure and Key Resources Support

Annex

IS-00022 Are You Ready? An In-Depth Guide to Citizen

Preparedness

IS-00230 Principles of Emergency Management

IS-00317 Introduction to Community Emergency Response

Team

IS-00393.a Introduction to Hazard Mitigation

IS-00631 Public Assistance Operations I

IS-00632 Intro to Debris Operations in FEMA’s Public Assistance Program

IS-00821 Critical Infrastructure and Key Resources Support Annex

IS-1812 FEMA EEO Employee Course 2012

L-381 Project Specialist

L-480 Public Assistance Cost Estimation Format

Various field training, including CEF, Hazard Mitigation, PA Ops 1, PA Ops 2, Debris, and various others

Project Management (Certified Project Manager (CPM) URS Corporation

NOTABLE PROJECTS

- Designed and implemented the Chambers County Audit Program (DR-1791-TX) as requested by the Office of Inspector General (OIG). Specific program elements included: research and analysis of OIG findings, guidance to the seven person FEMA/State Audit Team on the necessary steps and methodology of the audit process, interpretation of statutory regulation and policy, and communication and coordination between all stakeholders on the project progress and results
- At the request of Senior Management, designed and developed the current Region 6, Debris Management Plan (DMP) templates to aid the Grantee / Subgrantees in the development of their own comprehensive DMP
- Serving as Region 6 Debris Subject Matter Expert (SME), reviewing all applicant submitted Debris Management Plans
- Performed technical review of the City of Dayton's (subgrantee) second appeal for FEMA HQ and provide White Paper technical analysis of programmatic compliance
- Lead for OIG report response for Lamar University (DR-1606-TX) providing research and response to all OIG recommendations to senior leadership

EXPERIENCE

DRC Emergency Services, LLC

Director of Technical Assistance and Training, 2021-Present

- Provide on-going education to DRC Personnel and Jurisdictions through trainings and workshops.
- Attend meetings with FEMA
- Consult with Clients to help identify and suggest equipment, products, or services they may need
- Perform a key role in project planning and identification of resources needed

Department of Homeland Security-Federal Emergency Management Agency (FEMA)

Public Assistance Task Force Lead/Debris Task Force Lead, 2016-2021

- Regional Debris Subject Matter Expert (SME)
- Manage United States Army Corps of Engineers (USACE) mission assignment (MA) for Federal Operational Support (FOS) for debris mission consisting of ten debris SMEs conducting field operations.
- Coordinate Debris Task Force consisting of State, Federal, and local agencies to promote an efficient and affective debris removal mission consisting of in excess of 5,000,000 cubic yards of debris across 26 Parishes.
- Liaison to Governor's Office of Homeland Security and Emergency Preparedness (GOHSEP) for debris issues.

Department of Homeland Security-Federal Emergency Management Agency (FEMA)

Public Assistance Task Force Lead/DPAGS, 2015-2016

- Manage, direct and supervise a staff of 20-30 personnel in the delivery of the PA program.
- Brief Senior Leadership on mission progress and hot issues.
- Coordinate with other Federal, State, and local entities to expedite the recovery efforts.
- Develop implement complex Missions Assignments for FOS assistance through the USACE.
- The ability to apply expert-level emergency management knowledge and skill to a broad range of recovery issues, many of which are complex, controversial, and precedent setting, and addressing matters concerning the regional application of FEMA's laws, regulations, and policies.
- Act as a spokesperson and/or expert at conferences, meetings, committees and working groups that propose, defend and/or criticize continuity and recovery criteria, in order to promote and maintain a proactive posture for the recovery program. Events such as the National Hurricane Conference, TDEM Annual Emergency Managers Conference, and the USACE Team Leader Conference.
- Certified EMI Trainer. Deliver EMI training and the development of specific training for complex or controversial projects.
- Certified Coach Evaluator.
- Certified appeals analysis providing policy decisions on substantive mission-oriented issues.
- Development and implementation of Emergency Management standards, regulations, and policy.
- Direct and review the work of subordinates by setting deadlines and completion dates and ensure project milestones were completed.
- Communicate with Grantee and sub-grantees for the resolution of complex and controversial issues.

- Educate FEMA personal on program process, timelines, and eligibility.
- Participate in conducting on-site training for public assistance personnel to include full time and temporary hire personnel, local hires, and selected personnel for state, local and non –profit agencies.
- Assist the Environmental Officer and Historical Preservation Officer for all programs and activities having environmental and/or historical assessment or clearance requirements.

Department of Homeland Security-Federal Emergency Management Agency (FEMA)

Emergency Management Program Specialist, 2013-2015

- FEMA Qualification System (FQS) titled Task Force Lead
- Certified Appeals Analyst (E0193 completed 09/20/2014)
- Region 6 Debris Subject Matter Expert (SME)
- Advisor to HQ on debris policies and issues
- Ability to provide supervision and management of subordinate employees in both region and disaster operations
- Ability to provide guidance interpretation to subordinate program specialists on statutory, regulatory and policy determinations to ensure consistent program implementation
- Ability to communicate effectively with Federal, State and local officials in an effort to expedite the recovery process
- Ability to work in coordination with the Federal Coordinating Officer (FCO) and other critical elements of the Joint Field Office (JFO) under stressful response and recovery operations
- Knowledge of the Robert T. Stafford Disaster Relief and Emergency Assistance Act, Public Law 93-288 as amended, Title 44 Code of Federal Regulations (CFR), 2 CFR 200, FEMA related polices and guidance, and FEMA 9500 series polices
- Ability to perform analysis of complex programmatic challenges, interpret policies, and provide recommendations to management
- Ability to design and deliver regional training to State/Local stakeholders relating to PA program areas, e.g., Debris Operations, Debris Management Plans, Closeout producers, and specific areas for the use of EMMIE
- Trained and proficient in Spend Plan tracking and the review of State Quarterly Reports prior to submission to senior management
- Assist in regional team development of Standard Operating Procedures (SOPs) for PA programs, e.g., Public Assistance Group Supervisor (PAGS) checklist, disaster transition plan template, PDA checklist
- Proficient in all areas of NEIMS and EMMIE from project formulation, through review queues, obligations, awards, and updating S5 reports for spend plan and non-spend events

Infrastructure Branch Director

2013 –2014

- Successfully completed, closed Joint Field Office (JFO), and transitioned the events resulting from the explosion of the fertilizer plant in West, Texas back to Region 6
- Managed communications between State, Applicant, Senior Management, and local governmental officials
- Assisted State, Applicants, and Senior Leadership in procuring a mitigation waiver that would allow the construction of Safe Rooms for the damaged schools in West

Task Force Lead

2013 –2013

- Supervision of 20 FEMA Reservist and USACE personnel in the debris operation resulting from DR-4117-OK
- Conducted successful debris operation with 1.5 million cubic yards (CYs) of storm debris with 95 percent completion within 6 months
- Private Property Debris Removal (PPDR) Operation with 1,300 property assessments and associated Demolitions of damaged structures
- Implementation of the first Public Assistance Alternative Procedures for Debris Removal program
- Represented FEMA PA in the Debris Task Force comprised of State, FEMA senior leadership, and other Federal agencies

- Acted as interim Public Assistance Group Supervisor (PAGS) to Infrastructure Branch Director

Emergency Management Program Specialist

2010 –2013

- Managed and coordinated with Subgrantees to complete complex projects in a timely manner, administered amendment requests, coordinated additional damage assessments and determinations while providing consistent and uniform statutory regulations, policy guidance and eligibility determinations to manage programmatic expectations
- Administration of Grantee / Subgrantees Appeal requests requires investigative skills, extensive knowledge, and the uniform interpretation of the Robert T. Stafford Act, Title 44 Code of Federal Regulations, PA policies and guidance, FEMA 9500 Series Policies, and the FEMA Appeals database. Additionally, this position requires the consistent application of these policies and the ability to communicate the Appeal determinations, in writing to the Grantee
- Administration of Grantee / Subgrantees Audit-closeout determinations by State auditors, requires project analysis, document verification, and knowledge of basic accounting principles and the ability to write clear and concise Requests for Information (RFI) correspondence and final determination letters to the Grantee

PAC Crew Lead

PPDR / Saltwater Killed Trees, Storm Drains, 2009 –2010

- Supervised a team of six for the Galveston PPDR / Saltwater Killed Tree removal program that included initial surveys, removal monitoring, eligibility determinations, and conducting applicant / consultant meetings
- Communicated accurate and consistent information to applicants concerning FEMA guidance on PPDR and Saltwater Killed Tree programs
- Managed the Storm Drain cleaning project which included initial surveys, monitoring, and verification of scope-of-work completion

PAC Crew Lead

Debris Operations, 2009 –2010

- Supervised and managed the daily operations of Debris Team Six, consisting of 15-20 Debris Specialists
- Development and motivation of subordinate staff
- Providing accurate and consistent information to applicants concerning FEMA guidance, statutory regulations, policies, and procedures
- Managed the Private Property Debris Removal (PPDR) program which included assisting applicants with request requirements, proper documentation, and eligibility determinations



EVAN FANCHER

REGIONAL MANAGER

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INTRODUCTION

Mr. Fancher comes to DRC with a decade of public policy experience and is an established leader in South Florida. His first interaction with natural disasters came in Birmingham, Alabama when his family’s home and community were destroyed in the historic tornados of 2011. In 2017, Mr. Fancher led the District 7 hurricane response for Commissioner Suarez’s Miami-Dade County Commission office. This year, Mr. Fancher managed several activated contracts of DRC’s municipal clients throughout Louisiana. He experienced disaster personally, inside of government, and as a disaster contractor; he knows how to help communities heal.

Previously, Mr. Fancher was the Executive Director for the South Miami Community Redevelopment Agency. During this time, he ignited the redevelopment of South Miami including Madison Square and South Miami Gardens and initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options and facilitate redevelopment. Mr. Fancher also served as the Redevelopment Administrator for City of Plantation and the Senior Advisor for Miami-Dade County Commissioner Xavier Suarez. Mr. Fancher’s understanding of disaster management stems from his time working in Government, as such, his unique perspective allows him to better understand the City’s needs during an activation. Mr. Fancher has made a career of working with local governments to help them achieve their goals. Mr. Fancher has a dual Bachelor’s degree in Sociology and Political Science from the University of Alabama at Birmingham and a Master’s Degree in Applied American Politics and Public Policy from Florida State University.

EDUCATION

- Florida State University** – Tallahassee, Florida
M.S., Masters Applied American Policy and Politics – 2014
- University of Alabama at Birmingham** – Birmingham, Alabama
Bachelor’s Degree in Political Science – 2011
Bachelor’s Degree in Sociology – 2011

CERTIFICATIONS

- | | | |
|---------------|---------------|---------------|
| FEMA IS-5.a | FEMA IS-242.c | FEMA IS-700.b |
| FEMA IS-10.a | FEMA IS-317.a | FEMA IS-800.d |
| FEMA IS-37.23 | FEMA IS-325 | FEMA IS-1001 |
| FEMA IS-111.a | FEMA IS-559 | FEMA IS-1010 |
| FEMA IS-235.c | FEMA IS-632.a | |
| FEMA IS-241.c | FEMA IS-633 | |

NOTABLE PROJECTS

- Hurricane Ida – 2021

EXPERIENCE

- DRC Emergency Services, LLC** – Miami, Florida

Regional Manager, 2021-Present

- Responsible for all municipal sales, retention and operations activity in South Florida.

City of Plantation – Plantation, Florida

Redevelopment Administrator, 2020-2021

- Created and managed the social media presence for various entities; both government and private sector.
- Attracted national anchor tenant for development. Rezoned several other parcels to reinvigorate a commercial corridor.
- Led the City's efforts to engage business owners, the Chamber of Commerce, and other entities to promote the business climate of the City.
- Designed and managed the City of Plantation COVID business assistance programs. Reimagined the Façade Improvement Program.

South Miami CRA – Miami, Florida

Executive Director, 2018-2020

- Developed and administered the South Miami CRA budget (\$3.5 million), managed the staff, and staffed the Board.
- Successfully negotiated the Madison Square project after it had been stalled for 20 years. It involved the disposition of multiple parcels. (40 units, 13,000 sq. ft of commercial space).
- Initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options. Advised property owners of rezoning options.
- Led several revitalization projects including a small business incubator, public art projects, and neighborhood beautification.
- Drafted agenda items and managed the day to day operations of the Agency.
- Commissioned a new redevelopment plan, led business engagement, and recruited a national tenant to the formerly defunct commercial corridor.
- Drafted op-eds, press releases, and maintained relationships with media. Spoke on the record for several projects.
- Initiated the first marketing presence in the City of South Miami.
- Coordinated between County staff and various cities on developments, transit issues, and improvements.
- Secured funding and developed the pedestrian bridge trust fund for South Miami.
- Budgeted several pedestrian and bike lane improvements. Conducted annual audits to ensure sidewalks were compliant.
- Worked with neighbors and community groups to begin reorienting streets aimed toward placemaking initiatives.

Miami-Dade County – Miami, Florida

Senior Advisor to County Commissioner Xavier Suarez, 2015-2018

- While with the County Commission, served as chief aide to the Economic Development Committee which oversaw development deals, CRA reform, and economic policy for MDC
- Facilitated traffic calming improvements for cities inside of District 7.
- Created and implemented the South Miami Small Business Incubator. We created 10 businesses, all with local ownership. Initiated partnerships with non-profits for business education.
- Reoriented CDBG funds to assist in business assistance and job creation.
- Managed all staff for County Commissioner Xavier Suarez (four legislative and five constituent services). Oversaw \$1.8 million in office funds including discretionary CDBG funds.
- Secured budget appropriations and grants from the Florida Legislature, state departments, and various municipalities on behalf of private and government clients.
- Directed CDBG funds and applied for various federal, state, and private grants on behalf of the Cities and the South Miami CRA.
- Initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options and facilitate redevelopment.
- Reformed the Affordable Housing Trust Fund of MDC; established permanent funding source, rewrote its duties, and reinvigorated its mission. Created a revolving loan fund and secured a recurring funding source.

Anfield Consulting – Tallahassee, Florida

Associate, 2013-2015

DYLAN ANDREW YBARRA

PROJECT ADMINISTRATOR



Mr. Ybarra brings a vast range of knowledge from administrative functions to construction projects. He specializes in supporting all facets of project requirements and providing compliance, production, and team member support. Responsible for all administrative, compliance, document control, communications, and support personnel. Provides support to each division line. He monitors and complies with all MWBE, Disadvantaged and Section 3 requirements, including engagement, training, compliance and record production and maintenance.

EDUCATION

B.S. Geography-Resource
& Environmental Studies
Minor: Geology
Texas State University
San Marcos, TX

AREAS OF EXPERTISE

- Document Control
- Housing Project Compliance
- Base Camp Operations
- Administrative Support
- Disaster Response
- Strategic Planning

CERTIFICATIONS & LICENSES

- 30-Hour OSHA Safety & Health Training
- FEMA: Leadership & Emergency Management Courses
- FEMA: National Incident Management System
- HIPPA Awareness Business Associates

RELEVANT EXPERIENCE

Hurricane Ian Emergency Standby Materials & Service Missions

Florida Division of Emergency Management

2022 – Present

Providing logistical support for FDEM response and recovery missions statewide, including asset staging of pumps, generators, light towers, temporary housing, modular office, restrooms, shower and laundry trailers, equipment, and staffing of heavy equipment operators and medical professionals.

Texas GLO CDBG-DR Disaster Housing Recovery Program

Texas General Land Office

2018-Present

Ongoing permanent rehabilitation, elevation, and reconstruction of homes across 30+ Texas counties damaged or destroyed by Hurricane Harvey. Tasks include design, assessments, work scoping, scheduling, estimating, procurement, permitting, subcontractor management, homeowner relations, financial compliance, document control, client communications and construction.

FDEM Emergency Catering Response

Florida Division of Emergency Management

2022

Emergency catering at four locations, serving emergency operations personnel, response and recovery staff and vendors at FDEM State Logistics Response Center (SLRC) warehouses in Orlando and Lakeland, plus Logistics Staging Area (LSA) sites in Ocala and Orlando. Provided more than 20,000 meals.

Cape Coral Emergency Feeding

City of Cape Coral, FL

2022

Provided 70,750 meals for City responders and emergency operations personnel working to restore services following impact of Hurricane Ian.

TDEM Light Towers

Texas Division of Emergency Management

2022 – Present

Coordinated transport, placement, fueling and maintenance for 160+ light towers designed to provide extra visibility and security for law enforcement leading night patrols along the Texas-Mexico border. Diesel-powered light towers were placed at GPS coordinates spanning 600 Miles and across 10 Texas counties.

DYLAN YBARRA, Project Administrator
RELEVANT EXPERIENCE (CONT.)

Hurricane Ida Response - Jefferson Parish, Jefferson Parish Sheriff's Office, St. Charles Parish State of Louisiana 2021

Disaster emergency response in support of Hurricane Ida recovery. Providing emergency generators, water and ice, catering, fuel, temporary restrooms, showers, and laundry trailers, potable water to various sites. Provided 100-person emergency shelter in St. Charles Parish and 100-person support camp in Grand Isle to include HVAC, generators, catering, tables, and chairs.

Winter Storm Uri Emergency Supply & Delivery 2021
Texas Department of Health & Human Services

Provided support to Galveston, Dallas, Bastrop, Corpus Christi, and Houston, TX by supplying and delivering 760 pallets of water. Within 12 hours of activation, began mobilizing equipment and supplies to provide water to the affected areas. In Galveston, set up and supplied water at two distribution sites and provided potable water for the county jail. Additionally, offloaded, transported, and delivered pallets of water to the citizens of Galveston County and surrounding municipalities.

Long Beach Unaccompanied Children Emergency Intake Shelter 2021
Department of Health and Human Services

Facility setup and design and wrap services for 1,000-bed shelter (i.e., 800 non-COVID/isolation; 200 COVID/isolation), including intake and case management, transportation, hygiene, and security services, IT tracking, daily reporting, social/ education, bilingual youth care, medical and reunification services.

Winter Storm Uri Emergency Supply & Delivery 2021
Texas Department of Health & Human Services

Provided support to Galveston, Dallas, Bastrop, Corpus Christi, and Houston, TX by supplying and delivering 760 pallets of water. Within 12 hours of activation, began mobilizing equipment and supplies to provide water to the affected areas. In Galveston, set up and supplied water at two distribution sites and provided potable water for the county jail. Additionally, offloaded, transported, and delivered pallets of water to the citizens of Galveston County and surrounding municipalities.

Vaccination Services – League City, TX 2021
Galveston County

Provided turnkey services from design and layout to execution of multiple, drive-thru, mass vaccination sites. The average wait time from registration to vaccine was only 10 minutes. These sites administered an estimated 100,000 shots to Galveston County residents throughout the life of the contract.

Casa de Amistad Convention Center ACS, Infusion Center & Staffing 2020 – 2021
Texas Division of Emergency Management

Conversion of Harlingen convention center into a fully functional 100+ bed acute and non-acute field hospital for COVID-19 patients. Clinical staff, onsite project manager, project coordinators, data analyst, emergency operations and dedicate teams for recruitment, travel, licensing, and credentialing.

Texas GLO DALHR Program 2017-2018
Texas General Land Office

FEMA Sheltering and Temporary Essential Power (STEP) Program repairs to 1,300+ homes damaged by Hurricane Harvey, outside the Houston city limits. Tasks included inspections, assessments, scope development, homeowner relations, subcontractor management and warranties

Texas GLO PREPS Program 2017-2018
Texas General Land Office

FEMA Sheltering and Temporary Essential Power (STEP) Program repairs to 1,300+ homes damaged by Hurricane Harvey, outside the Houston city limits. Tasks included inspections, assessments, scope development, homeowner relations, subcontractor management and warranties.

DYLAN YBARRA, Project Administrator
RELEVANT EXPERIENCE (CONT.)

South Carolina Flood Recovery Program
SC Disaster Recovery Office

2018

CDBG-DR Housing program for the permanent rehabilitation and reconstruction of over 1,200 homes throughout South Carolina because of massive flooding. Work included the rehabilitation of wood framed homes, as well as the replacement of homes through modular or manufactured homes.

Texas GLO CDBG-DR Disaster Housing Recovery Program
Texas General Land Office

2017

Permanent rehabilitation, elevation, and reconstruction of 2,100+ homes across Texas damaged or destroyed by Hurricanes Ike, Dolly and Rita. Tasks included design, assessments, work scoping, scheduling, estimating, procurement, permitting, subcontractor management, homeowner relations, financial compliance, document control, client communications and construction.



STEVE CRAWFORD

REGIONAL MANAGER

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INTRODUCTION

Mr. Crawford comes to DRC with 25 years of operational and sales experience in the waste and recycling industry. Mr. Crawford is a Florida resident and has lived in the state since 1990. He previously worked in the Organics Recycling and Compost industry in Florida, where he was responsible for operations, project management, as well as sales/marketing of compost and mulch products. Additionally, he was previously responsible for municipal and federal contracting, operations management, disposal management, transportation, logistics and commodity marketing. Mr. Crawford is a previous Board of Director Member and Chairman of the Sponsorship Committee for Recycle Florida Today, a nonprofit organization dedicated to recycling education and improvements throughout the state of Florida. Most recently in response to Hurricanes Delta, Laura, and Sally, Mr. Crawford worked as the Operations manager in Grant Parish, LA, Winn Parish, LA, Natchitoches Parish, LA, and the City of Natchitoches, LA. During this time, he helped operate 10 DMS sites and removed and disposed of a combined total of over 1,380,000 cubic yards of debris throughout these areas. Additionally, Mr. Crawford helped coordinate Hurricane Sally efforts for Gulf Breeze, FL, Mary Esther, FL, Niceville, FL, and Forsythe County, GA. Some of his other major activations include Hurricanes Michael and Florence. During Hurricane Michael, Mr. Crawford worked closely with FDOT where he managed a ten-day PUSH consisting of 339 crews.

EDUCATION

Mead Technical Institute, Meadville, PA -1990

Maplewood High School, Meadville, PA -1988

PROMINENT CERTIFICATIONS

HAZWOPER

CERTIFICATIONS

FEMA IS-5.a

FEMA IS-11.a

FEMA IS-8.a

FEMA IS-15.b

NOTABLE PROJECTS

Hurricane Laura – 2020

Hurricane Delta – 2020

Hurricane Sally – 2020

Hurricane Dorian—2019

Hurricane Michael—2018

Hurricane Florence—2018

Hurricane Irma – 2017

EXPERIENCE

DRC Emergency Services, LLC – Fernandina, Florida

Regional Manager, Florida, April 2018-present

- Overall day-to-day responsibility for managing all client customer needs including contracts, maintenance, training and planning for disaster events.

McGill Environmental Systems

Senior Project Manager- Southeast US, July 2016-April 2018

- Reporting to CEO, responsible for all sales and operational growth projects for multiple organic recycling facilities in the Southeast.
- Directly manage Florida startup operation in 2017, improving net profit by 36% and sales revenue by 900K.
- Account manager for large municipal and commercial customer base within Florida.
- Strategic member of company leadership team with involvement in major capital projects, facility improvements, and sales growth.

Waste Pro USA

Division Manager- Jacksonville, FL, June 2014–July 2016

- Reporting to Regional Vice President and responsible for operations and safety of 115 employees, 75 vehicle fleet and 18 million in annual revenue. This included culture, training, improvement and all special projects.
- Directly responsible for all aspects of municipal contracting to include negotiating terms, public meeting presentations, implementation and operational execution.
- Accountable for growth & development of division revenue including success of staff, and management of sales staff development.
- Built rapport and interacted with internal and external customers, employees, businesses and municipal staff.
- Developed budgeting objectives for operations, shop and capital expenditures.

Waste Management

Strategic Business Director- Lombard, IL, August 2009– June 2014

- Reporting to Segment Vice President responsible for all federal sales and contracting nationwide.
- Increased net revenue in federal sales by 10 million in 16 months.
- Increased renewal rate on federal contracts from 43% to 85% within six months.
- Developed processes and procedures for properly responding to RFP opportunities.
- Implemented a strategic sales strategy to capitalize on sustainability efforts within government.
- Grew sales team by 200%, managing sales goals, HR functions, marketing and expenditures

District Manager- Florida, October 2001-January 2009

- Reporting to Market Area VP, responsible for managing all aspects of District recycling functions.
- Implemented District wide parts inventory system in 2002, eliminating shipping delays from parts suppliers.
- Managed high profile contracts with Broward County, Orange County, City of Tampa, and Seminole County.
- Instrumental in creating trust relationships with Waste Management leadership throughout the District.
- Served as Team Leader on the Florida Growth Team, responsible for doubling Florida's EBIT in 20 months.
- Voted to the Board of Directors for Recycle Florida Today in 2006, and also served as Chairman of their sponsorship committee.
- Extensive hands on experience with the municipal RFP process, ranging from direct bid procedures to complete contract negotiations.
- Achieved District wide one-year accident free status during 2004/2005.

Smurfit Stone Recycling

General Manager- Jacksonville, FL, December 1998-October 2001

- Recognized by corporate for operating 1999, 2000 and 2001 with zero recordable injuries.
- Reported to Market Area Manager and responsible for a 6000-ton per month facility with 45 employees.
- Directed the movement of 15,000 tons per month of brokerage OCC and High Grades.
- Received "Plant of the Year" award in 2000 for excellence in safety and profit.
- Increased export shipments from plant by 20% capturing the higher margins utilizing domestic homes for brokerage.
- Recaptured major high-grade suppliers using relationships and excellent service reputation.
- Managed P&L budget responsible for 25 million in annual revenue.

Account Manager- Tampa, FL, May 1997-December 1998

- Reporting to General Manager, responsible for securing and retaining all major accounts in excess of 500 tons per month.
- Recognized as 1998 Money Maker of the Year for development of non-fiber tonnage with new suppliers and ten-year contract extensions with two high margin customers.
- Served the lead role in the sale of non-performing facilities in Florida and received corporate acknowledgment for professionalism and thoroughness during this project.
- Responsible for the sale of two customer-recycling systems in excess of \$100,000 each.

General Manager- Memphis, TN, March 1996-May 1997

- Reported to Market Area Manager, responsible for a 4,000-ton per month facility with 30 employees.
- Directed the movement of 9,000 tons per month of brokerage OCC and High Grades.
- Created partnership with local safety organization to host health fairs, conduct disaster training and improve safety training.
- Increased monthly EBIT by 90,000 dollars in 12 months by improving operating efficiencies and reducing maintenance downtime.
- Managed the renegotiation of a poor union contract, improving the company's position.
- P&L and budget responsibility for 15 million in annual revenue.
- Negotiated exclusive supply contracts with two Nike Distribution centers for 1,500 tons per month.



SAM DANCER

PROJECT MANAGER

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INTRODUCTION

After more than a decade in the military and law enforcement, Mr. Dancer became a Field Supervisor and Project Manager, handling contracts involving clean-up following Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill

More recently, he was involved in: St. Charles County and the City of Bridgeton tornado debris removal (MO); Tuscaloosa (ALDOT) residential demolition of tornado-damaged residences (AL); Terrebonne Parish (LA) and St. Louis Bayou (MS) Cleanout project; City of New Orleans Strategic Demolition for Economic Recovery project (LA); East Baton Rouge Parish wind storm damage (LA); Ascension Parish, Tangipahoa Parish (LA), and Houston (TX) flood damage; project manager for Hurricane Irma Largo.

EDUCATION

Southeastern Louisiana University – Hammond, LA
Computer Science – Fall 1980, Fall 1981, Spring 1982

PROMINENT CERTIFICATIONS

- Hazardous Waste Operations & Emergency Response – Initial LDEQ Asbestos Contractor/Supervisor
- FEMA IS-100.c Introduction to Incident Command System, ICS-100
- FEMA IS-100.pwb Introduction to the Incident Command System
- FEMA IS-632.a Introduction to Debris Operations
- FEMA IS-633 Debris Management Plan Development
- FEMA IS-634 Introduction to FEMA’s Public Assistance Program
- FEMA IS-700.b National Incident Management System (NIMS), An Introduction
- FEMA IS-702.a NIMS Public Information Systems

OTHER CERTIFICATIONS

FEMA IS-3	FEMA IS-100.fda	FEMA IS-325	FEMA IS-802	FEMA IS-1150	OSHA-122
FEMA IS-5.a	FEMA IS-100.fwa	FEMA IS-360	FEMA IS-803	FEMA IS-1172	OSHA-123
FEMA IS-10.a	FEMA IS-100.hcb	FEMA IS-394.a	FEMA IS-804	FEMA IS- 2000	OSHA-144
FEMA IS-11.a	FEMA IS-100.he	FEMA IS-405	FEMA IS-807	FEMA IS-2002	OSHA-150
FEMA IS -20.19	FEMA IS-100.leb	FEMA IS-420	FEMA IS-807	FEMA IS -2500	OSHA-151
FEMA IS -21.19	FEMA IS-106.17	FEMA IS-421	FEMA IS-809	FEMA IS -2600	OSHA-152
FEMA IS-20.21	FEMA IS-200.b	FEMA IS-453	FEMA IS-810	FEMA IS-2900.a	OSHA-161
FEMA IS-21.21	FEMA IS-200.hca	FEMA IS-454	FEMA IS-811	FEMA IS-2901	OSHA-162
FEMA IS-29	FEMA IS-201	FEMA IS-546.a	FEMA IS-812	OSHA-105	OSHA-602
FEMA IS-33.17	FEMA IS-230.d	FEMA IS-547.a	FEMA IS-813	OSHA-107	OSHA-603
FEMA IS-36	FEMA IS-240.b	FEMA IS-660	FEMA IS-906	OSHA-108	OSHA-605
FEMA IS-37.19	FEMA IS-241.b	FEMA IS-703.a	FEMA IS-907	OSHA-112	OSHA-612
FEMA IS-37.21	FEMA IS-244.b	FEMA IS-706	FEMA IS-909	OSHA-113	OSHA-614
FEMA IS-42	FEMA IS-315	FEMA IS-775	FEMA IS-912	OSHA-115	OSHA-618
FEMA IS-60.b	FEMA IS-317	FEMA IS-800.b	FEMA IS-914	OSHA-116	OSHA-700
FEMA IS-75	FEMA IS-324.a	FEMA IS-801	FEMA IS-1010	OSHA-121	OSHA-701

OSHA-702	OSHA-716	OSHA-722	OSHA-807	OSHA-809
OSHA-704	OSHA-718	OSHA-750	OSHA-808	OSHA-815
OSHA-707	OSHA-719	OSHA-806		OSHA-852

ADDITIONAL OSHA CERTIFICATES

30 hour Construction Safety and Health	Occupational Safety and Health Professional
Confined Space Safety in Construction	Occupational Safety and Health Specialist
Construction Worksite Safety	Occupational Safety and Health Supervisor
Hand and Power Tool Safety	Occupational Safety and Health Trainer (Train-the-Trainer)
Introduction to Ergonomics	Safety Committee Chair
Introduction to Safety Recognition	Safety Committee Member

ACCESS AND AWARDS

- TWIC Card
- Access to the Homeland Security Information Network for LA, MS, TX, AL and the EM Site
- Louisiana War Cross
- National Defense Service Medal
- Good Conduct Medal
- Army Achievement Medal

NOTABLE PROJECTS

Hurricane Ida – 2021	Louisiana Severe Storms and Flooding (DR-4277) – 2016
Alabama Tornadoes – 2021	Houston, TX Flood – 2015
Texas Severe Winter Storms – 2021	Winter Storm Pax – 2014
Hurricane Delta — 2020	Midwestern Tornado Outbreak – 2013
Hurricane Laura — 2020	Hurricane Isaac – 2012
Hurricane Dorian—2019	Hurricane Irene – 2011
Tropical Storm Barry—2019	BP Oil Spill – 2010
Hurricane Michael—2018	Hurricane Gustav – 2008
Hurricane Florence—2018	Hurricane Ike – 2008
Hurricane Irma – 2017	Hurricane Rita – 2005
Hurricane Harvey – 2017	Hurricane Katrina – 2005

EXPERIENCE

DRC Emergency Services LLC – New Orleans, Louisiana
Field Supervisor/Project Manager, 2013 – Present

- Manages all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite. Projects include St. Louis County and the City of Bridgeton, MO, tornado debris removal; Tuscaloosa, AL (ALDOT) residential demolition of tornado-damaged residences; Terrebonne Parish, LA, St. Louis Bayou Cleanout project; City of New Orleans, LA, Strategic Demolition for Economic Recovery project.

The Country Club – New Orleans, Louisiana
Security Supervisor, 2013

- Maintained a safe environment for employees and patrons at a high-profile restaurant and nightclub; monitored activity via recorded digital CCTV and through live indoor and outdoor surveillance; ensured security staff members were properly trained in all methods of surveillance, guest service, non-violent crisis intervention and documentation of events.

Defcon 1–Pearl River, Louisiana
Owner/Operator, 2012-2013

- Managed all operations of a personally owned business which involved the retail sales of law enforcement and military apparel and equipment and provided contract security for private parties, events and VIP escort services.

Cahaba Disaster Recovery (acquired by DRC) – Mobile, Alabama

Project Manager, 2008-2012

- Directed all phases of disaster-related projects from contract activation to final closeout; coordinated mobilization of subcontractors and ensured crews in the field operated in accordance with OSHA and DEQ regulations; maintain effective communication with local governing bodies, FEMA, Army Corps of Engineers and monitoring firms. Recovery projects included areas impacted by Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill

Bourbon Blues Company – New Orleans, Louisiana

Security, 2008

- Provided a safe environment for the employees and patrons by ensuring rules regarding the service of alcoholic beverages to patrons by the bar staff were followed; communicated effectively with NOPD in regard to serious incidents occurring at the bar and submitted written reports to law enforcement and management

Omni-Pinnacle Emergency Response – Slidell, Louisiana

Field Supervisor, 2005-2008

- Managed the day-to-day activities of crews and employees in the field, including operations involving tree cutting, debris removal, debris disposal, waterway clearing and residential and commercial demolition; ensured that FEMA, OSHA, DEQ and contractual obligations are met; project involvement included Hurricanes Katrina and Rita in unincorporated St. Tammany Parish, LA and Wilma in Indian River County, FL

Target Corporation (Mervyn's and Target) – Multiple Locations

Key Store Investigator, Field Assets Protection Team Leader, Executive Team Leader-Assets Protection, 1994-2005

- Implemented company-directed safety and shortage plans as well as creating store-based plans in accordance with annual inventory results, local safety issues and theft trends; monitored and maintained overt and covert surveillance systems; initiated, investigated and resolved internal and external theft cases including organized theft and fraud; apprehended and interviewed individuals responsible for shortages; partnered with local, state and federal law enforcement agencies and communicated with other retailers; testified in court when necessary

LAW ENFORCEMENT EXPERIENCE:

Pearl River Police Department (Reserve Division) – Pearl River, Louisiana

Officer, 1990-1996

- Patrol the streets of Pearl River, protect citizens and their property while enforcing town, parish and state ordinances; participated in the initiation and resolution of investigations regarding the manufacturing transport, possession and distribution of controlled substances as a member of the Narcotics Task Force

MILITARY EXPERIENCE:

Louisiana Army National Guard (Infantry) – Houma, Louisiana

Squad Leader, 1989-1991

- Accountable for the proper training and the well-being of an eleven-person infantry squad; maintained combat readiness of the squad and all assigned weapons and equipment to ensure mission completion; unit was activated for Desert Storm

United States Army (Infantry) – Multiple Locations

Senior Custodial Agent, Fire Team Leader/Track Commander, 1983-1986

- Controlled entry of US and German personnel into the limited and exclusion areas of a remote nuclear missile site and provide tactical response in the event of a perimeter breach; ensured that the soldiers in the fire team were properly trained and all assigned equipment was maintained; participated in Bright Star, Egypt (1985)



MARK BUSH

PROJECT MANAGER

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • Mbush@drcusa.com

INTRODUCTION

Mr. Bush is a Texas native who worked previously as Field Service Supervisor/Operations Coordinator for an oilfield services company specializing in water treatment. He served 6 years in the US Army as a Light Wheel Mechanic and also served as a Squad Leader with the 4th Brigade/4th Infantry Division. His prior experience has helped him hone his skills in personnel management, reliability and responsiveness, attention to detail and adaptability to change, and time management. Recently, Mr. Bush worked as a project manager for DRC in Harris County following Hurricane Harvey. He also serves as the main point of contact to Harris County Engineering during this time.

EDUCATION

Lamar University, 1995-1997

Houston Area Plumbers Joint Apprenticeship Training, 1999-2003

PROMINENT CERTIFICATIONS

40-Hour OSHA HAZWOPER

TX All-lines Ins. Adjuster (lic#2156078)

SafeLand USA

SafeGulf USA

H2S Awareness Training

CPR AED Certified

OTHER CERTIFICATIONS

FEMA IS-5.a

FEMA IS10.a

FEMA IS-37.23

FEMA IS-100.c

FEMA IS-200.c

FEMA IS-235.c

FEMA IS-241.c

FEMA IS-242.c

FEMA IS-317.a

NOTABLE PROJECTS

Hurricane Ida – 2021

Texas Severe Winter Storms – 2021

Hurricane Zeta — 2020

Hurricane Delta — 2020

Hurricane Sally — 2020

Hurricane Hanna — 2020

Tropical Storm Imelda — 2019

Hurricane Dorian—2019

Tropical Storm Barry—2019

Hurricane Michael—2018

Hurricane Florence—2018

Hurricane Harvey – 2017

EXPERIENCE

DRC Emergency Services, LLC

Project Manager, 2017-Present

- **Hurricane Michael, Jackson County, Florida.** Mr. Bush served as the project manager during DRC’s response efforts for Hurricane Michael. Still activated in Florida working with FDOT, Mr. Bush’s responsibilities included managing the daily logistical coordination of crews, heavy equipment, and support resources; implementing health and safety protocols to ensure that all work was completed safely; work flow and future crew movement planning; and daily work site documentation.
- **Hurricane Harvey, Harris County, Texas.** Mr. Bush served as the project manager during DRC’s response efforts

for Hurricane Harvey. Mr. Bush's responsibilities included managing the daily logistical coordination of crews, heavy equipment, and support resources; implementing health and safety protocols to ensure that all work was completed safely; work flow and future crew movement planning; and daily work site documentation. In addition to managing debris removal, Mr. Bush was the main point of contact for Harris County's Engineering Department for shutting down all DMS sites in the area.

Orion Water Solutions

Field Service Supervisor/Operations Coordinator, 2014-2017

- Served as the supervisor and coordinator for all of operations, including but not limited to; managed the logistics of mobile equipment, chemical shipments, and all of personnel.

Kellogg, Brown & Root-2003-2004

Foreman, (Djibouti, Africa), 2003-2004

- Worked as the youngest foreman in the country to maintain and improve the infrastructure of a military base. With 16-18 local national crews, their work involved plumbing and construction jobs.

MILITARY EXPERIENCE:

United States Army

- *Squad Leader with the 4th Brigade/4th Infantry Division, 2007-2013*
 - *Jalalabad, Afghanistan.* Tasked with Base Defense Ops and served as a member of a QRF Team in support of Operation Enduring Freedom.



LISA GARCIA WALSH

CONTRACTS MANAGER

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(888) 721-4372 • Lgarcia@drcusa.com

INTRODUCTION

Ms. Garcia Walsh has overseen DRC’s contracts since 2010. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence. She is responsible for applying, renewing, and activating general contractor licenses nationwide as well as other authorizations and pre-qualifications. Additionally, she is responsible for invoicing, ticket reconciliation and coordination with subcontractors, municipalities and monitoring firms regarding accounting procedures. Ms. Garcia Walsh helps ensure data is collected and processed efficiently.

Ms. Garcia Walsh brings experience in data management operations following some of the largest debris generating natural disaster in recent history. She oversaw data collection and processing for state and federally funded projects. She assists with data management, invoice reconciliation, and project closeout.

Ms. Garcia Walsh has provided administrative assistance to DRC’s management personnel on all major disasters since 2013. Prior to joining DRC, Ms. Garcia Walsh provided administrative assistance for emergency response projects involving FEMA protocol.

EDUCATION

Our Lady of Holy Cross College – New Orleans, Louisiana

Bachelor’s Degree in Accounting – May 2015

Nunez Community College – Chalmette, Louisiana

Associates Degree in Business Technology – 2010

PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

OTHER CERTIFICATIONS

FEMA IS-5.a	FEMA IS-201	FEMA IS-546.a	FEMA IS-706
FEMA IS-10.a	FEMA IS-235.c	FEMA IS-547.a	FEMA IS-775
FEMA IS-11.a	FEMA IS-241.c	FEMA IS-632.a	FEMA IS-800.b
FEMA IS-37.23	FEMA IS-244.b	FEMA IS-633	FEMA IS-906
FEMA IS-42	FEMA IS-315	FEMA IS-634	FEMA IS-907
FEMA IS-100.c	FEMA IS-317.a	FEMA IS-660	FEMA IS-909
FEMA IS-111.a	FEMA IS-324.a	FEMA IS-700.a	FEMA IS-2900
FEMA IS-200.c	FEMA IS-453	FEMA IS-702.a	

NOTABLE PROJECTS

- | | |
|-----------------------------------|------------------------------|
| Kentucky Tornadoes – 2021 | Hurricane Laura — 2020 |
| Hurricane Ida – 2021 | Hurricane Isaias — 2020 |
| Alabama Tornadoes – 2021 | Hurricane Hanna — 2020 |
| Texas Severe Winter Storms – 2021 | Tropical Storm Imelda — 2019 |
| Hurricane Zeta — 2020 | Hurricane Dorian—2019 |
| Hurricane Delta — 2020 | Tropical Storm Barry—2019 |
| Hurricane Sally — 2020 | Hurricane Michael—2018 |

Hurricane Florence—2018
Hurricane Maria – 2017
Hurricane Irma – 2017
Hurricane Harvey – 2017
Hurricane Matthew—2016
Louisiana Severe Storms and Flooding (DR-4277) – 2016
Winter Storm Jonas – 2015
Houston, TX Flood -2015
Winter Storm Pax – 2014
Midwestern Tornado Outbreak – 2013
Super Storm Sandy – 2012

Hurricane Isaac – 2012
Hurricane Irene – 2011
BP Oil Spill – 2010
Hurricane Gustav – 2008
Hurricane Ike – 2008
Hurricane Wilma – 2006
Hurricane Rita – 2005
Hurricane Ophelia – 2005
Hurricane Katrina – 2005
Hurricane Dennis – 2005

EXPERIENCE

DRC Emergency Services, LLC – New Orleans, Louisiana

Contracts Manager, November 2013-Present

- Maintain contractual records and documentation such as receipt and control of all contract correspondence
- Ensure that signed contracts are communicated to all relevant parties to provide contract visibility and awareness, interpretation to support implementation
- Responsible for applying, renewing and activating general contractor's licenses nationwide; prequalification with Department of Transportation offices nationwide
- Responsible for Secretary of State annual filings and authorizations to do business

Project Administrator, July 2010-November 2013

- Provided administrative assistance to the Chief Operating Officer, Regional Manager and several Project Managers for projects in Louisiana including, but limited to:
 - MC52 BP Oil Spill Clean Up
 - St. Bernard Road Project
 - Orleans Parish Sheriff's Office
 - Hurricane Isaac Recovery – Assisted project managers in several contracts, coordinated and managed personnel to scan and submit tickets to Mobile office)
- Project administrator for two demolition projects for the City of New Orleans; responsibilities included filing permits, making LA One Calls, review of all packets for demolition paperwork prior to demolition, attended monthly meetings with City of New Orleans and provided invoicing reconciliation
- Researched bids and RFPs throughout the United States

Law Offices of Christian D. Chesson – New Orleans, Louisiana

Paralegal/Office Manager, September 2006-January 2009

- Assisted in Chapter 7 Bankruptcy and Lemon Law documentation for clients
- Provided overall office management, including:
 - Client relations
 - Accounts payable/receivable
 - Administrative support to ten attorneys in the New Orleans office location
 - Liaison between the New Orleans office and the Lake Charles office locations

Advanced Cleanup Technologies, Inc. – Rancho Dominguez, California

Administrative Manager, October 2005-May 2006

- Director of Human Resources for the Southeastern Branch of ACTI
- Administrative office manager duties included: documentation and operational support for operations manager and project managers; invoicing for emergency response projects following FEMA protocol

RESOURCES

Supply Chain Management

A supply chain management system will be established that is capable of tracking the status of materials and resources in or near “real time.” This will be accomplished by identifying local and regional providers of construction materials and critical raw materials and executing strategic supplier agreements. As necessary, we will make strategic bulk purchases of construction materials and/or raw materials anticipated to become scarce and impact construction efforts. To ensure a consistent flow of resources, key logistical nodes and methods of transport will be identified and monitored to mitigate risks of disruption. DRC will render supply chain logistics support including shipments of material and commodities to the shelter operations.

Features of our supply chain management include:

- Identify staging and/or logistics sites for warehousing, assembly and distribution of construction materials. Augment site features as necessary (e.g., additional light towers, addition of Conex containers or other temporary structures) to provide safe and secure storage and accountability.
- Management of Operations maintains ICS span of control and coordination among the various aspects of supply management and distribution.



Florida Subcontractors

Key personnel will be staffed with DRC personnel to ensure quick and swift mobilization. DRC will utilize local subcontractor participation, not only to maximize productivity, but to involve the local market in construction efforts, injecting capital into the local economy. In markets where DRC has existing or standing contracts, we continuously monitor market conditions for disasters and notify all available vendors and suppliers if a situation that may result in a possible mobilization is observed.

Equipment

The following is a list of the DRC Family of Companies' in-house inventory. This inventory will be supplemented by immediately on-call equipment, material, and facility providers as needed by catering volume requirements. All internal and sourced assets can be fully mobilized within 24 hours of activation. DRC will work with the City of Coconut Creek to identify the number of persons and meals to be served and evaluate any additional needed equipment upon mobilization. DRC will expeditiously procure any additional equipment needed to ensure meals continue to be served in a timely manner.

Feeding/ Logistical Assets

- 🌐 Tables & chairs
- 🌐 Feeding utensils & supplies
- 🌐 Tents
- 🌐 HVAC units
- 🌐 Air fans & space heaters
- 🌐 Satellite equipment
- 🌐 TV equipment
- 🌐 Internet/hotspot equipment
- 🌐 Diesel generators
- 🌐 Propane tanks
- 🌐 Potable water tanks
- 🌐 Gray water tanks
- 🌐 Portable toilets
- 🌐 Hand washing sinks

Travel/Command Assets

- 🌐 1 Tour bus with Direct TV satellite, internet hotspot & 2 20-kw generators with tow package
- 🌐 Flair RV (1), with generator and tow package
- 🌐 Pull-along sleep trailer (1), with generator
- 🌐 Ford F-650 truck, with 14-kw generator (pulls mobile kitchens)
- 🌐 Freightliner semi-truck, 16-gear, with 24-foot refrigerated 30-amp box for cold food storage
- 🌐 International refrigeration truck, with 16-foot box for cold storage.

Kitchen

1. DRC will provide a mobile kitchen, catering staff and meals sufficient to provide three (3) meals per day. Lunch meals shall be prepared as "take-away" bagged meals or hot boxed meals. Dinners shall be hot meals.
2. Snacks: hot coffee, tea, bottled water, candy bars, energy bars, and assorted snacks shall be made available twenty-four (24) hours per day.
3. Contractor is to ensure that all personnel entering or working in food preparation and/or serving areas follow local and State Health Codes and Regulations (i.e., wearing hairnets, washing hands, etc.) DRC will ensure that each Mobile Kitchen Manager and/or Supervisory Cook has a current Certificate of Completion for food service management, handling and sanitation training.
4. Water systems shall be rated for potable water supply in accordance with applicable EPA, local, State and Federal regulations for potable water. Water quality samples shall be obtained as required by the EPA and analyzed at a state-certified lab for compliance with the Safe Drinking Water Act requirements.

5. Mobile kitchen must be a self-contained unit with (minimum):
 - a. HVAC,
 - b. Electric or propane cooking (or alternative); electrical panel box (220/single phase, 110v power for appliances and propane connection,
 - c. Must be NSF and UL compliant,
 - d. Unit must have preparation area, refrigeration, freezer, dry goods storage,
 - e. Three (3) compartment sink with both hot and cold potable running water
 - f. Hand washing sink,
 - g. Exhaust hood with fire suppression system,
 - h. Hot water heater,
 - i. Must have capacity to provide required number of meals daily on variable schedule.

Food Service/Kitchen Assets

53' MOBILE KITCHEN

- 🌐 10-burner stove, with 2 ovens
- 🌐 4-foot griddle (2)
- 🌐 35# deep fat fryers (2)
- 🌐 3-door refrigerator true
- 🌐 Convection oven Bakers Pride (2)
- 🌐 Stock pot burner (2)
- 🌐 100-gallon water tank
- 🌐 10-gallon water heater
- 🌐 20-kw Cummins diesel generator
- 🌐 20-gallon diesel tank (2)
- 🌐 Hand washing sinks (2)
- 🌐 3-compartment sink
- 🌐 80-gallon propane tanks (2)
- 🌐 Grey water tanks (2)

46' MOBILE KITCHEN

- 🌐 6 burner stove
- 🌐 Double stack convection oven, 10 racks
- 🌐 48" flat top griddle
- 🌐 40# fryers (2)
- 🌐 30-gallon tilting skillet
- 🌐 48" sandwich top prep refrigerator
- 🌐 4-well steam table
- 🌐 3-door reach-in refrigerator
- 🌐 1-door reach-in freezer
- 🌐 Hood with fire suppression
- 🌐 3-compartment sink, with hand sink
- 🌐 HVAC units (2)
- 🌐 2 serving windows, with 4 sections

30' MOBILE KITCHEN

- 🌐 2-door refrigerator
- 🌐 2-door freezer
- 🌐 40# fryers (2)
- 🌐 6-burner stove, with convection oven
- 🌐 36" griddle, w/ convection oven
- 🌐 24" charbroiler
- 🌐 Hood, with fire suppression

- 🌐 3-compartment sink
- 🌐 Hand sink (2)
- 🌐 2 serving windows, with 4 sections
- 🌐 100# propane tanks (4)
- 🌐 20-gallon Onan diesel generators

Potential Emergency Operations Centers

Potential Emergency Operations Centers
Public Works, 4900 West Copans Road, Coconut Creek, FL 33063
Community Center, 1100 Lyons Road, Coconut Creek, FL 33066

Please see the sample menu attached.



NUTRITION AND DIETARY NEEDS

DRC will provide an efficient and healthy solution for emergency catering that meets or exceeds County requirements for number of meals, meal frequency and portion size, plus dietary health requirements. Typically, we provide three regular meals per day, with an additional late-night meal during the 24-hour period. We will follow the Dietary Approaches to Stop Hypertension (DASH) diet supported by United States Health & Human Services' National Institute of Health (NIH), which is rich in fruits, vegetables, low fat or nonfat dairy, and also includes whole grains, lean meats, fish and poultry, nuts and beans. The plan follows U.S. guidelines for sodium content, along with vitamins and minerals, and meets the dietary needs required for responders in disaster situations.

DRC will supply staff to provide:

- 🌐 Meal serving and boxed meals
- 🌐 Delivery to additional feeding locations if needed
- 🌐 Meal delivery and/or on-site preparation and feeding at fixed locations
- 🌐 Implement feeding operations, with the highest standards of food safety in storage, preparation, handling and distribution



MANAGEMENT PLAN

Readiness

DRC is organized to provide an integrated program management solution with a single point of contact for and regularly scheduled meetings with the City of Coconut Creek. Our staff will work in coordination with the City to develop and implement effective strategies supporting the mission. This will include:

- 🌐 Continuous planning activity
- 🌐 Analysis and development of team resources
- 🌐 Integration of team capabilities

Task Order Response

Task Order response initiation is an efficiently executed exercise based on the City approved plans produced during program start-up. When a call is received for deployment, our Program Manager and key personnel begin by coordinating staffing resources with all team members. This process includes: analyzing resource needs, sequentially mobilizing staff as they are confirmed, and progressively initiating tasks onsite. As applicable and appropriate, DRC will coordinate with the City of Coconut Creek logistics staff on updating the resource mobilization timelines, and our deployments will leverage staff physically in the surrounding area, minimizing mission support activation time. We also coordinate task order response initiation with the City and local community partners to:

- 🌐 Maximize use of existing systems
- 🌐 Coordinate to reduce or prevent duplication of services
- 🌐 Ease the transition from immediate response to recovery efforts

Upon activation, the Program Manager will name an experienced Incident Commander to lead the effort. The same Incident Commander will lead any subsequent operations upon receipt of a Mobilization and/or Operations Order.

Resource Mobilization and Deployment

DRC uses an Incident Command System (ICS) organizational structure for disaster operations and used to govern all our field operations, which allows for unified command and provides a single point of contact. This approach has proven successful in providing disaster services in many scenarios covering debris, sheltering, housing and mass care operations.

Our mature policies, procedures, and government approved systems, which are consistent with the management principles and standards defined in the National Incident Management System (NIMS), National Response Framework (NRF) and ICS support our ability to quickly mobilize and execute work. Our systems have been developed based upon decades of experience as disaster response contractors and responders.


Post Event Evaluations

Hot Wash Meetings

DRC holds a Hot Wash with each jurisdiction post event. A Hot Wash is an after-action evaluation that occurs between DRC and the client. This post activation meeting serves as a forum for the client to discuss the project as a whole, the processes that were implemented, and any potential improvements. Additionally, DRC has an internal meeting to discuss development strategies and innovative concepts for future activations.

Subcontractor Evaluation

DRC has a large network of subcontractors and maintains long standing relationships with trained and exclusively committed key subcontractors. Additionally, DRC strongly believes the use of local resources is vitally important to a successful disaster recovery operation. DRC has been building relationships with subcontractors across the nation. DRC utilizes a 55-point Post Event Subcontractor Evaluation Form to aid in building our reliable network of subcontractors.



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www.drcusa.com

POST EVENT SUBCONTRACTOR EVALUATION RATING FORM

Subcontractor _____

Event _____

Jurisdiction _____

Date Reviewed _____

5 = Excellent 4 = Good 3 = Satisfactory 2 = Unsatisfactory 1 = Poor		
1	Subcontractor mobilized within the timeframe required	
2	Subcontractor mobilized job with the required pieces of equipment	
3	Rate the appearance of equipment utilized	
4	Rate the reliability of equipment utilized	
5	Rate subcontractor's overall customer service (number of complaints)	
6	Rate subcontractor's cooperation and interaction with monitoring firm	
7	Subcontractor left each collection point neat (rake ready)	
8	Rate subcontractor's overall productivity	
9	Rate subcontractor's response to repairing damages	
10	Rate subcontractor's timeliness and accuracy of invoicing	
11	Did subcontractor hold adequate equipment to the contract's conclusion?	
TOTAL SCORE		

		DAY 1	DAY 2	DAY 3	DAY 4	DAY 5		
Breakfast #1	7AM - 10AM	Scrambled Eggs	Western Scrambled Eggs	Loaded Scrambled Eggs	Breakfast Casserole	Scrambled Eggs	Breakfast #1	7AM - 10AM
		Sausage Links/Bacon	Sausage Patties/ Bacon	Sausage Links/Bacon	Bacon/Sausage Patties	Ham		
		Hash Browns	Home Fries	Diced Potatoes	Hash Browns	Home Fries		
		Biscuit & Gravy	Muffins	Bagels	Biscuit & Gravy	Muffins		
		Coffee, Juice, Water	Coffee, Juice, Water	Coffee, Juice, Water	Coffee, Juice, Water	Coffee, Juice, Water		
		Scrambled Eggs	Western Scrambled Eggs	Loaded Scrambled Eggs	Breakfast Casserole	Scrambled Eggs		
		Sausage Links/Bacon	Bacon / Sausage Patties	Sausage Links/Bacon	Bacon / Sausage Patties	Ham		
		Hash Browns	Home Fries	Diced Potatoes	Hash Browns	Home Fries		
		Biscuit & Gravy	Muffins	Bagels	Biscuit & Gravy	Muffins		
		Bottled Juice / Bottled Water / Coffee To Go	Bottled Juice / Bottled Water / Coffee To Go	Bottled Juice / Bottled Water / Coffee To Go	Bottled Juice / Bottled Water / Coffee To Go	Bottled Juice / Bottled Water / Coffee To Go		
Breakfast #2 Boxed Option	7AM - 10AM	Oatmeal/ Gluten Free Granola	Pancakes / Bagels	Oatmeal / Gluten Free Granola	Waffles / Bagels	Oatmeal / Gluten Free Granola	Breakfast #2 Boxed Option	7AM - 10AM
		Turkey Bacon	Turkey Bacon	Turkey Bacon	Turkey Bacon	Turkey Bacon		
		Fresh Mixed Fruit, Nuts	Oranges, Apples, Bananas	Fruit Salad	Oranges, Apples, Mixed Fruit	Fresh Mixed Fruit, Nuts		
		Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt		
		Maple Syrup / Honey / Butter	Cream Cheese, Jelly, Butter	Cream Cheese, Jelly, Butter	Cream Cheese, Jelly, Butter	Maple Syrup / Honey / Butter		
		Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water		
		Oatmeal/ Gluten Free Granola	Pancakes / Bagels	Oatmeal / Gluten Free Granola	Waffles / Bagels	Oatmeal / Gluten Free Granola		
		Turkey Bacon	Turkey Bacon	Turkey Bacon	Turkey Bacon	Turkey Bacon		
		Fresh Mixed Fruit, Nuts	Oranges, Apples, Bananas	Fruit Salad	Oranges, Apples, Mixed Fruit	Fresh Mixed Fruit, Nuts		
		Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt		
Breakfast #3 Religious / Dietary Restrictions	7AM - 10AM	Maple Syrup / Honey / Butter	Cream Cheese, Jelly, Butter	Cream Cheese, Jelly, Butter	Cream Cheese, Jelly, Butter	Maple Syrup / Honey / Butter	Breakfast #3 Religious / Dietary Restrictions	7AM - 10AM
		Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water		
		Chicken Salad & Mixed Cold Cut Sandwiches	Grilled Chicken Sandwich	Mixed Cold Cuts & Pimento Cheese Sandwiches	Pulled Pork Sandwich	Mixed Cold Cuts & Tuna Fish Sandwiches		
		Chips	Chips	Chips	Chips	Chips		
		Cookie	Cookie	Cookie	Cookie	Cookie		
		Iced Tea / Water / Soda	Iced Tea / Water / Soda	Iced Tea / Water / Soda	Iced Tea / Water / Soda	Iced Tea / Water / Soda		
		Chicken Salad & Mixed Cold Cut Sandwiches	Grilled Chicken Sandwich	Mixed Cold Cuts & Pimento Cheese Sandwiches	Pulled Pork Sandwich	Mixed Cold Cuts & Tuna Fish Sandwiches		
		Chips	Chips	Chips	Chips	Chips		
		Cookie	Cookie	Cookie	Cookie	Cookie		
		Bottled Water / Gatorade / Soda	Bottled Water / Gatorade / Soda	Bottled Water / Gatorade / Soda	Bottled Water / Gatorade / Soda	Bottled Water / Gatorade / Soda		
Lunch Opt. #1	11AM - 1PM	Chicken Salad & Mixed Cold Cuts / Gluten Free Bread	Grilled Chicken Sandwich on Gluten Free Bun	Mixed Cold Cuts & Pimento Cheese Sandwich on GF Bread	Pulled Pork Sandwich on Gluten-Free Bun / Grilled Cheese	Mixed Cold Cuts & Tuna Fish Salad, Gluten Free Bread & Crackers	Lunch Opt. #1	11AM - 1PM
		Potato Salad	Macaroni Salad	Pasta Salad	Cole Slaw	Macaroni Salad		
		Chips, Mixed Fruit, Nuts	Chips, Mixed Fruit, Nuts	Chips, Mixed Fruit, Nuts	Chips, Mixed Fruit, Nuts	Chips, Mixed Fruit, Nuts		
		Mixed Greens Salad	Caesar Salad / Grilled Chicken	Mixed Greens Salad	Mixed Greens Salad / Grilled Chicken	Mixed Greens Salad		
		Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda		
		Bacon Wrapped Salisbury Steak	BBQ Chicken	Chicken Pesto / Baked Ziti	Grilled Pork Chops	Roasted Chicken		
		Baked Potato	Broccoli & Cheese	Vegetable Medley	Buttered Corn	Sauteed Zucchini		
		Mixed Field Greens Salad	Spinach Salad	Caesar Salad	Mixed Field Greens Salad	Cole Slaw		
		Dinner Roll	Garlic Biscuit	Garlic Bread	Dinner Roll	Garlic Biscuit		
		Chocolate Cake	Apple Crisp	Blueberry Cobbler	Apple Pie	Peach Dump Cake		
Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda				
Boxed Lunch Opt. #2	11AM - 1PM	Hot Dog w/ Bun	Hamburger	Veggie Burger	Grilled Chicken Sandwich	Pulled Pork Sandwich	Boxed Lunch Opt. #2	11AM - 1PM
		Green Beans / Potato Salad	Green Beans / Pasta Salad	Vegetable Medley / Caesar Salad	Buttered Corn / Mixed Field Greens Salad	Cole Slaw / Spanish Rice		
		Assorted Chips & Cookie	Assorted Chips & Cookie	Assorted Chips & Cookie	Assorted Chips & Cookie	Assorted Chips & Cookie		
		Assorted Cheese	Assorted Cheese	Assorted Cheese	Assorted Cheese	Assorted Cheese		
		Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda		
		Vegetable & Bean Wraps	Vegetarian Burritos	Vegetarian Baked Ziti	Veggie Burger / GF Bun	Vegetarian Lasagna		
		Baked Potato	Egg Noodles / Green Beans	Broccoli	Vegetable Medley	Sauteed Zucchini		
		Mixed Greens Salad	Spinach Salad	Caesar Salad	Field Greens Salad	Caesar Salad		
		Dinner Roll	Garlic Biscuit	GF Garlic Bread	Dinner Roll	Garlic Biscuit		
		Chocolate Cake / GF Cookie	Apple Crisp / Non-Dairy Pudding	Blueberry Cobbler / Non-Dairy Pudding	Apple Pie / GF Cookie	Peach Dump Cake / GF Cookie		
Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda				
Dinner Option #1	5PM - 8PM	Vegetable & Bean Wraps	Vegetarian Burritos	Vegetarian Baked Ziti	Veggie Burger / GF Bun	Vegetarian Lasagna	Dinner Option #1	5PM - 8PM
		Baked Potato	Egg Noodles / Green Beans	Broccoli	Vegetable Medley	Sauteed Zucchini		
		Mixed Greens Salad	Spinach Salad	Caesar Salad	Field Greens Salad	Caesar Salad		
		Dinner Roll	Garlic Biscuit	GF Garlic Bread	Dinner Roll	Garlic Biscuit		
		Chocolate Cake / GF Cookie	Apple Crisp / Non-Dairy Pudding	Blueberry Cobbler / Non-Dairy Pudding	Apple Pie / GF Cookie	Peach Dump Cake / GF Cookie		
		Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda		
		Vegetable & Bean Wraps	Vegetarian Burritos	Vegetarian Baked Ziti	Veggie Burger / GF Bun	Vegetarian Lasagna		
		Baked Potato	Egg Noodles / Green Beans	Broccoli	Vegetable Medley	Sauteed Zucchini		
		Mixed Greens Salad	Spinach Salad	Caesar Salad	Field Greens Salad	Caesar Salad		
		Dinner Roll	Garlic Biscuit	GF Garlic Bread	Dinner Roll	Garlic Biscuit		
Chocolate Cake / GF Cookie	Apple Crisp / Non-Dairy Pudding	Blueberry Cobbler / Non-Dairy Pudding	Apple Pie / GF Cookie	Peach Dump Cake / GF Cookie				
Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda				
Midnight Meal	5PM - 8PM	Vegetable & Bean Wraps	Vegetarian Burritos	Vegetarian Baked Ziti	Veggie Burger / GF Bun	Vegetarian Lasagna	Midnight Meal	5PM - 8PM
		Baked Potato	Egg Noodles / Green Beans	Broccoli	Vegetable Medley	Sauteed Zucchini		
		Mixed Greens Salad	Spinach Salad	Caesar Salad	Field Greens Salad	Caesar Salad		
		Dinner Roll	Garlic Biscuit	GF Garlic Bread	Dinner Roll	Garlic Biscuit		
		Chocolate Cake / GF Cookie	Apple Crisp / Non-Dairy Pudding	Blueberry Cobbler / Non-Dairy Pudding	Apple Pie / GF Cookie	Peach Dump Cake / GF Cookie		
		Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda		
		Vegetable & Bean Wraps	Vegetarian Burritos	Vegetarian Baked Ziti	Veggie Burger / GF Bun	Vegetarian Lasagna		
		Baked Potato	Egg Noodles / Green Beans	Broccoli	Vegetable Medley	Sauteed Zucchini		
		Mixed Greens Salad	Spinach Salad	Caesar Salad	Field Greens Salad	Caesar Salad		
		Dinner Roll	Garlic Biscuit	GF Garlic Bread	Dinner Roll	Garlic Biscuit		
Chocolate Cake / GF Cookie	Apple Crisp / Non-Dairy Pudding	Blueberry Cobbler / Non-Dairy Pudding	Apple Pie / GF Cookie	Peach Dump Cake / GF Cookie				
Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda				
Dinner Option #3 Religious / Dietary Restrictions	5PM - 8PM	Vegetable & Bean Wraps	Vegetarian Burritos	Vegetarian Baked Ziti	Veggie Burger / GF Bun	Vegetarian Lasagna	Dinner Option #3 Religious / Dietary Restrictions	5PM - 8PM
		Baked Potato	Egg Noodles / Green Beans	Broccoli	Vegetable Medley	Sauteed Zucchini		
		Mixed Greens Salad	Spinach Salad	Caesar Salad	Field Greens Salad	Caesar Salad		
		Dinner Roll	Garlic Biscuit	GF Garlic Bread	Dinner Roll	Garlic Biscuit		
		Chocolate Cake / GF Cookie	Apple Crisp / Non-Dairy Pudding	Blueberry Cobbler / Non-Dairy Pudding	Apple Pie / GF Cookie	Peach Dump Cake / GF Cookie		
		Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda		
		Vegetable & Bean Wraps	Vegetarian Burritos	Vegetarian Baked Ziti	Veggie Burger / GF Bun	Vegetarian Lasagna		
		Baked Potato	Egg Noodles / Green Beans	Broccoli	Vegetable Medley	Sauteed Zucchini		
		Mixed Greens Salad	Spinach Salad	Caesar Salad	Field Greens Salad	Caesar Salad		
		Dinner Roll	Garlic Biscuit	GF Garlic Bread	Dinner Roll	Garlic Biscuit		
Chocolate Cake / GF Cookie	Apple Crisp / Non-Dairy Pudding	Blueberry Cobbler / Non-Dairy Pudding	Apple Pie / GF Cookie	Peach Dump Cake / GF Cookie				
Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda				

WEEK 1













		DAY 1	DAY 2	DAY 3	DAY 4	DAY 5						
Breakfast #1	7AM - 10AM	Western Scrambled Eggs	Scrambled Eggs	Breakfast Casserole	Loaded Scrambled Eggs	Scrambled Eggs	Breakfast #2 Boxed Option	7AM - 10AM				
		Sausage Links/Bacon	Sausage Patties/ Bacon	Sausage Links/Bacon	Bacon/Sausage Patties	Ham						
		Hash Browns	Home Fries	Diced Potatoes	Hash Browns	Home Fries						
		Biscuit & Gravy	Muffins	Bagels	Biscuit & Gravy	Muffins						
		Coffee, Juice, Water	Coffee, Juice, Water	Coffee, Juice, Water	Coffee, Juice, Water	Coffee, Juice, Water						
		Western Scrambled Eggs	Scrambled Eggs	Breakfast Casserole	Loaded Scrambled Eggs	Scrambled Eggs						
		Sausage Links/Bacon	Bacon / Sausage Patties	Sausage Links/Bacon	Bacon / Sausage Patties	Ham						
		Hash Browns	Home Fries	Diced Potatoes	Hash Browns	Home Fries						
		Biscuit & Gravy	Muffins	Bagels	Biscuit & Gravy	Muffins						
		Bottled Juice / Bottled Water / Coffee To Go	Bottled Juice / Bottled Water / Coffee To Go	Bottled Juice / Bottled Water / Coffee To Go	Bottled Juice / Bottled Water / Coffee To Go	Bottled Juice / Bottled Water / Coffee To Go						
Breakfast #3 Religious / Dairy Restrictions	7AM - 10AM	Oatmeal/ Gluten Free Granola	Pancakes / Bagels	Oatmeal / Gluten Free Granola	Waffles / Bagels	Oatmeal / Gluten Free Granola	Breakfast #3 Religious / Dairy Restrictions	7AM - 10AM				
		Turkey Bacon	Turkey Bacon	Turkey Bacon	Turkey Bacon	Turkey Bacon						
		Fresh Mixed Fruit, Nuts	Oranges, Apples, Bananas	Fruit Salad	Oranges, Apples, Mixed Fruit	Fresh Mixed Fruit, Nuts						
		Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt	Yogurt / Coconut Milk Yogurt						
		Maple Syrup / Honey / Butter	Cream Cheese, Jelly, Butter	Cream Cheese, Jelly, Butter	Cream Cheese, Jelly, Butter	Maple Syrup / Honey / Butter						
		Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water	Coffee / Non-Dairy Creamer / Juice / Milk / Almond Milk / Water						
		Chicken Salad & Mixed Cold Cut Sandwiches	Grilled Chicken Sandwich	Mixed Cold Cuts & Pimento Cheese Sandwiches	Pulled Pork Sandwich	Mixed Cold Cuts & Tuna Fish Sandwiches						
		Chips	Chips	Chips	Chips	Chips						
		Cookie	Cookie	Cookie	Cookie	Cookie						
		Iced Tea / Water / Soda	Iced Tea / Water / Soda	Iced Tea / Water / Soda	Iced Tea / Water / Soda	Iced Tea / Water / Soda						
Lunch Opt. #1	11AM - 1PM	Chicken Salad & Mixed Cold Cut Sandwiches	Grilled Chicken Sandwich	Mixed Cold Cuts & Pimento Cheese Sandwiches	Pulled Pork Sandwich	Mixed Cold Cuts & Tuna Fish Sandwiches	Lunch Opt. #1	11AM - 1PM				
		Chips	Chips	Chips	Chips	Chips						
		Cookie	Cookie	Cookie	Cookie	Cookie						
		Bottled Water / Gatorade / Soda	Bottled Water / Gatorade / Soda	Bottled Water / Gatorade / Soda	Bottled Water / Gatorade / Soda	Bottled Water / Gatorade / Soda						
		Chicken Salad & Mixed Cold Cuts / Gluten Free Bread	Grilled Chicken Sandwich on Gluten Free Bun	Mixed Cold Cuts & Pimento Cheese Sandwich on GF Bread	Pulled Pork Sandwich on Gluten-Free Bun / Grilled Cheese	Mixed Cold Cuts & Tuna Fish Salad, Gluten Free Bread & Crackers						
		Macaroni Salad	Potato Salad	Pasta Salad	Cole Slaw	Macaroni Salad						
		Chips, Mixed Fruit, Nuts	Chips, Mixed Fruit, Nuts	Chips, Mixed Fruit, Nuts	Chips, Mixed Fruit, Nuts	Chips, Mixed Fruit, Nuts						
		Mixed Greens Salad	Caesar Salad / Grilled Chicken	Mixed Greens Salad	Mixed Greens Salad / Grilled Chicken	Mixed Greens Salad						
		Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda						
		Boxed Lunch Opt. #2	11AM - 1PM	Bacon Wrapped Salisbury Steak	BBQ Chicken	Chicken Pesto / Baked Ziti			Grilled Pork Chops	Roasted Chicken	Boxed Lunch Opt. #2	11AM - 1PM
Baked Potato	Broccoli & Cheese			Vegetable Medley	Buttered Corn	Sauteed Zucchini						
Mixed Field Greens Salad	Spinach Salad			Caesar Salad	Mixed Field Greens Salad	Cole Slaw						
Dinner Roll	Garlic Biscuit			Garlic Bread	Dinner Roll	Garlic Biscuit						
Chocolate Cake	Apple Crisp			Blueberry Cobbler	Apple Pie	Peach Dump Cake						
Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda			Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda						
Hamburger	Hot Dog w/ Bun			Veggie Burger	Pulled Pork Sandwich	Grilled Chicken Sandwich						
Green Beans / Potato Salad	Green Beans / Pasta Salad			Vegetable Medley / Caesar Salad	Buttered Corn / Mixed Field Greens Salad	Cole Slaw / Spanish Rice						
Assorted Chips & Cookie	Assorted Chips & Cookie			Assorted Chips & Cookie	Assorted Chips & Cookie	Assorted Chips & Cookie						
Assorted Cheese	Assorted Cheese			Assorted Cheese	Assorted Cheese	Assorted Cheese						
Dinner Option #1	5PM - 8PM	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Dinner Option #1	5PM - 8PM				
		Vegetable & Bean Wraps	Vegetarian Burritos	Vegetarian Baked Ziti	Veggie Burger / GF Bun	Vegetarian Lasagna						
		Baked Potato	Egg Noodles / Green Beans	Broccoli	Vegetable Medley	Sauteed Zucchini						
		Mixed Greens Salad	Spinach Salad	Caesar Salad	Field Greens Salad	Caesar Salad						
		Dinner Roll	Garlic Biscuit	GF Garlic Bread	Dinner Roll	Garlic Biscuit						
		Blueberry Cobbler / Non-Dairy Pudding	Apple Pie / GF Cookie	Blueberry Cobbler / Non-Dairy Pudding	Chocolate Cake / GF Cookie	Apple Crisp / Non-Dairy Pudding						
		Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda						
		Midnight Meal	5PM - 8PM	Vegetable & Bean Wraps	Vegetarian Burritos	Vegetarian Baked Ziti			Veggie Burger / GF Bun	Vegetarian Lasagna	Midnight Meal	5PM - 8PM
				Baked Potato	Egg Noodles / Green Beans	Broccoli			Vegetable Medley	Sauteed Zucchini		
				Mixed Greens Salad	Spinach Salad	Caesar Salad			Field Greens Salad	Caesar Salad		
Dinner Roll	Garlic Biscuit			GF Garlic Bread	Dinner Roll	Garlic Biscuit						
Blueberry Cobbler / Non-Dairy Pudding	Apple Pie / GF Cookie			Blueberry Cobbler / Non-Dairy Pudding	Chocolate Cake / GF Cookie	Apple Crisp / Non-Dairy Pudding						
Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda			Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda						
Dinner Option #3 Religious / Dairy Restrictions	5PM - 8PM			Vegetable & Bean Wraps	Vegetarian Burritos	Vegetarian Baked Ziti	Veggie Burger / GF Bun	Vegetarian Lasagna	Dinner Option #3 Religious / Dairy Restrictions	5PM - 8PM		
				Baked Potato	Egg Noodles / Green Beans	Broccoli	Vegetable Medley	Sauteed Zucchini				
				Mixed Greens Salad	Spinach Salad	Caesar Salad	Field Greens Salad	Caesar Salad				
				Dinner Roll	Garlic Biscuit	GF Garlic Bread	Dinner Roll	Garlic Biscuit				
		Blueberry Cobbler / Non-Dairy Pudding	Apple Pie / GF Cookie	Blueberry Cobbler / Non-Dairy Pudding	Chocolate Cake / GF Cookie	Apple Crisp / Non-Dairy Pudding						
		Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda	Iced Tea / Bottled Water / Gatorade / Soda						

WEEK 2

REFERENCES

REFERENCES			
OWNER & TIMELINE	DESCRIPTION OF WORK	CONTRACT VALUE	POINT OF CONTACT
Hurricane Ian Emergency Standby Material & Services 2022 – Present <i>This project was performed by DRC's Family of Companies.</i>	Equipment, Materials and Logistics Support for Response and Recovery Missions, Plus Emergency Catering at Logistical Staging Sites	\$71,612,545.82	Kenneth DeCastro, <i>Deputy Bureau Chief of Response Logistics Section Chief</i> 2555 Shumard Oak Blvd. Tallahassee, Florida 32399-2100 Phone: (850) 815-4000 Phone: (850) 567.1943 Kenneth.DeCastro@em.myflorida.com
Sarasota County, FL September 2022 – October 2022	Emergency Field Catering Services	\$1,270,800.00	Arthur "Art" Jensen, <i>Logistics Chief</i> Phone: (941) 587-7159 ajensen@scgov.net 4000 Knights Trail RD Nokomis, FL 34275
Jefferson Parish, LA September 2021- January 2022	Emergency Management and Logistical Services— Hurricane Ida DR-4611	*\$36,707,313.82	Katherine Costanza, <i>Assistant Director of Environmental Affairs</i> Phone: 504-736-6440 KCostanza@jeffparish.net 834 S. Clearview Parkway, Harahan, LA 70123
St. Charles Parish, LA August 2021- August 2022	Emergency Management and Logistical Services — Hurricane Ida DR-4611	\$18,756,289.63	Chandra Sampey, <i>Contract Monitor</i> Phone: 985-783-5000 csampey@stcharlesgov.net 15045 River Road, Hahnville, LA 70057
Jefferson Parish Sheriff's Office (JPSO) September 2021- September 2021	Logistics and disaster catering services	\$2,074,035.25	Sean Lusk, <i>Deputy Chief</i> Phone: 504-494-2145 Lusk_ss@jpsocom 1233 Westbank Expressway, Harvey, LA 70058

Please see the following required forms attached:

-  Proposal Requirements Checklist
-  Proposer Information
-  Proposal Confirmation
-  Schedule of Proposal Prices
-  Indemnification Clause
-  Non-Collusive Affidavit
-  Proposer's Qualification Statement
-  Drug-Free Workplace Form
-  Sworn Statement on Public Entity Crimes
-  Exceptions to the RFP
-  Scrutinized Companies Certification
-  E-Verify Form

DRC is headquartered in the City of Galveston, TX which does not require a Business Tax Receipt.

SECTION IV - REQUIRED DOCUMENTS**Proposal Requirements Checklist**

The list below are requirements of this RFP. This checklist is for your guidance. Please read the entire RFP thoroughly to ensure that your submission is complete. The required documents shall be executed, notarized (if applicable), and submitted via the eBid System along with any other pertinent information.

Place a check mark in the “Done” column as you complete and enclose each item.

Required Documents	Required	Done
Acknowledgement of Addenda (if any)	√	None issued
Proposer Information	√	✓
Proposal Confirmation	√	✓
Indemnification Clause	√	✓
Non-Collusive Affidavit	√	✓
Proposer’s Qualification Statement	√	✓
Drug-Free Workplace Form	√	✓
Sworn Statement on Public Entity Crimes	√	✓
Exceptions to the RFP	√	✓
Operational Plan – Scope of Services Proposed	√	✓
Submitted Pricing through the eBid System “Line Items” Tab	√	✓
Proposal: (1) Qualifications and Experience (2) Resources and Availability (3) References	√	✓
Three (3) Day Menu	√	✓
Equipment Listing	√	✓
Company’s www.Sunbiz.org Record	√	✓
Business Tax Receipt	√	✓
Copies of Valid Licenses and/or Certifications (if applicable)	√	✓
Proof of Insurance (Certificate of Insurance)	√	✓
W-9	√	✓

PROPOSER INFORMATION

Communications concerning this proposal shall be addressed to:

Company Name: DRC Emergency Services, LLC

Social Security/Federal Tax I.D. No.: 63-1283729

Proposer's Name (Print): Kristy Fuentes Title: Vice President/Secretary/Treasurer

Address: 6702 Broadway Street

City/State/Zip: Galveston, TX 77554

Phone: (888) 721-4372 Fax: (504) 782-2852

Email: Kfuentes@drcusa.com

ACKNOWLEDGEMENT OF ADDENDA

Instructions: Complete Part I or Part II, Whichever Applies

Part I:

Proposer has examined copies of all the Contract Documents and of the following Addenda (receipt of all which is hereby acknowledged).

Addendum No: _____	Dated: _____
Addendum No: _____	Dated: _____
Addendum No: _____	Dated: _____
Addendum No: _____	Dated: _____
Addendum No: _____	Dated: _____

Part II:

No Addendum was received in connection with this RFP.

It is understood and agreed by Proposer that the City reserves the right to reject any and all proposals, to make awards on all items or any items according to the best interest of the City, and to waive any irregularities in the proposal or in the proposals received as a result of the RFP. It is also understood and agreed by the Proposer that by submitting a proposal, Proposer shall be deemed to understand and agree that no property interest or legal right of any kind shall be created at any point during the aforesaid evaluation/selection process until and unless a contract has been agreed to and signed by both parties.

Proposer's Authorized Signature

10/3/2023
Date

Kristy Fuentes, Vice President/Secretary/Treasurer
Proposer's Printed Name

PROPOSAL CONFIRMATION

In accordance with the requirements to provide Emergency Food Services pursuant to RFP No. 10-04-23-10, the undersigned submits the attached proposal.

Proposer accepts and hereby incorporates by reference in this proposal all of the terms and conditions of the scope of work, including EPA Standards, Motor Vehicle Safety Standards and required warranty and guarantee certificates.

Proposer is fully aware of the scope of work based on these requirements, the legal requirements (federal, state, county and local laws, ordinances, rules and regulations) and the conditions affecting cost, progress or performance of the work and has made such independent investigation as Proposer deems necessary.

This proposal is genuine and not made in the interest of or on behalf of any undisclosed person, firm or corporation and is not submitted in conformity with any agreement or rules of any group, association, organization or corporation; Proposer has not directly or indirectly induced or solicited any other Proposer to submit a false or sham proposal; Proposer has not solicited or induced any person; firm or a corporation to refrain from proposing and Proposer has not sought by collusion to obtain for himself any advantage over any other Proposer or over City.

The Proposer shall acknowledge this Proposal by signing and completing the spaces provided. I hereby submit this Proposal Package for Emergency Food Services, RFP No. 10-04-23-10 to the City of Coconut Creek with the full understanding of the Request for Proposal, General Terms and Conditions, Special Terms and Conditions, Detailed Requirements, and the entire Proposal Package.

DRC Emergency Services, LLC
Proposer's Name

Kristy Fuentes
Signature
Kristy Fuentes, VP/Secretary/Treasurer

9/15/2023
Date

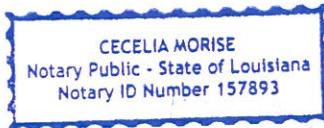
State of: Louisiana

County of: Jefferson Parish

The foregoing instrument was acknowledged before me this 15th day of September, 2023, by Kristy Fuentes, who is (who are) personally known to me or who has produced _____ as identification and who did (did not) take an oath.

Cecelia Morise
Notary Public Signature

Cecelia Morise
Notary Name, Printed, Typed or Stamped



Commission Number: 157893

My Commission Expires: at death

INDEMNIFICATION CLAUSE

(Page 1 of 1)

The parties agree that one percent (1%) of the total compensation paid to Contractor for the work of the contract shall constitute specific consideration to Contractor for the indemnification to be provided under the Contract. The Contractor shall indemnify and hold harmless the City Commission, the City of Coconut Creek, and its agents and employees from and against all claims, damages, losses and expenses including attorney's fees arising out of or resulting from the performance of the work provided that any such claim, damage, loss or expense (1) is attributable to bodily injury, sickness, disease or death, or to injury to or destruction of tangible property (other than the work itself) including the loss of use resulting therefrom, and (2) is caused in whole or in part by any negligent act or omission of the Contractor, any subcontractor, anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable, regardless of whether or not it is caused in part by a party indemnified hereunder.

In any and all claims against the City, or any of their agents or employees by any employee of the Contractor, any subcontractor, anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable, the indemnification obligation under this Paragraph shall not be limited in any way by any limitation on this amount or type of damages compensation or benefits payable by or for the Contractor or any subcontractor under Workers' Compensation Acts, Disability Benefit Acts or other Employee Benefit Acts. Nothing in this section shall affect the immunities of the City pursuant to Chapter 768, Florida Statutes, as amended from time to time, nor shall it constitute an agreement by the City to indemnify Contractor, its officers, employers, subcontractors or agents against any claim or cause of action. This section shall not be construed as consent to be sued by any third parties in any matter arising out of this Agreement. The foregoing indemnification and release shall survive the termination of this Agreement.

DRC Emergency Services, LLC
Contractor's Name

[Handwritten Signature]
Signature
Kristy Fuentes, VP/Secretary/Treasurer

9/15/2023
Date

State of: Louisiana

County of: Jefferson Parish

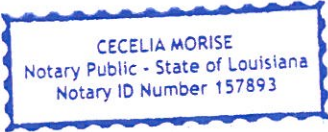
The foregoing instrument was acknowledged before me this 15th day of September, 2023 by Kristy Fuentes, who is (who are) personally known to me or who has produced as identification and who did (did not) take an oath.

[Handwritten Signature]
Notary Public Signature

Cecelia Morise
Notary Name, Printed, Typed or Stamped

Commission Number: 157893

My Commission Expires: at death



NON-COLLUSIVE AFFIDAVIT


State of Louisiana)
)ss.
County of Jefferson Parish)

Kristy Fuentes being first duly sworn, deposes and says that:

- (1) He/she is the Vice President/Secretary/Treasurer
(Owner, Partner, Officer, Representative or Agent)
of DRC Emergency Services, LLC the Proposer that has submitted the attached proposal;
- (2) He/she is fully informed respecting the preparation and contents of the attached proposal and of all pertinent circumstances respecting such proposal;
- (3) Such proposal is genuine and is not a collusive or sham proposal;
- (4) Neither the said Proposer nor any of its officers, partners, owners, agents, representatives, employees or parties in interest, including this affiant, have in any way colluded, conspired, connived or agreed, directly or indirectly, with any other Proposer, firm, or person to submit a collusive or sham proposal in connection with the work for which the attached proposal has been submitted; or to refrain from bidding in connection with such work; or have in any manner, directly or indirectly, sought by agreement or collusion, or communication, or conference with any Proposer, firm or person to fix the price or prices in the attached proposal of any other Proposer, or to fix an overhead, profit, or cost elements of the proposal price or the proposal price of any other Proposer, or to secure through any collusion, conspiracy, connivance, or unlawful agreement any advantage against (Recipient), or any person interested in the proposed work;
- (5) The price or prices quoted in the attached proposal are fair and proper and are not tainted by any collusion, conspiracy, connivance, or unlawful agreement on the part of the Proposer or any other of its agents, representatives, owners, employees or parties in interest, including this affiant.

Signed, sealed and delivered
in the presence of:

Cecelia Morise
Cecelia Morise
Jayne Surry
Jayne Surry

By: 

Kristy Fuentes
(Printed Name)

Vice President/Secretary/Treasurer
(Title)


ACKNOWLEDGEMENT

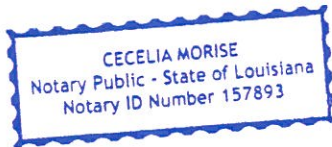
State of Louisiana

County of Jefferson Parish

The foregoing instrument was acknowledged before me this 15th day of September, 2023,
by Kristy Fuentes, who is personally known to me or who has produced
_____ as identification and who did (did not) take an oath.

WITNESS my hand and official seal


NOTARY PUBLIC



Cecelia Morise
(Name of Notary Public: Print, Stamp, or
Type as Commissioned.)

PROPOSER'S QUALIFICATION STATEMENT

In order to properly evaluate the proposal submittals, Proposers are expected to complete the questionnaire and include the following documentation. By attesting to this submittal, Proposer guarantees the truth and accuracy of all statements and answers herein contained.

SUBMITTED TO: City of Coconut Creek
 Procurement Division
 4800 West Copans Road
 Coconut Creek, FL 33063

Check One

Submitted By: DRC Emergency Services, LLC
 Name: Kristy Fuentes
 Address: 6702 Broadway Street
 City, State, Zip Galveston, TX 77554
 Telephone No. (888) 721-4372
 Fax No. (504) 482-2852

- Corporation
- Partnership
- Individual
- Other

1. State the true, exact, correct and complete name of the partnership, corporation, trade or fictitious name under which you do business and the address of the place of business.

The correct name of the Proposer is: DRC Emergency Services, LLC

 The address of the principal place of business is: 6702 Broadway Street, Galveston, TX 77554

2. If Proposer is a corporation, answer the following: N/A - DRC is a limited liability company

- a. Date of Incorporation: _____
- b. State of Incorporation: _____
- c. President's Name: _____
- d. Vice President's Name: _____
- e. Secretary's Name: _____
- f. Treasurer's Name: _____
- g. Name and Address of Resident Agent: _____

3. If Proposer is an individual or a partnership, answer the following: N/A - DRC is a limited liability company

- a. Date of Organization: _____
- b. Name, Address and Ownership Units of all Partners: _____

- c. State whether general or limited partnership: _____

4. If Proposer is other than an individual, corporation or partnership, describe the organization and give the name and address of principals:
DRC Emergency Services is a Limited Liability Company. DRC Emergency Services, LLC is owned by John, William, and Todd Sullivan. Address: 6702 Broadway Street, Galveston, TX 77554
5. If Proposer is operating under a fictitious name, submit evidence of compliance with the Florida Fictitious Name Statute. N/A
6. How many years has your organization been in business under its present business name? 18
a. Under what other former name has your organization operated?
Emergency Communications and Logistics, LLC
7. Indicate registration, license numbers or certificate numbers for the businesses or professions, which are the subject of this proposal. Please attach certificate of competency and/or state registration.
Contractors License No. CRC1331307
8. Litigation/Judgments/Settlements/Debarments/Suspensions:
Submit information on any pending litigation and any judgments and settlements of court cases relative to providing the emergency food services that have occurred within the last three (3) years. Also indicate if your firm has been debarred or suspended from bidding or proposing on a procurement project by any government during the last five (5) years.
None.
9. Have you ever failed to complete any work awarded to you? If so, state when, where and why?
No.
10. List the pertinent experience of the key individuals of your organization (continue on insert sheet, if necessary).
Please see attached.

11. State the name of the individual(s) and titles who will personally supervise the work:

Evan Fancher, Regional Manager and Joe Newman, Vice President of Operations

12. State the name and address of the attorney, if any, for the business of the Proposer:

Cary DesRoches

1100 Poydras Street, Suite 3250, New Orleans, LA 70163

13. State the names and addresses of all businesses and/or individuals who own an interest of more than five percent (5%) of the Proposer's business and indicate the percentage owned of each such business and/or individual:

John, William, and Todd Sullivan own 100% of DRC Emergency Services, LLC

Address: 6702 Boradway Street, Galveston, TX 77554

14. State the names, addresses and the type of business of all firms that are partially or wholly owned by Proposer:

None

15. State the name of Surety Company which will be providing the bond, and the name and address of agent:

N/A

16. List the following information concerning all Proposer's contracts in progress as of the date of submission and completed projects over the last five (5) years. (In case of any co-venture, list the information for all co-ventures.)

<u>Name of Project</u>	<u>Owner</u>	<u>Total Contract Value</u>	<u>Contracted Date of Completion</u>	<u>% of Completion to Date</u>
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Please see attached.

17. Have you personally inspected the site of the proposed work?

Yes No

18. Do you have a complete set of documents, including drawings and addenda, if applicable?

Yes No

19. Did you attend the pre-proposal conference if any such conference was held?

Yes No No Conference Held

The Proposer acknowledges and understands that the information contained in response to this Qualification Statement shall be relied upon by City in awarding the contract and such information is warranted by Proposer to be true. The discovery of any omission or misstatement that materially affects the Proposer's qualifications to perform under the contract shall cause the City to reject the proposal, and if after the award, to cancel and terminate the award and /or contract.

Kristy Fuentes
Proposer's Signature Kristy Fuentes, VP/Secretary/Treasurer

9/15/2023
Date

**ACKNOWLEDGEMENT
PROPOSER'S QUALIFICATION STATEMENT**

State of Louisiana

County of Jefferson Parish

On this the 15th day of September, 2023, before me, the undersigned Notary Public of the State of Florida, Personally appeared

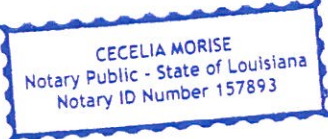
Kristy Fuentes And
(Name(s) of individual(s) who appeared before notary)

whose name(s) is/are Subscribed to within the instrument, and he/she/they acknowledge that he/she/they executed it.

WITNESS my hand and official seal.

NOTARY PUBLIC

SEAL OF OFFICE:



Cecelia Morise
NOTARY PUBLIC, STATE OF ~~FLORIDA~~
Louisiana

Cecelia Morise
(Name of Notary Public: Print, Stamp, or Type as Commissioned)

Personally known to me, or
 Produced identification

(Type of Identification Produced)

DID take an oath, or
 DID NOT take an oath



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

SMITH, HAMILTON BEVERIDGE

DRC EMERGENCY SERVICES, LLC
P.O. Box 170 P.O. BOX 17017
GALVESTON TX 36608

LICENSE NUMBER: CRC1331307

EXPIRATION DATE: AUGUST 31, 2024

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.



**STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

2601 BLAIR STONE ROAD
TALLAHASSEE FL 32399-0783

Congratulations! With this license you become one of the nearly one million Floridians licensed by the Department of Business and Professional Regulation. Our professionals and businesses range from architects to yacht brokers, from boxers to barbeque restaurants, and they keep Florida's economy strong.

Every day we work to improve the way we do business in order to serve you better. For information about our services, please log onto www.myfloridalicense.com. There you can find more information about our divisions and the regulations that impact you, subscribe to department newsletters and learn more about the Department's initiatives.

Our mission at the Department is: License Efficiently, Regulate Fairly. We constantly strive to serve you better so that you can serve your customers. Thank you for doing business in Florida, and congratulations on your new license!

Florida dbpr STATE OF FLORIDA DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CRC1331307 ISSUED: 06/01/2022
 CERTIFIED RESIDENTIAL CONTRACTOR
 SMITH, HAMILTON BEVERIDGE
 DRC EMERGENCY SERVICES, LLC

 Signature
 LICENSED UNDER CHAPTER 489, FLORIDA STATUTES
 EXPIRATION DATE: AUGUST 31, 2024

Ron DeSantis, Governor

Melanie S. Griffin, Secretary

**STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION
CONSTRUCTION INDUSTRY LICENSING BOARD**

LICENSE NUMBER: CRC1331307

EXPIRATION DATE: AUGUST 31, 2024

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

SMITH, HAMILTON BEVERIDGE
DRC EMERGENCY SERVICES, LLC
P.O. Box 170 P.O. BOX 17017
GALVESTON TX 36608



ISSUED: 06/01/2022

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PROPOSER'S QUALIFICATION STATEMENT CONTINUED

Response to 10

List the pertinent experience of the key individuals of your organization.

Key Personnel

DRC, its subcontractors, and/or personnel lists their accomplishments among memberships in several professional organizations including NEMA, APWA, SWANA and the Society of American Military Engineers. DRC and/or its' affiliates, associates and/or subcontractors are licensed General Contractors in the states in which DRC performs disaster response services. DRC is familiar with USACE, FEMA, and FHWA rules and regulations, the Stafford Act, and 44CFR as they pertain to emergency response, recovery and reimbursement.

JOHN SULLIVAN, PRESIDENT

DRC

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 26 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process.

Mr. Sullivan is authorized to enter a contract on behalf of the company.

KRISTY FUENTES, VICE PRESIDENT OF COMPLIANCE AND ADMINISTRATION

DRC

Kristy Fuentes is the Vice President of Compliance and Administration for DRC Emergency Services, LLC (DRC ES) and Chief Ethics & Compliance Officer. Previously, Ms. Fuentes was Director of Business Development, leading the marketing, sales and communications functions. Since joining DRC in 2005, Ms. Fuentes has provided assistance to clients in planning, program management, disaster response, demolition contracting and regulatory compliance.

Following Hurricane Katrina, Ms. Fuentes managed expansive projects for the Orleans Levee Board, St. Bernard Parish and the United States Corps of Engineers. Ms. Fuentes has served as program manager for four contracts with the Louisiana Department of Environmental Quality, including the "Katrina Car and Vessel" contract and three massive demolition projects in the City of New Orleans. Following Hurricane Gustav, Ms. Fuentes managed nine major disaster-response contracts across southern Louisiana with a cumulative contract value of over thirty million dollars. In response to the BP MC 232 oil spill, Ms. Fuentes played a key role in the clean-up of lower Jefferson, Terrebonne and Plaquemines Parishes through the employment and management of hundreds of local residents and vessels.

Since November 2013, Ms. Fuentes has implemented changes and improvements to the methods and procedures for contract, licensing and pre-qualification processes, ensuring contractor compliance with Federal and State regulations.

Ms. Fuentes plays a key administrative role in every project DRC performs. In response to Hurricane Ida in 2021, Ms. Fuentes oversaw over the removal and disposal of over 17,000,000 cubic yards across 25 jurisdictional activations while managing 82 debris management sites. In the wake of Hurricanes Michael and Florence in 2018 she directed 45 simultaneous contract activations while providing oversight of accounting, invoicing, ticket reconciliation and overall administrative management. Ms. Fuentes has provided this kind of oversight on all of DRC's projects since 2013.

Ms. Fuentes is authorized to enter a contract on behalf of the company.

JOSEPH NEWMAN, VICE PRESIDENT OF OPERATIONS

DRC

With more than 14 years of experience in overseeing large-scale construction and disaster-related debris management projects, Mr. Newman has managed teams over multiple disasters including Hurricanes Isabel, Dennis, Katrina and Ike. Through the years, he has had many roles including heavy equipment operation, planning and coordination of construction process, securing permits and licenses, delivery of materials and equipment, FEMA compliance, coordinating and operating with municipality officials, and estimating for contracts.

As Vice President of Operations, Mr. Newman provides operational oversight in order to measure progress and adjust processes to ensure the success of the project. Mr. Newman oversees all project managers and works closely with management personnel to maintain efficient team structure during an activation.

Previously, while activated for Hurricane Ike, Mr. Newman oversaw the collection, processing, and recycling/disposal of over 1,000,000 cubic yards of debris. His recent project activations include Hurricanes Michael, Florence, Harvey, Maria, and Irma. Mr. Newman plays a role in every major activation providing overall project management and operational oversight.

DYLAN YBARRA, PROJECT ADMINISTRATOR, COMPLIANCE MANAGER

SLS

Mr. Ybarra plays a critical role on the SLS Response team, where he leads administrative functions of contract execution, with specific emphasis on stakeholder communications, project reporting, invoicing, document control and compliance. Mr. Ybarra brings a vast range of knowledge from his role as SLS Project Administrator, providing client agencies with expertise in invoicing and documentation to support compliance and FEMA Public Assistance reimbursement.

Responsible for all administrative, compliance, document control, communications, and support personnel for SLS, he will be an invaluable asset to any future activations for Jefferson County. In his role he also monitors and complies with all MWBE, Disadvantaged and Section 3 requirements and leads training, compliance, record production and maintenance for the SLS Response division.

TONY FURR, DIRECTOR OF TECHNICAL ASSISTANCE AND TRAINING

DRC

Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program since 2005 (Hurricane Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr's knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services, and all clients while navigating the FEMA Disaster grants programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National

Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

Tony Furr is one of the most knowledgeable people working in the debris management business with firsthand field experience managing major disasters and PA grants.

EVAN FANCHER, REGIONAL MANAGER

DRC

Mr. Fancher serves as the Regional Manager for DRC in South Florida. Mr. Fancher comes to DRC with over 7 years of relevant experience. Previously, he led several infrastructure projects for local governments throughout South Florida. During Hurricane Ida, he served as Project Manager on behalf of DRC. He conducts trainings with local governments, helping them understand FEMA guidelines and best practices. Mr. Fancher has presented at conferences, City Commission meetings, and trainings on pre-event contracting and the correct way to procure emergency services. Most recently in 2021, Mr. Fancher worked closely with the City of Baker, LA in response to Hurricane Ida and helped open a DMS site within 2 days. Mr. Fancher is originally from Birmingham, Alabama, but he spent most of his career in Miami, Florida and currently resides in Pembroke Pines, Florida. Previously, Mr. Fancher was the Executive Director for the South Miami Community Redevelopment Agency. During this time, he ignited the redevelopment of South Miami including Madison Square and South Miami Gardens and initiated several Comprehensive Master Plan and zoning changes aimed to increase the stock of housing options and facilitate redevelopment.

Mr. Fancher also served as the Redevelopment Administrator for City of Plantation and the Senior Advisor for Miami-Dade County Commissioner Xavier Suarez, where he led Commissioner Suarez's office during Hurricane Irma response. Mr. Fancher's understanding of disaster management stems from his time working in Government, as such, his unique perspective allows him to better understand the City's needs during an activation. Mr. Fancher has made a career of working with local governments to help them achieve their goals.

Mr. Fancher has a dual Bachelor's degree in Sociology and Political Science from the University of Alabama at Birmingham and a Master's Degree in Applied American Politics and Public Policy from Florida State University.

Awards/Memberships: 2018 Public Policy Advocate of the Year (Miami Association of Realtors); 2016 Community Scholar in Affordable Housing (University of Miami); Citizens Independent Transportation Trust Board Member; Miami New Drama Board Member; American Planning Association; Florida Redevelopment Association; 100 Black Men of South Florida

MATT MIGNEREY, PROJECT MANAGER, PROCUREMENT & LOGISTICS LEAD

SLS

Mr. Mignerey has over 20 years of experience in construction and emergency response industry and lends specific expertise in emergency response procurement, scheduling, operations, subcontractor management and compliance. Over the past several years, Mr. Mignerey has provided key leadership in the execution of emergency response projects domestically and throughout the Caribbean Basin.

For SLS Mr. Mignerey has led the mobilization of emergency sheltering projects for Massachusetts Emergency Management Agency (MEMA) and Virginia Department of Emergency Management. Most recently in 2023, Mr. Mignerey worked closely with the Texas Division of Emergency Management and deployed assets to set up a base camp for up to 150 first responders after severe storms left as many as 160,000 households without electricity during a record heat wave.

In response to Hurricane Ian, Mr. Mignerey provided logistical support for FDEM response and recovery missions statewide, including asset staging of pumps, generators, light towers, temporary housing, modular office, restrooms, shower and laundry trailers, equipment, and staffing of heavy equipment operators and medical professionals.

He played a key role in DRC and SLS disaster response activations by multiple agencies in Louisiana following Hurricane Ida in 2021. He continues to provide leadership for response and recovery missions in Florida, where he led mobilization of equipment and services for Florida Division of Emergency Management (FDEM) missions following Hurricane Ian. Mr. Mignerey is highly adept at rapid situational evaluation, strategy development, project implementation and management, supply chain and operational performance. He has been directly involved in critical projects with comprehensive values approaching \$500.0 million.

SEAN PAGART, PROJECT MANAGER, OPERATIONS SLS

Mr. Pagart has a verifiable track record for the successful completion of projects through self-performing and coordinating trades, developing partnerships, and building positive rapport with government officials, architects, private owners, engineers, local officials, vendors, and clients. Mr. Pagart's 15 years of experience in construction and project management brings great value to our team. Since joining SLS Response, Mr. Pagart has helped with the mobilization of a total of 29 refrigerated trailers and over one million pounds of ice during 21-day activation after severe storms left thousands of East Texas residents without power. In 2022, Mr. Pagart aided in providing emergency catering at four locations, serving emergency operations personnel, response and recovery staff, and vendors at FDEM State Logistics Response Center (SLRC) warehouses in Orlando and Lakeland, plus Logistics Staging Area (LSA) sites in Ocala and Orlando. SLS provided more than 20,000 meals.

Mr. Pagart has provided operational management of disaster response contracts throughout Florida since Hurricane Ian. In Louisiana following Hurricane Ida, he led projects that deployed equipment, materials and services identical in scope to those identified in this Jefferson County solicitation, including:

- 🌐 Emergency Fuel
- 🌐 Generators
- 🌐 Restroom & Laundry Trailers
- 🌐 Mobile Lodging Trailers
- 🌐 Emergency Catering
- 🌐 Supervision of labor
- 🌐 Potable Water
- 🌐 Permitting, Utilities & Installation of Temp. Housing

Ms. Garcia Walsh has overseen DRC’s contracts since 2010. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence. She is responsible for applying, renewing, and activating general contractor licenses nationwide as well as other authorizations and pre-qualifications. Additionally, she is responsible for invoicing, ticket reconciliation and coordination with subcontractors, municipalities and monitoring firms regarding accounting procedures. Ms. Garcia Walsh helps ensure data is collected and processed efficiently.

Ms. Garcia Walsh brings experience in data management operations following some of the largest debris generating natural disaster in recent history. She oversaw data collection and processing for state and federally funded projects. She assists with data management, invoice reconciliation, and project closeout.

Ms. Garcia Walsh has provided administrative assistance to DRC’s management personnel on all major disasters since 2013. Prior to joining DRC, Ms. Garcia Walsh provided administrative assistance for emergency response projects involving FEMA protocol.

Please see below for a comprehensive listing of certifications held by DRC personnel:

ADEM-QCI, Asbestos, Hazwoper, IS-5.a, IS-8.a, IS-10.a, IS-11.a, IS-20.18, IS-20.19, IS-20.21, IS -21.19, IS-21.21, IS-27, IS-29, IS-33.16, IS-33.17, IS-35.16, IS-35.17, Is-35.20, IS-35.21, IS-36, IS-37.17, IS-37.19, IS-37.20, IS-37.21, IS-42, IS-60.b, IS-75, IS-100.a, IS-100.b, IS-100.c, IS-100.fda, IS-100.fwa, IS-100.hcb, IS-100.he, IS-100.leb, IS-100.pw, IS-100.pwb, IS-100.sca, IS-106.17, IS-120.a, IS-200, IS-200.a, IS-200.b, IS-200.c, IS-200.hca, IS-201, IS-230.d, IS-235.c, IS-00240.b, IS-241.b, IS-242.b, IS-244.b, IS-300, IS-315, IS-317, IS-324.a, EA-325, IS-360, IS-394.a, IS-400, IS-405, IS-420, IS-421, IS-453, IS-454, IS-546, IS-546.a, IS-547.a, IS-559, IS-631, IS-632, IS-632.a, IS-633, IS-634, IS-700, IS-700.a, IS-700.b, IS-702.a, IS-703.a, IS-706, IS-775, IS-800.a, IS-800.b, IS-800.c, IS-800.d, IS-801, IS-802, IS-803, IS-804, IS-807, IS-808, IS-809, IS-810, IS-811, IS-812, IS-813, IS-906, IS-907, IS-909, IS-912, IS-914, IS-914, IS-1010, IS-1150, IS-1172, IS-2000, IS-2002, IS-2500, IS-2600, IS-2900, IS-2900.a, IS-2901, OSHA Introduction to OSHA and the OSH Act, OSHA-105, OSHA-115, OSHA-150, OSHA-151, OSHA-152, OSHA-602, OSHA-603, OSHA-605, OSHA-612, OSHA-700, OSHA 716, 10 Hour OSHA for Construction Industry, CPR/AED/First Aid, FOT Certificate (Advanced and Intermediate), VDOT Intermediate Work Zone Traffic Control, ATSSA Certificate, LDEQ Asbestos/Supervisor Certification.

Response to 16

List the following information concerning all proposer’s contracts in progress as of the date of Submission and completed projects over the last five (5) years. (in case of any co-venture, list the information for all co-ventures.)

5 Year Past Performance

Please see below for projects performed by DRC over the last 5 years. Project values below with asterisks (*) are in progress and amounts are subject to change.

START AND END DATES (2023)	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
9/13/2023 – Ongoing Contracted Date of Completion: TBD % of Completion to Date: 50%	LADOTD 62	Tree Services	TBD

9/11/23 – 9/21/23	City of New Port Richey, FL	Disaster Recovery and Debris Removal Services - DR-4734	\$9,558.44
9/6/2023 – Ongoing Contracted Date of Completion: TBD % of Completion to Date: 75%	City of Crystal River, FL	Emergency Debris Management Services - DR-4734	*\$91,210.24
9/5/2023 – Ongoing Contracted Date of Completion: TBD % of Completion to Date: 75%	Citrus County, FL	Emergency Debris Management Services - DR-4734	*\$86,912.94
8/31/2023 - 8/31/2023	Florida A&M University	DR-4734	\$6,986.00
8/30/2023 - 8/31/2023	FDOT Lake City	Cut & Toss	Est. \$41,012.50
8/30/2023 - 8/31/2023	FDOT Chiefland	Z2240-R0 Cut & Toss	Est. \$79,581.25
8/29/2023 - 8/29/2023	FDOT Perry	Cut & Toss	Est. \$117,425.00
8/29/2023 - 8/29/2023	FDOT St. Augustine	Cut & Toss	Est. \$25,000.00
8/21/2023 - 12/31/23	City of Baton Rouge, LA	Blight Reduction Services	*\$27,500.00
8/7/2023 - 9/15/23	City of Baton Rouge, LA	Contract for Debris Removal Assistance	*\$181,205.21
7/22/2023- 8/7/2023	City of Enterprise, AL	Bulk Waste and Brush Removal	\$65,000.00
7/11/2023- 8/8/2023	City of Lakeland, TN	Emergency Debris Removal Services	\$241,575.73
6/29/2023- 7/12/2023	Harris County, TX	Disaster Debris Removal and Disposal - Severe Storm Event	\$539,066.34
6/26/2023- 8/19/23	Moss Point, MS	Contract for Debris Removal Assistance	*\$481,529.58
6/2/2023 - 7/27/2023	Cameron Parish Police Jury	Private Property Debris Removal Program - Batch 1	\$87,500.00
6/9/2023- 8/30/23	City of Shawnee, OK	Debris Removal Services - April 2023 Tornado - DR-4706-OK	*\$847,753.22
5/16/2023- Ongoing Contracted Date of Completion: 9/11/24 % of Completion to Date: 85%	City of Selma, AL	Debris Removal Services - DR-4684	*\$983,803.99

5/24/2023-6/10/2023	Republic Services	Contract for Bulky Waste Removal	\$131,492.50
5/22/2023-Ongoing Contracted Date of Completion: 5/11/26 % of Completion to Date: Maintenance	City of Houston, TX	Mechanical and/or hydraulic dredging of sand and sediment from public waterways	*\$1,335,932.06
5/8/2023-7/1/2023	Sarasota, FL	Biological Marine Debris Collection and Disposal Services	\$35,704.79
4/29/2023-6/9/2023	Shawnee (City of), OK - State Contract	Debris Removal Services - April 2023 Tornado - DR-4706-OK	\$3,520,080.99
4/20/2023-7/15/2023	Little Rock, AR	2023 Tornado Removal and Disposal of Storm Debris	*\$1,970,715.17
4/13/2023-9/8/23	Monroe County, MS	Contract for Tornado Debris and Removal Services	*\$688,351.90
3/13/2023-4/12/2023	Pottawatomie County, OK	February 2023 Tornado	\$18,621.49
3/7/2023-3/8/2023	Manatee, FL	Red Tide-Fish Kill	\$26,483.00
2/27/2023-2/27/26	City of Houston, TX	Heavy Trash, Bulk, and Junk Waste Collection Services	*\$655,824.66
2/22/2023-4/14/2023	City of Tyler, TX	Bulk Waste & Brush Services - Winter Storm Mara	\$296,730.00
2/12/2023-4/4/2023	City of Lakeway, TX	Bulk Waste & Brush Services - Winter Storm Mara	\$694,710.00
2/6/2023-4/15/2023	City of Austin, TX	Disaster Debris Removal- Winter Storm Mara	*\$8,461,328.87
2/6/2023-4/15/2023	Alabama Department of Transportation - Dallas County	Dallas County Tornado	*\$3,874,233.70
1/26/2023-3/24/2023	City of Lake Charles, LA - Batch 3	Private Property Debris Removal Program - Hurricane Laura	*\$193,450.00
1/23/2023-3/24/2023	City of Lake Charles, LA – Batch 7	Private Property Debris Removal Program - Hurricane Laura	*\$180,000.00
START AND END DATES (2022)	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
12/12/2022-12/12/2022	Manatee, FL	Red Tide-Fish Kill	\$13,495.00
12/20/2022-2/10/2023	St. Charles Parish, LA	Winter Tornado Debris Removal	\$97,343.44
12/19/2022-2/18/2023	St. Bernard Parish, LA	Winter Tornado Debris Removal	\$181,447.84
11/4/22 – Ongoing Contracted Date of Completion: Est. 10/15/23 % of Completion to Date: 98%	Florida Department of Emergency Management – JV	Debris Removal- Hurricane Ian DR-4673	*\$29,770,693.04

11/12/22 – Ongoing	Florida Department of Environmental Protection – JV	Waterway Debris Removal	*\$88,171,203.41
Contracted Date of Completion: Est. 10/15/23			
% of Completion to Date: 98%			
11/18/2022-12/16/2022	St. Augustine, FL	Tropical Storm Nicole	\$24,196.37
11/10/2022-11/12/2022	Hollywood, FL	Hurricane Nicole - Hourly work	\$14,953.75
10/24/2022-3/10/2023	Houston, TX	Mechanical & Hydraulic Dredging	\$1,773,784.77
10/30/2022-1/22/2023	Sarasota Schools, FL	Debris Removal	\$85,088.88
10/11/2022-12/15/2022	FDOT District 1	Emergency Debris Removal and Hazardous Tree Limb & Stump Removal	\$595,178.64
10/10/2022-11/16/2022	Lee County Schools	Disaster Recovery Services	\$315,845.98
10/10/2022-12/4/2022	City of Debarry, FL	Disaster Recovery Services	\$943,747.84
10/7/2022-11/7/2022	Bradenton, FL	Debris Clearance and Removal Services	\$302,085.74
10/7/2022-12/29/2022	Lakeland, FL	Annual Disaster and Debris Management Services	\$1,654,141.04
10/6/2022-1/15/2023	Daytona Beach, FL	Debris Removal and Services Contract	*\$3,102,724.02
10/5/2022-12/12/2022	City of Deland, FL	Debris Removal	\$961,843.88
10/5/2022-11/16/2022	Longboat Key, FL	Debris Removal Services	\$334,105.91
10/2/2022-12/17/2022	FDOT District 5	Emergency Debris and Hazardous Tree, Limb, and Stump Removal Operations	\$158,673.58
9/28/2022-9/28/2022	FDOT Perry	Hurricane Ian Cut and Toss	\$15,000.00
9/28/2022-9/29/2022	FDOT Chiefland	Hurricane Ian Cut and Toss	\$25,281.50
9/29/2022-2/14/2023	Sarasota County, FL	Disaster Debris Collection, Reduction and Disposal	\$20,975,013.19
9/29/2022-2/15/2023	Manatee, FL	Debris Management Services	\$7,945,240.76
9/29/2022-11/5/2022	Maitland, FL	Emergency Debris Hauling and Disposal	\$141,151.33
9/29/2022-10/6/2022	Richmond, VA	Reduction and Haul Out	\$315,000.00
8/4/2022-8/17/2022	City/County of St. Charles	2022 Flooding	\$11,979.84
7/20/2022-1/15/2023	Larimer County, CO	Sediment Removal - Buckhorn Creek	\$1,850,071.00
7/18/2022-Ongoing	East Baton Rouge Parish/City of Baton Rouge	Annual Channel Clearing Project – Elbow Bayou and Claycut Bayou	*\$1,537,979.40
Contracted Date of Completion: TBD			

% of Completion to Date: Maintenance			
7/1/2022-9/4/2022	City of Mayfield, KY	Private property debris removal in response to tornado	\$5,266,377.68
7/14/2022-8/11/2022	Lake Charles, LA	Private property debris removal and demolitions - Hurricane Laura DR-4559	\$218,136.00
5/2/2022-7/9/2022	City of Austin, TX	Bulk Waste Debris Removal	\$1,019,362.5
4/19/2022-8/9/2022	Boulder County, CO	Marshall Fires Phase 2	\$27,085,908.23
3/27/2022-7/30/2022	St. Bernard, LA	2022 Tornado	\$594,135.08
2/23/2022-7/13/2022	City of Houston, TX – Roger’s Gully	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$7,007,416.52
2/14/2022-3/4/2022	Lakeland, TN	2022 Ice Storm Debris Cleanup	\$103,766.00
2/5/2022-5/17/2022	LADOTD Jefferson Ditches	Emergency Ditch, Culvert, and Catch Basin Cleaning – Hurricane Ida DR-4611	\$3,818,278.00
1/31/2021-2/4/2022	Point Coupee, LA	Bulky Waste	\$6,487.50
1/16/2022-1/22/2022	SCDOT	Winter Storm Izzy	\$40,135.00
1/14/2022-4/4/2022	Boulder County, CO	Marshall Fires Phase 1	\$266,716.84
1/13/2022-3/31/2022	City of Monroe, LA	Bulk Waste Debris Removal	\$271,600.00
START AND END DATES (2021)	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
12/7/2021-3/11/2022	TXDOT Brazoria County	Debris Removal – Tropical Storm Nicholas	*\$615,045.70
12/7/2021-3/11/2022	TXDOT	Disaster Debris Removal Services – Tropical Storm Nicholas	\$53,407.50
10/23/2021-4/2/2022	USACE - Graves County, KY	2021 Tornadoes	\$12,640,181.52
12/8/2021-5/23/2022	Ascension Parish, LA	Disaster Debris Re Canal Disaster Debris Removal Services – Hurricane Ida DR-4611	\$11,287,635.40
12/1/2021-3/2/2022	Greater Lafourche Port Commission- Port Fourchon, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$631,513.60
10/29/21-11/3/2021	Village of Napoleonville, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$38,941.40
10/12/2021-1/7/2022	Southeast Flood Protection Authority	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$2,690,963.63
10/6/2021-3/8/2022	Dauphin Island, AL	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$3,140,135.00
10/4/2021-10/22/2021	Bay City, TX	Disaster Debris Removal Services – Tropical Storm Nicholas	*\$236,335.95
9/26/2021-10/30/2021	Matagorda County, TX	Disaster Debris Removal Services – Tropical Storm Nicholas	*\$298,988.17
10/6/2021-1/12/2022	Lafourche School District, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$429,298.01
9/22/2021-4/13/2022	Bayou Lafourche Water District, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$5,890,173.13
9/18/2021-1/10/2022	Sorrento, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$115,857.17
9/13/2021-11/15/2021	St. Charles Parish, LA	Canal Disaster Debris Removal Services – Hurricane Ida DR-4611	\$2,339,823.10
9/11/2021-1/14/2022	Town of Gramercy, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$305,274.00

9/10/2021-9/15/2021	Iberville Parish, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$140,329.15
9/9/2021-10/7/2021	Assumption Parish, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$215,899.11
9/9/2021-10/16/2021	City of Baker, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$135,403.20
9/8/2021-11/23/2021	St. Tammany Parish, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$43,757,042.06
9/8/2021-1/9/2022	Town of Lutcher, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$424,647.81
9/8/2021-1/9/2022	Montgomery County, PA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$11,944,812.49
9/8/2021-11/19/2021	Donaldsonville, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$282,656.27
9/8/2021-11/19/2021	St. James Parish, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$1,381,257.45
9/7/2021-11/30/2021	Central, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$441,364.66
9/7/2021-1/14/2022	Ascension Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$5,289,860.19
9/6/2021-11/20/2021	Jefferson Parish, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$36,692,909.98
9/6/2021-3/4/2022	LADOTD 61	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$5,913,629.58
9/4/2021-3/4/2022	LADOTD 62	Disaster Debris Removal Services— Hurricane Ida DR-4611	\$30,900,053.55
9/4/2021-Ongoing Contracted Date of Completion: TBD % of Completion to Date: 70%	Terrebonne Parish, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$46,194,992.24
8/30/2021-Ongoing Contracted Date of Completion: TBD % of Completion to Date: 80%	Tangipahoa Parish, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$42,542,418.87
8/31/2021-12/17/2021	Abita Springs, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$26,868
8/31/2021-12/17/2021	St. Charles Parish, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$18,672,467.27
8/31/2021-Ongoing Contracted Date of Completion: TBD	Lafourche Parish, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$17,253,946.46

% of Completion to Date: 65%			
8/30/2021-12/14/2021	East Baton Rouge/City of Baton Rouge, LA	Disaster Debris Removal Services— Hurricane Ida DR-4611	*\$10,938,467.34
8/30/2021-12/14/2021	St. Bernard Parish, LA	Disaster Debris Removal Services – Hurricane Ida DR-4611	\$2,253,489.28
9/7/2021-12/15/2021	SB FDOT District 2 – Chiefland	Pre-staging	\$18,326.25
7/19/2021-7/19/2021	SB FDOT District 2 – Perry	Pre-staging	\$15,000.00
7/19/2021-7/19/2021	Pinellas County, FL	Red Tide-Fish Kill	\$2,070,438.47
7/19/2021-7/19/2021	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$10,483,667.44
4/26/2021-6/25/2021	Ascension Parish, LA	May weather event	\$2,631.14
4/26/2021-6/30/2021	State of Washington	Town of Malden Fire Cleanup	\$4,600,000.00
4/8/2021-5/6/2021	East Baton Rouge, LA	May Flood Event	\$505,060.62
4/7/2021-4/26/2021	City of Mobile, AL	Bulky Waste	\$38,637.50
4/5/2021-4/5/2021	Coweta, GA	Disaster Debris Clearance and Removal Services	\$35,089.08
2/19/2021-4/12/2021	City of Austin, TX	Winter Storm Debris Removal	\$382,005.00
2/8/2021-3/5/2021	Shelby County, AL	Alabama Tornadoes	\$511,206.78
1/14/2021-3/5/2021	Calhoun County, AL	Emergency Debris Removal in response to tornados	\$2,942,622.86
1/5/2021-3/18/2021	Westwego (City of), LA	Hurricane Zeta DR-4573	\$22,440.00
10/23/2021-10/30/2021	Central, LA	Winter Storm Debris	\$51,300.00
12/8/2021-4/12/21	East Baton Rouge	Winter Storm Debris Removal	*\$1,130,963.16
12/1/2021-3/5/2021	Texas Department of Transportation	Waterway Debris Removal	\$316,915.00
10/29/21-11/3/2021	CalRecycle	2020 Fires, Debris Removal & Hazard Tree Removal Services	*\$81,651,575.10
10/12/2021-1/7/2022	Washington County, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4573	\$2,806,056.32
10/6/2021-3/18/21	Clarke County, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4573	\$4,299,718.14
START AND END DATES (2020)	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
11/9/2020-12/31/2020	State of Washington	Town of Malden Fire Clean up	\$4,567,224.89
12/14/2020-3/13/2021	City of Selma, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4577	*\$200,000
12/1/2020-4/6/2021	Mobile County, AL	Disaster Debris Removal Services – Hurricane Zeta DR-4577	* \$2,000,000
11/9/2020-12/31/2020	City of Prichard, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$682,861.00
11/24/2020-1/19/2021	Stone County, MS	Disaster Debris Removal Services – Hurricane Zeta DR-4576	* \$1,500,000

11/8/2020-3/10/2021	City of Lucedale, MS	Disaster Debris Removal Services – Hurricane Zeta DR-4576	\$513,307.96
11/28/2020-1/28/2021	City of Moss Point, MS	Disaster Debris Removal Services – Hurricane Zeta DR-4576	\$128,758.93
11/17/2020-11/25/2020	City of Alexander City, AL	Weather Event of April 2020	\$281,101.19
11/11/2020-12/30/2020	Forsyth County, GA	Disaster Debris Removal Services – Hurricane Zeta DR-4579	\$49,837.85
11/16/2020-12/23/2020	Plaquemines Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$370,612.8
10/9/2020-11/17/2020	City of Niceville, FL	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$31,410.39
10/11/2020-11/14/2020	ALDOT- Grove Hill District	Disaster Debris Removal Services – Hurricane Zeta DR-4573	* \$6,000,000
11/4/2020-3/23/2021	City of Slidell, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	* \$350,000
10/13/2020-12/23/2020	Jefferson Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$2,937,024.93
10/6/2020-1/11/2021	City of New Orleans, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$391,359.16
10/6/2020-12/24/2020	Terrebonne Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$89,187.06
10/3/2020-11/18/2020	St. Charles Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$97,940.95
10/2/2020-11/16/2020	St. Bernard Parish, LA	Disaster Debris Removal Services – Hurricane Zeta DR-4577	\$591,978.10
10/2/2020-12/16/2020	City of Kenner, LA	Food Services – Hurricane Zeta DR-4577	\$23,685
10/29/2020-10/29/2020	Jefferson County, TX	Logistic Services – Hurricane Delta	\$13,530
10/9/2020-10/14/2020	City of Baker, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$121,977.20
10/23/2020-11/24/2020	East Baton Rouge, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$684,139.37
10/19/2020-1/30/2021	City of Central, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$106,353
10/22/2020-11/19/2020	Pointe Coupee Parish, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$27,000
10/21/2020-10/29/2020	West Feliciana Parish, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	\$94,143.05
10/2/2020-12/12/2020	Lafayette Parish, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	* \$4,500,000
10/11/2020-3/8/2021	Acadia Parish, LA	Disaster Debris Removal Services – Hurricane Delta DR-4570	* \$1,500,000
10/13/2020-1/16/2021	City of Semmes, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	\$77,396
10/6/2020-12/21/2020	Vernon Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	* \$12,000,000
10/8/2021-3/24/2021	City of Mary Esther, FL	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$14,832.68
11/3/2020-10/12/2020	Jackson County, FL	Private Property Debris Removal – Hurricane Michael (DR-4399)	\$459,716.62
9/23/2020-12/18/2020	City of Gulf Breeze, FL	Disaster Debris Removal Services – Hurricane Sally DR-4564	\$1,023,202.02
9/21/2020-11/6/2020	Town of Dauphin Island, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	* \$1,200,000
9/28/2020-1/23/2021	Mobile County, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	* \$5,000,000
9/28/2020-2/24/2021	City of Mobile, AL	Disaster Debris Removal Services – Hurricane Sally DR-4563	* \$15,000,000

9/22/2020-3/11/2021	Winn Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,184,514.30
9/16/2020-2/3/2021	Natchitoches Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$793,043.66
19/6/2020-12/2/2020	City of Natchitoches, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$446,697.22
9/16/2020-11/13/2020	City of Cedar Rapids, IA	Collection of C&D Storm Damaged Household Items – Derecho Severe Storms DR-4557	* \$200,000
9/4/2020-1/21/2021	Grant Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$11,817,169.83
9/4/2020-2/9/2021	Ouachita Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,239,882.51
9/2/2020-1/8/2021	Jefferson Davis Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$2,290,672.78
9/5/2020-10/4/2020	Lafayette Parish, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$397,790.77
9/3/2020-11/7/2020	City of Crowley, LA	Disaster Debris Removal – Hurricane Laura DR-4559	\$282,736.22
9/4/2020-10/17/2020	State of Louisiana	Emergency Support Trailers – Hurricane Laura DR-4559	\$202,000
8/29/2020-9/21/2020	Jefferson County Drainage District, TX	Emergency Disaster Assistance Recovery- Hurricane Laura DR-4559	\$12,886.39
8/26/2020-8/26/2020	City of Deland, FL	Disaster Debris Removal – Hurricane Isaias	\$45,606.46
8/20/2020-9/15/2020	City of Wilmington, NC	Debris Management Recovery & Removal Services- Hurricane Isaias	\$2,692,553.05
8/10/2020-9/7/2020	Matagorda County, TX	Debris Clearance & Removal – Hurricane Hanna	\$411,067
7/30/2020-11/10/2020	City of Central, LA	Debris Removal in response to Weather Event	\$3,400
7/6/2020-7/8/2020	Virginia Department of Emergency Management	COVID-19 Support	\$506,232.04
5/15/2020-6/5/2020	Lafourche Parish, LA	Debris Removal and Recovery Services	\$143,375
5/26/2020-6/12/2020	St. Charles Parish, LA	May 15 Flood Event	\$62,372.41
5/19/2020-6/3/2020	City of Mount Juliet, TN	Tornado Debris Removal (DR-4476)	\$1,258,201.54
4/11/2020-6/11/2020	Puerto Rico Power Authority	Vegetation Management	* \$11,000,000
4/28/2020-12/8/2020	City of Houston, TX	Mechanical Sand and Waterway Debris Removal, Lake Houston	* 15,792,662.59
2019	CONTRACTING AGENCY	DESCRIPTION OF WORK	CONTRACT AMOUNT
9/28/2019-11/6/2019	Jefferson County, TX	Disaster Debris Management— Tropical Storm Imelda (DR-4466)	\$1,132,923.58
10/9/2019-10/31/2019	City of Liberty, TX	Disaster Debris Management— Tropical Storm Imelda (DR-4466)	\$87,791.50
9/28/2019-10/14/2019	City of Nederland, TX	Disaster Debris Management— Tropical Storm Imelda (DR-4466)	\$12,142.40
9/23/2019-10/24/2019	New Hanover County, NC	Disaster Debris Removal— Hurricane Dorian (DR-4465)	\$151,527.30
9/16/2019-10/8/2019	Town of Pine Knoll Shores, NC	Disaster Debris Removal— Hurricane Dorian (DR-4465)	\$126,898.25
9/4/2019-9/6/2019	City of Wilmington, NC	Pre-Staging Equipment— Hurricane Dorian (DR-4465)	\$26,106.20
8/30/2019-9/9/2019	City of Miami Beach, FL	Logistical Services— Hurricane Dorian (DR-4465)	\$38,400
8/20/2019-8/27/2019	City of Central, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$7,800


8/12/2019-9/12/2019	St. Charles County, MO	Emergency Flood Debris Removal and Disposal	\$650,075.00
8/5/2019-8/27/2019	Village of Plover, WI	Straight-Line Wind – Debris Removal	\$119,427.50
7/29/2019-8/19/2019	Assumption Parish, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$63,886.74
7/25/2019-8/5/2019	Pointe Coupee Parish, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$21,600
7/22/2019-8/12/2019	Terrebonne Parish, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$404,858.94
7/25/2019-9/19/2019	Lafayette Parish, LA	Disaster Debris Removal— Hurricane Barry (DR-4462)	\$225,250.75
6/10/2019-6/18/2019	State of New York	Provide MRE's	\$30,6060.00
6/12/2019-10/16/2020	Puerto Rico's Department of Parks and Recreation	Hurricane Maria Debris Removal (DR-4339)	\$4,890,171.32
6/10/2019-8/13/2019	Monroe County, MS	Tornado Debris Removal and Disposal Services	\$1,756,741.53
6/6/2019-6/27/2019	City of Ruston, LA	Debris Removal and Disposal from Event of April 25, 2019 (Tornado)	\$285,951.44
1/14/2019-1/24/2019	City of Port Aransas, TX	Municipal Boat Harbor Debris Removal Disposal Services – Hurricane Harvey (DR-4332)	\$273,428.60

DRUG-FREE WORKPLACE FORM

The undersigned vendor in accordance with Section 287.087, Florida Statutes as may be amended from time to time, hereby certifies that DRC Emergency Services, LLC does:
(Name of Business)

- 1) Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
- 2) Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling, rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
- 3) Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in subsection (1).
- 4) In the statement specified in subsection (1), notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of *Florida Statutes*, Chapter 893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
- 5) Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
- 6) Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this firm complies fully with the above requirements.



 Proposer's Signature
 Kristy Fuentes
 Vice President/Secretary/Treasurer

DRC Emergency Services, LLC

 Company Name

10/3/2023

 Date

**SWORN STATEMENT
ON PUBLIC ENTITY CRIMES
UNDER FLORIDA STATUTES CHAPTER 287.133(3)(a).**

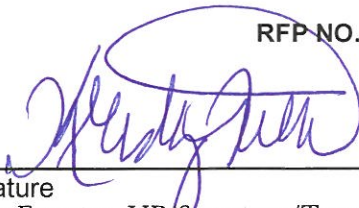
THIS FORM MUST BE SIGNED IN THE PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICER AUTHORIZED TO ADMINISTER OATHS.

1. This sworn statement is submitted with RFP No. 10-04-23-10 for Emergency Food Services.
2. This sworn statement is submitted by DRC Emergency Services, LLC (name of entity submitting sworn statement) whose business address is 6702 Broadway Street, Galveston, TX 77554 and (if applicable) its Federal Employer Identification Number (FEIN) is 63-1293729. (If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement: N/A.)
3. My name is Kristy Fuentes and my
(Please print name of individual signing)
relationship to the entity named above is Vice President/Secretary/Treasurer.
4. I understand that a "public entity crime" as defined in Paragraph 287.133(1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or with the United States, including, but not limited to, any bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentation.
5. I understand that a "convicted" or "conviction" as defined in Paragraph 287.133(1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, nonjury trial, or entry of a plea of guilty or nolo contendere.
6. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, includes but is not limited to:
 1. A predecessor or successor of a person convicted of a public entity crime: or
 2. An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The Ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding thirty-six (36) months shall be considered an affiliate.
7. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with the legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision

of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, who are active, or who have been active, directors, executives, partners, shareholders, employees, members, and agents who are active in management of an entity within the last five (5) years of this sworn statement.

8. Based on information and belief, the statement which I have marked below is true in relation to the entity submitting this sworn statement. **Please check all statements that are applicable.**
- Neither the entity submitting this sworn statement, nor any officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, nor any affiliate of the entity have been charged with and convicted of a public entity crime subsequent to July 1, 1989.
 - The entity submitting this sworn statement, or one or more of the officers, directors, executives, partners, shareholders, employees, members, or agents who are active in management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989, AND (Please indicate which additional statement applies.)
 - There has been a proceeding concerning the conviction before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer did not place the person or affiliate on the convicted vendor list. (Please attach a copy of the final order.)
 - The person or affiliate was placed on the convicted vendor list. There has been a subsequent proceeding before a hearing officer of the State of Florida, Division of Administrative Hearings. The final order entered by the hearing officer determined that it was in the public interest to remove the person or affiliate from the convicted vendor list. (Please attach a copy of the final order.)
9. Based on information and belief, the statement that I have marked below is true in relation to the entity submitting this sworn statement. **Please check if statement is applicable.**
- The person or affiliate has not been placed on the convicted vendor list.
(If the box is not checked, please describe any action taken by or pending with the Department of General Services.)
10. The herein sworn statement shall be subject to and incorporate all the terms and conditions contained in Section 287.133 of the Florida Statutes.
11. Conviction of a public entity crime shall be cause for disqualification.

DRC Emergency Services, LLC
Proposer's Name


Signature
Kristy Fuentes, VP/Secretary/Treasurer

Date: 9/15/2023

State of: Louisiana

County of : Jefferson Parish

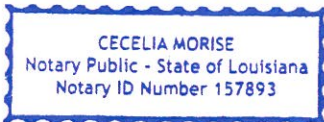
The foregoing instrument was acknowledged before me this 15th day of September, 2023, by Kristy Fuentes, who is (who are) personally known to me or who has produced _____ as identification and who did (did not) take an oath.


Notary Public Signature

Cecelia Morise
Notary Name, Printed, Typed or Stamped

Commission Number: 157893

My Commission Expires: at death

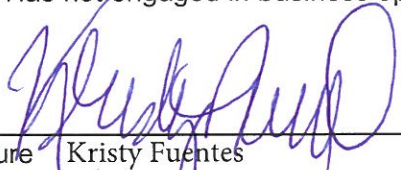


**SCRUTINIZED COMPANIES
CERTIFICATION PURSUANT TO
FLORIDA STATUTE § 215.4725 AND § 215.473**

I, Kristy Fuentes, on behalf of DRC Emergency Services, LLC,
Print Name Company Name

certifies that DRC Emergency Services, LLC does not:
Company Name

- 1. Participate in a boycott of Israel; and
- 2. Is not on the Scrutinized Companies that Boycott Israel list; and
- 3. Is not on the Scrutinized Companies with Activities in Sudan List; and
- 4. Is not on the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List; and
- 5. Has not engaged in business operations in Cuba or Syria.



Signature Kristy Fuentes

Vice President/Secretary/Treasurer

Title

(888) 721-4372

Phone

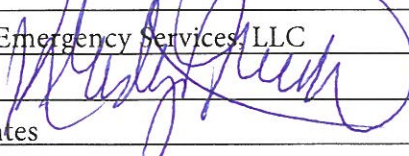
10/3/2023

Date

E-VERIFY FORM

Project Name:	Emergency Food Services
Project No.:	RFP No. 10-04-23-10

ACKNOWLEDGEMENT	<p>Definitions:</p> <p>“Contractor” means a person or entity that has entered or is attempting to enter into a contract with a public employer to provide labor, supplies, or services to such employer in exchange for salary, wages, or other remuneration.</p> <p>“Subcontractor” means a person or entity that provides labor, supplies, or services to or for a contractor or another subcontractor in exchange for salary, wages, or other remuneration.</p> <p>Effective January 1, 2021, public and private employers, contractors and subcontractors will begin required registration with, and use of the E-verify system in order to verify the work authorization status of all newly hired employees. Vendor/Consultant/Contractor acknowledges and agrees to utilize the U.S. Department of Homeland Security’s E-Verify System to verify the employment eligibility of:</p> <p>(a) All persons employed by Vendor/Consultant/Contractor to perform employment duties within Florida during the term of the contract; and</p> <p>(b) All persons (including subvendors/subconsultants/subcontractors) assigned by Vendor/Consultant/Contractor to perform work pursuant to the contract with the Department. The Vendor/Consultant/Contractor acknowledges and agrees that use of the U.S. Department of Homeland Security’s E-Verify System during the term of the contract is a condition of the contract with the City of Coconut Creek; and</p> <p>Should vendor become successful Contractor awarded for the above-named project, by entering into this Contract, the Contractor becomes obligated to comply with the provisions of Section 448.095, Fla. Stat., "Employment Eligibility," as amended from time to time. This includes but is not limited to utilization of the E-Verify System to verify the work authorization status of all newly hired employees, and requiring all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The contractor shall maintain a copy of such affidavit for the duration of the contract. Failure to comply will lead to termination of this Contract, or if a subcontractor knowingly violates the statute, the subcontract must be terminated immediately. Any challenge to termination under this provision must be filed in the Circuit Court no later than 20 calendar days after the date of termination. If this contract is terminated for a violation of the statute by the Contractor, the Contractor may not be awarded a public contract for a period of 1 year after the date of termination.</p>
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COMPANY CONTACT INFORMATION	<p>Company Name: DRC Emergency Services, LLC</p> <p>Authorized Signature: </p> <p>Print Name: Kristy Fuentes</p> <p>Title Vice President/Secretary/Treasurer</p> <p>Date: 10/3/2023</p> <p>Phone: (888) 721-4372</p> <p>Email: Kfuentes@drcusa.com</p> <p>Website: www.drcusa.com</p>
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Request for Taxpayer Identification Number and Certification

Give Form to the requester. Do not send to the IRS.

▶ Go to www.irs.gov/FormW9 for instructions and the latest information.

Print or type. See Specific Instructions on page 3.	<p>1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank. DRC Emergency Services, LLC</p> <p>2 Business name/disregarded entity name, if different from above</p>	
	<p>3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes.</p> <p><input type="checkbox"/> Individual/sole proprietor or single-member LLC <input type="checkbox"/> C Corporation <input type="checkbox"/> S Corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate</p> <p><input checked="" type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ▶ <u> P </u></p> <p><small>Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is not disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner.</small></p> <p><input type="checkbox"/> Other (see instructions) ▶</p>	<p>4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):</p> <p>Exempt payee code (if any) _____</p> <p>Exemption from FATCA reporting code (if any) _____</p> <p><small>(Applies to accounts maintained outside the U.S.)</small></p>
	<p>5 Address (number, street, and apt. or suite no.) See instructions. 6702 Broadway Street</p> <p>6 City, state, and ZIP code Galveston, Texas 77554</p> <p>7 List account number(s) here (optional)</p>	<p>Requester's name and address (optional)</p>

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Social security number									
or									
Employer identification number									
6	3	-	1	2	8	3	7	2	9

Part II Certification

Under penalties of perjury, I certify that:

- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
- I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
- I am a U.S. citizen or other U.S. person (defined below); and
- The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification Instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person ▶	Date ▶ <u>1/5/2023</u>
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General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)
- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.

If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.